



City and County of San Francisco

DRAFT **2021-2022 Consolidated Annual** **Performance and Evaluation Report** **(CAPER)**

**For Public Review and Comment Between
September 9, 2022 and September 23, 2022**

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Welcome to San Francisco's DRAFT 2021-2022 CAPER.

NOTES FOR PUBLIC REVIEW and COMMENT:

- 1) This draft document is available for public review and comment between September 9 and September 23, 2022.
- 2) Staff welcomes your comments in writing via email. They may be directed to gloria.woo@sfgov.org. In your comment, please be specific about your issue and refer to a specific section of the Draft document, if appropriate.
- 3) The close of the public comment period is September 23, 2022 at 5:00 p.m.
- 4) Thank you in advance for your participation in this process

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CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The overarching objectives for San Francisco's use of funds, including CDBG, ESG, HOME and HOPWA funds, as reflected in its 2020-2024 Consolidated Plan are the following:

- Families and individuals are stably housed;
- Families and individuals are resilient and economically self-sufficient;
- Communities have healthy physical, social and business infrastructure;
- Communities at risk of displacement are stabilized; and
- The City works to eliminate the causes of racial disparities.

For each objective, there are priority needs and for each priority need, there are goals. The City is dedicated to the articulation of specific performance measures for each goal, to ensure that we are investing our resources to achieve optimal outcomes for our communities. We developed a Five-Year Funding and Indicators of Success Table to assess investment outcomes across the 2020-2024 timeframe of the Consolidated Plan. Performance under each indicator will be tracked against a five-year goal and a one-year goal.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Objective 1: Families and Individuals are Stably Housed								
Priority Need 1A: Develop and maintain accessible and affordable housing								
Goal 1Ai: Create more affordable housing								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
HOME	\$34,543,934	\$150,000		\$3,361,920		\$3,361,920	\$8,962,352	\$18,707,742
General Fund	\$48,422,449	\$47,561,458	\$29,805,965		\$27,503,071	\$860,991		
Housing Trust Fund	\$49,306,308			\$5,100,000	\$2,000,000	\$13,000,000	\$28,100,000	\$3,106,308
Housing Impact Fees	\$336,908,115	\$45,990,000	\$18,936,797	\$76,221,754	\$680,342	\$11,000,000	\$159,696,361	\$44,000,000
Low-Mod Income Housing Asset Fund	\$21,910,059	\$200,000	\$1,623,014	\$5,310,059	\$6,116,228	\$10,000,000	\$2,000,000	\$4,400,000
OCII	\$379,334,029	\$47,680,000		\$227,894,928		\$103,759,101	\$0	
Other	\$859,534,905	\$169,677,971	\$90,974,746	\$124,787,012	\$108,258,770	\$179,216,942	\$149,380,429	\$236,472,551
Total	\$1,729,959,799	\$311,259,429	\$141,340,522	\$442,675,673	\$144,558,411	\$321,198,954	\$348,139,142	\$306,686,601
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of new HOPE SF units developed	409	64	0	83	169	0	167	95
# of HIV+ dedicated housing units developed	0	0	0					
# of Plus Housing applicant placements	83	5	33	16	69	30	16	16
# of dedicated housing units for families developed	4,215	1,300	559	885	662	913	737	380
# of dedicated housing units for seniors developed	619		298		187	390	229	

# of mobility/ADA units developed	4			4				
Goal 1Aii: Preserve affordable housing								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$6,604,310	\$2,548,910			\$14,040,000		\$4,055,400	
General Fund	\$44,263,822	\$37,956,000	\$43,809,817	\$1,771,000	\$512,274	\$3,512,274	\$512,274	\$512,274
Housing Trust Fund	\$93,947,754	\$11,079,000	\$3,617,200	\$35,176,127	\$4,471,000	\$5,113,000	\$5,605,500	\$36,974,127
Housing Impact Fees	\$4,318,670	\$840,180		\$2,536,560		\$851,930	\$0	\$90,000
Low-Mod Income Housing Asset Fund	\$12,363,305	\$12,363,305	\$5,678,590					
Other	\$64,917,000	\$2,500,000	\$16,507,000	\$44,589,000	\$38,730,000	\$17,828,000		
Total	\$226,414,861	\$67,287,395	\$69,612,607	\$84,072,687	\$57,753,274	\$27,305,204	\$10,173,174	\$37,576,401
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of Small Sites units preserved/made permanently affordable	895	171	109	171	56	144	400	9
# of units made code compliant (for example, seismic, fire) or received health and safety improvements	113	113	88		253			
# of low-income homeowners who have assessments completed and home modifications installed that increase safety, accessibility and health outcomes	295	5	68	5	0	95	95	95
# of low-income homeowners who have solar assessments completed and solar modifications installed	17	8	0	0	0	3	3	3
Decrease in number of out of compliance (with Planning or MOHCD program requirements) homeowners and property owners	150	30	19	30	26	30	30	30

