



April 15, 2021

To: Board of Supervisors

From: Emily Cohen  
Interim Director of Strategy and External Affairs  
Department of Homelessness and Supportive Housing

Re: 2021 Emergency Ordinance 61-19 Annual Report

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In April 2019, the Board of Supervisor unanimously passed an ordinance to streamline contracting for homeless services and siting for homeless shelters (Emergency Ordinance 61-19). This ordinance made several changes to the Administrative Code to expedite homeless services, including:

- Waiving competitive procurement rules for homeless service contracts
- Extending operations of Navigation Centers beyond the current two-year limit to ensure that we do not lose shelter capacity during this time of crisis.
- Allowing shelters by right in areas where they were previously permitted as a conditional use, including PDR and SALI districts.
- Eligible contracts are not limited to site-based services like navigation centers and supportive housing, but also includes outreach, prevention, rapid rehousing, and other non-site-specific homeless services.

The ordinance requires the Department of Homelessness and Supportive Housing (HSH) and San Francisco to submit annual reports on all contracts awarded under this expedited procedure. This memo serves as HSH's annual report on these contracts between January 1, 2020 and March 31, 2021.

From January 1, 2020 – March 31, 2021, HSH entered into 35 contracts using this expedited process including contracts for: outreach (2), Navigation Centers / SAFE Navigation Centers (2), shelter (2), shelter storage (1), meals (1), COVID-19 Safe Sleep (3), COVID-19 Safe Sleep Meals (1), Permanent Supportive Housing (Housing Ladder) (1), Permanent Supportive Housing (property management and support services) (6), and Permanent Supportive Housing (support services) (16). Utilization of the Emergency Ordinance 61-19 increased during this time period due to the COVID-19 public health crisis and our need to move more quickly to both expand and continue essential services during the pandemic. Together these contracts have allowed HSH to more rapidly house, shelter, and serve individuals and families experiencing homelessness and move rapidly to set-up additional services and resources during the pandemic.

While the ordinance waives the requirement for a competitive procurement process for homeless service contracts opened under this ordinance, HSH selected providers based on their previous experience, performance, and ability to start providing services quickly. The majority of these organizations had responded to previous HSH procurements. Additionally, HSH did utilize abbreviated solicitation processes for many of these contracts to ensure that we are contracting with the best provider for the project and using public resources responsibly.

Provider	Program	Service Type	Term Duration (in years)	Not to Exceed	Term Start Date	Term End Date	Program Objectives
COMMUNITY INITIATIVES	Project Homeless Connect	Outreach	1.0	\$1,571,213	7/1/2020	6/30/2021	Provide services to people experiencing homelessness through Community Days of Service, Every Day Connect Service Days and Core Senses Service Days.
HOMELESS YOUTH ALLIANCE, INC (HYA)	Youth Outreach Services	Outreach	3.2	\$790,114	1/1/2021	2/29/2024	100 unduplicated engagements per month with youth experiencing homelessness.
3 <sup>RD</sup> STREET YOUTH CENTER & CLINIC	Lower Polk TAY Navigation Center	Navigation Center / SAFE Navigation Center	2.6	\$9,931,337	12/1/2020	6/30/2023	Provides services to 75 shelter beds (43 COVID Capacity) serving Transitional Aged Youth.
FIVE KEYS SCHOOLS AND PROGRAMS	Bayshore Navigation Center	Navigation Center / SAFE Navigation Center	2.5	\$9,915,220	1/1/2021	6/30/2023	Provides services to 128 shelter beds (55 bed COVID capacity) serving adults.
LA CASA DE LAS MADRES	ESG Shelter	Shelter	3.0	\$618,750	7/1/2020	6/30/2023	Provides support services within the Temporary Shelter portfolio, specifically to households fleeing domestic violence.
PROVIDENCE FOUNDATION OF SAN FRANCISCO	Oasis	Shelter	1.3	\$3,932,078	9/1/2020	12/31/2021	Provides services to 25 non-congregate shelter units serving families.
EPISCOPAL COMMUNITY SERVICES OF SAN FRANCISCO INC (ECS)	Bryant Homeless Storage	Shelter Storage	3.2	\$2,596,343	12/1/2020	2/29/2024	Offers 740 20-gallon storage bins for people experiencing homelessness.
SAN FRANCISCO FOOD BANK	Housing First Food Pantry	Meals	3.2	\$845,880	1/1/2021	2/29/2024	Provides 32,560 bags of food annually.
URBAN ALCHEMY	Safe Sleeping at Fulton and 33 Gough Safe Sleeping Villages	COVID-19 Safe Sleeping	1.6	\$9,200,000	5/13/2020	12/31/2021	Operates and provides services for 152 Safe Sleeping spaces at two Safe Sleep Villages.
LARKIN STREET	Safe Sleeping at	COVID-19 Safe	2.1	\$2,983,564	5/15/2020	6/30/2022	Operates and provides services for 40 Safe Sleeping spaces and