# of HOPE SF public housing units replaced or # of HOPE VI units rehabilitated	317	121	194	63	39	133		
# of RAD-like conversion units rehabilitated	224	154	0	70	160			
Goal 1Aiii: Improve data and analytics on affordable housing inventory and placements								
Funding Source								
No funding to sub-recipients								
Indicators of Success								
No Indicators of Success								
Priority Need 1B: Make housing more affordable								
Goal 1Bi: Reduce development costs to help leverage local housing resources and serve lower income households								
Funding Source								
No funding to sub-recipients								
Indicators of Success								
No indicators								
Goal 1Bii: Increase affordability of rental housing								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG-CV	\$0		\$1,597,222					
HOPWA	\$17,333,535	\$3,466,707	\$3,155,915	\$3,466,707		\$3,466,707	\$3,466,707	\$3,466,707
HOPWA-CV	\$0		\$66,667					
HOPWA Competitive	\$0		\$463,667					
HOPWA Competitive-CV	\$0		\$53,153					
General Fund	\$142,210,384	\$13,532,934	\$19,610,989	\$26,324,596	\$23,664,155	\$33,059,740	\$32,934,225	\$36,358,889
Housing Trust Fund	\$0		\$336,849		\$46,137			

Treasury Rental Assistance	\$0		\$2,941,176					
Other	\$30,300,000	\$3,800,000	\$6,666,667	\$4,000,000		\$11,250,000	\$11,250,000	
Total	\$189,843,919	\$20,799,641	\$34,892,305	\$33,791,303	\$23,710,292	\$47,776,447	\$47,650,932	\$39,825,596
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of residents receiving rental subsidies	1,841	220		220	723	467	467	467
# of housing subsidies and vouchers for HIV+ households	898	187	184	183	182	176	176	176
# of LOSP units funded	14,831	2,713	1,342	2,871	1,379	2,876	3,118	3,253
Goal 1Biii: Increase opportunities for sustainable homeownership								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$1,422,120	\$334,520	\$397,720	\$271,900	\$271,900	\$271,900	\$271,900	\$271,900
General Fund	\$5,518,364	\$970,480	\$992,984	\$1,136,971	\$1,245,721	\$1,136,971	\$1,136,971	\$1,136,971
Housing Trust Fund	\$0		\$105,916					
Other	\$200,000					\$200,000		
Total	\$7,140,484	\$1,305,000	\$1,496,620	\$1,408,871	\$1,517,621	\$1,608,871	\$1,408,871	\$1,408,871
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of residents receiving homeownership education and counseling	16,006	3,200	3,564	3,200	3,873	3,202	3,202	3,202
# of residents receiving homeownership counseling services who successfully become homeowners	1,125	345	29	345	37	145	145	145
# of homeowners who receive post-purchase education and counseling	1,514	250	362	250	543	338	338	338
# of homeowners who receive legal representation to avoid foreclosure	220	20	170	20	12	60	60	60

# of higher-income households, including first responders and educators, who receive DALP	75	30	2	30		5	5	5
# of homebuyers served from previously underserved select demographic populations	45	5	8	10		10	10	10

Goal 1Biv: Increase access to rental and homeownership housing

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$0		\$42,091					
General Fund	\$5,998,268	\$873,624	\$1,251,629	\$1,131,161	\$1,171,784	\$1,331,161	\$1,331,161	\$1,331,161
Housing Trust Fund	\$5,398,888	\$1,336,376	\$1,347,298	\$1,015,628	\$1,015,628	\$1,015,628	\$1,015,628	\$1,015,628
Other	\$0		\$37,500		\$37,500			
Total	\$11,397,156	\$2,210,000	\$2,678,518	\$2,146,789	\$2,224,912	\$2,346,789	\$2,346,789	\$2,346,789
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of residents receiving rental housing education and counseling	15,057	3,600	3,914	3,600	3,184	2,619	2,619	2,619
# of applications for rental housing opportunities	1,000,000	200,000	217,000	200,000	147,350	200,000	200,000	200,000
# of residents who successfully move into MOHCD-sponsored affordable housing	3,500	750	485	750	823	500	750	750
# of new DAHLIA accounts created	120,000	20,000	16,000	25,000		25,000	25,000	25,000
# of leasing agents, lenders and housing counselors who receive training on MOHCD housing programs	1,390	235	440	235	463	450	235	235
# of housing education opportunities for HIV+ persons	25	5	5	5	5	5	5	5

# of HIV+ residents receiving rental housing counseling services who successfully move into MOHCD-sponsored affordable housing	43	5	5	6	5	20	6	6
# of households receiving rental housing at HOPE SF sites via the HOPE SF Right to Return legislation	65	25		10		10	10	10
Priority Need 1C: Prevent and reduce homelessness								
Goal 1Ci: Improve systems to help each person find the right path to permanent housing								
Funding Source								
See Goal 1CVi for funding								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
% of successful exits from Coordinated Entry	85%	75%	86%	75%	57%	80%	80%	85%
Goal 1Cii: Reduce homelessness for adults, youth and families								
Funding Source								
See Goal 1Ai for funding for PSH units								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of permanent supportive housing units for adults developed	522	29		305		59	45	84
# of permanent supportive housing units for youth developed	32			32				
# of permanent supportive housing units for families developed	381	110		91		134	46	
Ratio of homeless families to 6 months average housing placement rate	8		6.18	5	7.59	1	1	1
# of chronic homeless adults	7,288	2,050	2,754	2,050	2,638	1,069	1,069	1,050
# of homeless youth	3,846	900	1,178	900	1073	682	682	682

Goal 1Ciii: Ensure no families with children are unsheltered								
Funding Source								
See Goal 1CVi for Funding								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of unsheltered families	27	0	12	0	27	0	0	0
Goal 1Civ: Improve the City's response to street homelessness and end large, long-term encampments								
Funding Source								
See Goal 1CVi for funding								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of large, long-term encampments	0	0	0	0	0	0	0	0
Goal 1Cv: Further align MOHCD's work with Department of Homelessness and Supportive Housing								
Funding Source								
No funds to sub-recipient								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of MOHCD placements to HOPWA units	25	5	6	5	10	5	5	5
Goal 1Cvi: Expand services to prevent homelessness and stabilize housing for formerly homeless households and those at risk of homelessness								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
ESG	\$7,045,090	\$1,386,971	\$1,595,423	\$1,386,971	\$1,590,749	\$1,423,716	\$1,423,716	\$1,423,716
General Fund	\$1,200,000,000	\$240,000,000	\$284,175,569	\$240,000,000	\$301,274,098	\$240,000,000	\$240,000,000	\$240,000,000
Total	\$1,207,045,090	\$241,386,971	\$285,770,992	\$241,386,971	\$302,864,847	\$241,423,716	\$241,423,716	\$241,423,716
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal

# of households who reached a problem solving resolution or were diverted from homelessness	9,000	2,000	841	2,500	1,479	1,500	1,500	1,500
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Priority Need 1D: Provide services to maintain housing stability

Goal 1Di: Reduce rate of evictions

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$15,094,155	\$3,704,618	\$3,714,618	\$3,129,373	\$2,753,388	\$2,753,388	\$2,753,388	\$2,753,388
CDBG-CV	\$0		\$125,294		\$744,118			
General Fund	\$21,454,562	\$3,557,685	\$7,492,602	\$4,806,551	\$22,425,271	\$4,363,442	\$4,363,442	\$4,363,442
Housing Trust Fund	\$29,216,395	\$4,860,808	\$5,213,053	\$5,491,908	\$6,287,893	\$6,287,893	\$6,287,893	\$6,287,893
Treasury Rental Assistance	\$0		\$63,529		\$687,173			
Other	\$27,300,000				\$858,750	\$9,100,000	\$9,100,000	\$9,100,000
Total	\$93,065,112	\$12,123,111	\$16,609,096	\$13,427,832	\$33,756,593	\$22,504,723	\$22,504,723	\$22,504,723
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of tenants facing eviction who receive full legal representation	8,354	1,800	1,298	2,000	1,293	1,518	1,518	1,518
# of tenants facing eviction who were able to stay in their current unit	3,634	900	376	1,300	271	478	478	478
# of tenants receiving emergency rental assistance to stabilize their housing	6,937	730	1,366	4,500	1,951	569	569	569
# of tenants receiving Alternative Dispute Resolution (ADR) services	2,030	600	458	800	320	210	210	210
# of residents receiving tenants' rights counseling/education	6,855	900	1,435	1,200	2,565	1,585	1,585	1,585