YOUTH SERVICES	Stanyan Safe Sleep Village	Sleeping					Stanyan Safe Sleep Village.
URBAN ALCHEMY	Safe Sleep at 180 Jones Street	COVID-19 Safe Sleeping	1.3	\$2,300,300	3/1/2021	6/30/2022	Operates and provides services for 15 Safe Sleeping spaces in the Tenderloin.
SALVATION ARMY	Safe Sleeping Meals and Meals in Place	COVID-19 Safe Sleeping Meals	1.1	\$5,193,865	5/16/2020	6/30/2021	Provides up to 370 meals daily to guests in Safe Sleeping Programs  Provided up to 446 meals daily for unsheltered individuals from 7/1/20- 10/31/20.
TENDERLOIN HOUSING CLINIC INC (THC)	Abigail Hotel (Housing Ladder)	Permanent Supportive Housing (Housing Ladder)	3.2	\$7,045,244	1/1/2021	2/29/2024	Provides property management and/or support services to 62 PSH Housing Ladder units*.  <i>*This site is currently part of the COVID-19 Alternative Shelter Program.</i>
TENDERLOIN HOUSING CLINIC INC (THC)	Boyd, Caldroke, Elk, Graystone, Pierre, Royan and Union	Permanent Supportive Housing (Property Management & Support Services)	3.7	\$89,400,486	7/1/2020	2/29/2024	Provides property management and support services to 1,544 units of Permanent Supportive Housing across seven sites.
COMMUNITY HOUSING PARTNERSHIP (CHP)	Cambridge Hotel, Iroquois Hotel, San Cristina Hotel and Senator Hotel	Permanent Supportive Housing (Property Management & Support Services)	3.0	\$2,000,000	7/1/2020	6/30/2023	Provides property management and support services to 43 units of Permanent Supportive Housing across four sites.
EPISCOPAL COMMUNITY SERVICES OF SAN FRANCISCO INC (ECS)	Alder, Crosby, Elm, Hillsdale and Mentone	Permanent Supportive Housing (Property Management & Support Services)	3.2	\$26,329,610	1/1/2021	2/29/2024	Provides property management and support services to 463 units of Permanent Supportive Housing across five sites.
CONARD HOUSE INC	McAllister Hotel	Permanent Supportive Housing	3.2	\$5,766,861	1/1/2021	2/29/2024	Provides property management and support services to 80 units of Permanent Supportive