Goal 1Dii: Increase access to services for residents of public and publicly subsidized housing, RAD projects, HOPWA subsidized housing, and single room occupancy hotels

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$3,786,563	\$923,047	\$906,047	\$790,879	\$661,129	\$690,879	\$690,879	\$690,879
General Fund	\$21,238,021	\$3,598,559	\$5,706,096	\$4,424,369	\$5,456,633	\$4,405,031	\$4,405,031	\$4,405,031
HOPWA	\$0		\$100,000		\$313,541			
HOPWA-CV	\$0		\$170,304					
Housing Trust Fund	\$1,450,000	\$150,000	\$467,030	\$100,000	\$260,000	\$400,000	\$400,000	\$400,000
Other	\$0		\$160,000		\$25,000			
Total	\$26,474,584	\$4,671,606	\$7,509,477	\$5,315,248	\$6,716,303	\$5,495,910	\$5,495,910	\$5,495,910
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACTUAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of HOPE SF and RAD residents participating in community building activities that increase cohesion and trust, provide leadership opportunities, and lead to healthier outcomes for residents	20,000	4,000	16,806	4,000	6,976	4,000	4,000	4,000
# of resident leaders who successfully support or lead the implementation of programming at their site	200	40	95	40	55	40	40	40
# of clients receiving information and referral, service connection and case coordination services	6,500	1,300	2,384	1,300	2,878	1,300	1,300	1,300
# of clients engaged in case management, including development of Individual Service Plan	1,500	300	324	300	617	300	300	300
# of clients who complete at least 50% of the goals from their Individual Service Plan	750	150	224	150	708	150	150	150

# of clients receiving housing retention services residing in new and existing HOPWA units	901	187	183	178	182	180	178	178
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Goal 1Diii: Provide support for other affordable housing residents to ensure success in their housing placement

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
No funds to sub-recipient								
# of welcome packets received by new tenants in MOHCD-sponsored affordable housing projects	400	100		0	0	100	100	100
# of MOHCD affordable housing tenants at risk of eviction that receive notification of eviction support services	9,172	1,024	54	1,548	32	2,200	2,200	2,200

Goal 1Div: Increase collaboration between healthcare and housing systems by increasing mobility between levels of care (high to low acuity) in residential settings for HIV+ households

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
CDBG-CV	\$0				\$30,969			
HOPWA	\$24,279,676	\$2,504,336	\$2,979,712	\$5,197,727	\$3,727,889	\$5,525,871	\$5,525,871	\$5,525,871
HOPWA-CV	\$0		\$422,667		\$48,761			
General Fund	\$2,996,572	\$1,586,608	\$1,254,249	\$1,377,465	\$10,833	\$10,833	\$10,833	\$10,833
Total	\$27,276,248	\$4,090,944	\$4,656,628	\$6,575,192	\$3,818,452	\$5,536,704	\$5,536,704	\$5,536,704

# of acuity-based assessments for housing placements	527	5	118	118	118	50	118	118
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Objective 2: Families and Individuals are Resilient and Economically Self-Sufficient

Priority Need 2A: Promote workforce development

Goal 2Ai: Provide access to employment opportunities across multiple sectors for unemployed and underemployed populations

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$7,325,145	\$1,465,029	\$1,405,029	\$1,465,029	\$1,465,029	\$1,465,029	\$1,465,029	\$1,465,029
General Fund	\$325,000	\$65,000	\$65,000	\$65,000	\$12,927,912	\$65,000	\$65,000	\$65,000
Other	\$0				\$336,337			
Total	\$7,650,145	\$1,530,029	\$1,470,029	\$1,530,029	\$14,729,278	\$1,530,029	\$1,530,029	\$1,530,029
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of unemployed and underemployed residents that successfully enroll into workforce services in aim of securing employment	3,980	1,200	1,667	695	1,452	695	695	695

Priority Need 2B: Increase opportunities through improved language access and core skills development

Goal 2Bi: Improve access to MOHCD programs and services through translation of paper and digital resources

Funding Source								
No funds to sub-recipients								
Indicators of Success								
No Indicators of Success								

Goal 2Bii: Provide skill development and training resources

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
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CDBG	\$2,215,640	\$358,000	\$616,927	\$430,660	\$471,738	\$475,660	\$475,660	\$475,660
General Fund	\$19,476,816	\$3,418,500	\$4,763,321	\$3,109,776	\$3,044,402	\$4,316,180	\$4,316,180	\$4,316,180
Other	\$0		\$16,667		\$325,000			
Total	\$21,692,456	\$3,776,500	\$5,396,915	\$3,540,436	\$3,841,140	\$4,791,840	\$4,791,840	\$4,791,840
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of clients who receive training in life skills/personal effectiveness, educational skills, ESL, and workplace readiness	16,093	3,800	1,824	3,800	2,875	2,831	2,831	2,831
# of clients who achieve a high school diploma or GED or enroll in post-secondary education programs	656	175	49	175	54	102	102	102
# of clients who enroll in a sector-specific job training program	1,597	350	122	350	211	299	299	299
Goal 2Biii: Improve financial literacy and personal finance management								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$260,000	\$52,000	\$115,000	\$52,000	\$52,000	\$52,000	\$52,000	\$52,000
General Fund	\$2,374,304	\$488,000	\$391,207	\$471,576	\$471,576	\$471,576	\$471,576	\$471,576
Total	\$2,634,304	\$540,000	\$506,207	\$523,576	\$523,576	\$523,576	\$523,576	\$523,576
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of clients receiving financial counseling	6,832	2,000	867	2,000	827	944	944	944
# of clients who increase savings by at least one week of income	1,481	415	50	415	65	217	217	217
# of clients who decrease debt by at least 10%	1,050	225	33	225	87	200	200	200
# of clients who increase their credit score by at least 35 points	1,031	250	39	250	74	177	177	177

# of clients who open safe and affordable bank accounts	742	200	62	200	48	114	114	114
# of programs being implemented on-site at RAD and HOPE SF housing developments	30	6	17	6	17	6	6	6

Goal 2Biv: Improve digital literacy

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
General Fund	\$1,753,109	\$175,000	\$145,634	\$70,000	\$23,077	\$502,703	\$502,703	\$502,703
Total	\$1,753,109	\$175,000	\$145,634	\$70,000	\$23,077	\$502,703	\$502,703	\$502,703
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of clients who receive free or low-cost digital devices	1,350	150	366	300	746	300	300	300
# of clients who receive training in digital skills, including basic digital literacy, online safety, privacy, information literacy, and advanced education or employment related skills	2,250	250	297	500	269	500	500	500
# of clients in affordable housing with increased access to high-speed internet	13,500	2,700	2,540	2,700	746	2,700	2,700	2,700

Priority Need 2C: Provide equitable access to civil legal services for immigration and other critical issues

Goal 2Ci: Increase access to civil legal services

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$197,433		\$199,765		\$208,668	\$65,811	\$65,811	\$65,811
CDBG-CV	\$0		\$17,500		\$105,000			

General Fund	\$62,668,578	\$11,598,742	\$12,235,540	\$11,843,498	\$14,466,958	\$13,075,446	\$13,075,446	\$13,075,446
Housing Trust Fund	\$2,568,832	\$650,000	\$420,525	\$479,708	\$479,708	\$479,708	\$479,708	\$479,708
Total	\$65,434,843	\$12,248,742	\$12,873,330	\$12,323,206	\$15,260,334	\$13,620,965	\$13,620,965	\$13,620,965
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of clients receiving a limited legal service	16,740	4,200	2,433	4,200	3,485	2,780	2,780	2,780
# of clients receiving an extended legal service	13,487	2,500	3,112	2,500	3,327	2,829	2,829	2,829
# of clients who have their civil legal issue successfully resolved	6,436	2,000	723	2,000	644	812	812	812
Priority Need 2D: Help households connect to services								
Goal 2Di: Increase access to community-based services								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$1,702,000	\$358,000	\$393,667	\$336,000	\$461,588	\$336,000	\$336,000	\$336,000
General Fund	\$23,672,269	\$3,418,500	\$4,183,967	\$5,219,656	\$5,961,348	\$5,011,371	\$5,011,371	\$5,011,371
	\$0				\$75,000			
Total	\$25,374,269	\$3,776,500	\$4,577,634	\$5,555,656	\$6,497,936	\$5,347,371	\$5,347,371	\$5,347,371
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of clients receiving information and referral, service connection and case coordination services	19,349	4,000	4,165	4,000	4,034	3,783	3,783	3,783
# of clients engaged in case management, including development of Individual Service Plan	6,000	1,500	1,120	1,500	1,148	1,000	1,000	1,000
# of clients who complete at least 50% of the goals from their Individual Service Plan	4,226	1,000	606	1,000	783	742	742	742
Objective 3: Communities Have Healthy Physical, Social, and Business Infrastructure								