		(Property Management & Support Services)					Housing.
CONARD HOUSE INC	Aranda Hotel	Permanent Supportive Housing (Property Management & Support Services)	3.2	\$5,157,163	1/1/2021	2/29/2024	Provides property management and support services to 110 units of Permanent Supportive Housing.
MARY ELIZABETH INN (MEI)	Mary Elizabeth Inn	Permanent Supportive Housing (Property Management & Support Services)	0.5	\$477,905	1/1/2021	6/30/2021	Provides property management and support services to 33 units of Permanent Supportive Housing.
CATHOLIC CHARITIES	10 <sup>th</sup> and Mission	Permanent Supportive Housing (Support Services)	2.5	\$990,526	1/1/2021	6/30/2023	Provides support services to 44 units of Permanent Supportive Housing for families.
GLIDE COMMUNITY HOUSING INC	149 Mason Street	Permanent Supportive Housing (Support Services)	3.0	\$1,513,431	7/1/2020	6/30/2023	Provides support services to 61 units of Permanent Supportive Housing.
COMMUNITY FORWARD SF (formerly CATS)	Coronado Hotel	Permanent Supportive Housing (Support Services)	2.5	\$3,994,818	1/1/2021	6/30/2023	Provides support services to 65 units of Permanent Supportive Housing.
BAYVIEW HUNTERS POINT MULTIPURPOSE	Dr. George Davis Senior Services / Bayview Senior	Permanent Supportive Housing	3.0	\$199,656	7/1/2020	6/30/2023	Provides support services to 23 units of Permanent Supportive Housing.

SENIOR SERVICES	Services	(Support Services)					
PROVIDENCE FOUNDATION OF SAN FRANCISCO	Armstrong Place	Permanent Supportive Housing (Support Services)	3.0	\$451,101	7/1/2020	6/30/2023	Provides support services to 23 units of Permanent Supportive Housing.
COMMUNITY HOUSING PARTNERSHIP (CHP)	Arnett Watson	Permanent Supportive Housing (Support Services)	3.0	\$2,000,000	7/1/2020	6/30/2023	Provides support services to 83 units of Permanent Supportive Housing.
COMMUNITY HOUSING PARTNERSHIP (CHP)	Essex Hotel, Zygmunt Arendt House	Permanent Supportive Housing (Support Services)	3.0	\$2,353,845	7/1/2020	6/30/2023	Provides support services to 128 units of Permanent Supportive Housing.
COMMUNITY HOUSING PARTNERSHIP (CHP)	Treasure Island – Island Bay Homes	Permanent Supportive Housing (Support Services)	3.0	\$2,000,000	7/1/2020	6/30/2023	Provides support services to 107 units of Permanent Supportive Housing.
LUTHERN SOCIAL SERVICES OF NORTHERN CALIFORNIA	Bernal Gateway Apartments	Permanent Supportive Housing (Support Services)	2.5	\$572,157	1/1/2021	6/30/2023	Provides support services to 54 units of Permanent Supportive Housing.
LUTHERN SOCIAL SERVICES OF NORTHERN CALIFORNIA	Mosaica	Permanent Supportive Housing (Support Services)	2.5	\$1,036,773	1/1/2021	6/30/2023	Provides support services to 20 units of Permanent Supportive Housing.

SALVATION ARMY	Railton Place	Permanent Supportive Housing (Support Services)	2.5	\$805,242	1/1/2021	6/30/2023	Provides support services to 40 units of Permanent Supportive Housing.
BRIDGE HOUSING CORP	One Church Street Apartments	Permanent Supportive Housing (Support Services)	2.5	\$250,635	1/1/2021	6/30/2023	Provides support services to 93 units of Permanent Supportive Housing.
TENANTS AND OWNERS DEVELOPMENT CORPORATION (TODCO)	Scattered Sites (Bayanihan House, Hotel Isabel, Knox Hotel)	Permanent Supportive Housing (Support Services)	2.5	\$900,633	1/1/2021	6/30/2023	Provides support services to 364 units of scattered sites Permanent Supportive Housing.
SAN FRANCISCO HOUSING DEVELOPMENT CORP	Bayview Commons	Permanent Supportive Housing (Support Services)	3.2	\$510,000	1/1/2021	2/29/2024	Provides support services to 30 units of Permanent Supportive Housing.
LARKIN STREET YOUTH SERVICES	Edward II	Permanent Supportive Housing (Support Services)	3.2	\$845,363	1/1/2021	2/29/2024	Provides support services to 24 units of Permanent Supportive Housing.
REGENTS UNIVERSITY OF CALIFORNIA SAN FRANCISCO	Citywide Behavioral Health Roving Team	Permanent Supportive Housing (Support Services)	2.5	\$801,352	1/1/2021	6/30/2023	Provides behavioral health service to 2,474 units of Permanent Supportive Housing.