Priority Need 3A: Enhance community facilities and spaces

Goal 3Ai: Ensure nonprofit service providers have high quality, stable facilities

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$3,815,042	\$196,780	\$91,134	\$481,201	\$85,714	\$1,045,687	\$1,045,687	\$1,045,687
CDBG-CV	\$0				\$15,625			
General Fund	\$1,114,501	\$0	\$0	\$43,501	\$89,881	\$357,000	\$357,000	\$357,000
Other	\$0		\$700,000					
Total	\$4,929,543	\$196,780	\$791,134	\$524,702	\$191,220	\$1,402,687	\$1,402,687	\$1,402,687
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of facilities receiving capital improvements	48	0	2	12	12	12	12	12
# of facilities receiving capital needs assessments	5	1	3	1	3	1	1	1

Goal 3Aii: Enhance public spaces

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
Housing Trust Fund	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Total	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of communities facing increased housing density receiving community amenities	8	0	0	0	0	0	4	4

Priority Need 3B: Strengthen small businesses and commercial corridors

Goal 3Bi: Encourage the development and sustainability of thriving locally owned businesses

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$5,207,915	\$1,088,869	\$1,711,869	\$1,092,439	\$1,713,869	\$1,008,869	\$1,008,869	\$1,008,869
General Fund	\$10,476,860	\$3,182,230	\$3,309,300	\$3,182,230	\$3,010,777	\$1,370,800	\$1,370,800	\$1,370,800
Total	\$15,684,775	\$4,271,099	\$5,021,169	\$4,274,669	\$4,724,646	\$2,379,669	\$2,379,669	\$2,379,669
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of startup businesses assisted	579	160	85	161	138	86	86	86
# of existing businesses assisted	1,870	490	491	492	632	296	296	296
# of businesses engaged in a language other than English	367	50	108	50	338	89	89	89
Total dollar amount value of loans accessed	\$25,011,000	\$3,500,000	\$14,316,084	\$3,511,000	\$24,824,232	\$6,000,000	\$6,000,000	\$6,000,000
# of loans funded	584	55	473	55	369	158	158	158
Total dollar amount value of equity invested	\$17,906,000	\$1,750,000	\$7,623,122	\$1,756,000	\$13,912,035	\$4,800,000	\$4,800,000	\$4,800,000
# of jobs retained via business technical assistance	1,463	350	342	351	781	254	254	254
# of jobs created via business technical assistance	1,325	350	202	351	321	208	208	208
# of new businesses established via technical assistance provided	334	50	58	50	209	78	78	78
# of leases strengthened and businesses stabilized	276	45	63	45	65	62	62	62
Goal 3Bii: Support the development and sustainability of robust commercial corridors in low-income neighborhoods								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$1,888,570	\$428,570	\$487,005	\$365,000	\$230,000	\$365,000	\$365,000	\$365,000
General Fund	\$3,899,000	\$749,500	\$1,600,000	\$749,500	\$6,525,800	\$800,000	\$800,000	\$800,000
Total	\$5,787,570	\$1,178,070	\$2,087,005	\$1,114,500	\$6,755,800	\$1,165,000	\$1,165,000	\$1,165,000

Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of SF Shines façade applications completed	344	6	82	5	438	111	111	111
# tenant improvements/SF Shines projects completed	344	6	7	5	17	111	111	111
# of jobs created via business technical assistance	310	75	32	64	43	57	57	57
# of training workshops offered via business technical assistance	697	300	161	256	98	47	47	47
Priority Need 3C: Support community-driven comprehensive strategies								
Goal 3Ci: Support neighborhood-based planning efforts								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$1,576,089	\$180,000		\$240,000		\$385,363	\$385,363	\$385,363
General Fund	\$9,765,000	\$750,000		\$750,000	\$1,882,476	\$2,755,000	\$2,755,000	\$2,755,000
Other	\$3,660,000					\$1,220,000	\$1,220,000	\$1,220,000
Total	\$15,001,089	\$930,000	\$0	\$990,000	\$1,882,476	\$4,360,363	\$4,360,363	\$4,360,363
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of community-generated planning processes that lead to measurable benefits for the neighborhood	58	8	5	11		11	14	14
# of cultural events, arts, cultural activities, and public place keeping projects	98	23	17	18		19	19	19
# of businesses assisted as part of a community-driven comprehensive strategy (Cultural Districts, neighborhood strategy)	390	35	87	46	115	103	103	103

# of jobs created via business technical assistance as part of a community-driven comprehensive strategy	160	30	57	40	68	30	30	30
# of jobs retained via business technical assistance as part of a community-driven comprehensive strategy	157	30	27	40	79	29	29	29
Goal 3Cii: Support locally-based community building								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
General Fund	\$10,325,536	\$1,154,000	\$4,085,480	\$1,789,409	\$2,974,888	\$2,460,709	\$2,460,709	\$2,460,709
Other	\$10,200,000	\$3,000,000	\$541,367	\$0	\$225,000	\$2,400,000	\$2,400,000	\$2,400,000
Total	\$20,525,536	\$4,154,000	\$4,626,847	\$1,789,409	\$3,199,888	\$4,860,709	\$4,860,709	\$4,860,709
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of community-driven reports completed	50	10		10	0	10	10	10
Priority Need 3D: Support capacity needs of community-based organizations and professional partners								
Goal 3Di: Increase capacity of community-based organizations								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$154,497		\$40,070			\$51,499	\$51,499	\$51,499
General Fund	\$7,276,603	\$975,886	\$205,534	\$1,526,691	\$350,518	\$1,591,342	\$1,591,342	\$1,591,342
Housing Trust Fund	\$0		\$84,118					
Other	\$0		\$124,533					
Total	\$7,431,100	\$975,886	\$454,255	\$1,526,691	\$350,518	\$1,642,841	\$1,642,841	\$1,642,841
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of organizations receiving capacity building and technical assistance	400	80	155	80		80	80	80

# of organizations who successfully achieved at least one of their capacity building goals, as measured by pre- and post-assessment	75	15		15		15	15	15
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Objective 4: Communities At Risk of Displacement Are Stabilized

Priority Need 4A: Address inequitable impacts of economic growth through anti-displacement measures for residents and businesses

Goal 4Ai: Implement policies and programs that prioritize current residents

Funding Source								
No funding to sub-recipients								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of residents who accessed affordable housing through the COP, DTHP and NRHP lottery preference programs	1,250	250	175	250	231	250	250	250
# of "Mixed Status Families" stabilized via support services and subsidies	715	130	165	140	20	145	150	150

Goal 4Aii: Encourage commercial tenants to locate on ground-floor spaces of MOHCD's affordable housing developments

Funding Source								
No funding to sub-recipients								
Indicators of Success								
No Indicators of Success								

Goal 4Aiii: Reduce displacement of residents and businesses

Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
CDBG	\$742,271	\$100,000	\$30,000	\$100,000	\$200,000	\$180,757	\$180,757	\$180,757
General Fund	\$6,714,177	\$975,000	\$543,032	\$302,751	\$395,000	\$1,812,142	\$1,812,142	\$1,812,142
Other	\$600,000	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0

Total	\$8,056,448	\$1,375,000	\$573,032	\$402,751	\$595,000	\$2,292,899	\$1,992,899	\$1,992,899
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of tenants receiving emergency rental assistance to stabilize their housing (also in 1Di)	6,937	730	1,366	4,500	1,951	569	569	569
# of tenants facing eviction able to stay in their current unit (also in 1Di)	3,634	900	376	1,300	271	478	478	478
# of households receiving tenant education and counseling (also in 1Di)	6,855	900	1,435	1,200	2,565	1,585	1,585	1,585
# of households receiving full-scope eviction defense (also in 1Di)	8,354	1,800	1,298	2,000	1,293	1,518	1,518	1,518
# of households receiving other eviction defense services	6,427	1,000	1,054	1,200	1,877	1,409	1,409	1,409
# of existing businesses assisted	240	45	52	45	277	50	50	50
# of eligible Legacy Businesses assisted	35	10	3	10	2	5	5	5
# existing leases strengthened and businesses stabilized	110	25	39	25	105	20	20	20
# of activities or projects completed that sustained a neighborhood's art, culture, tradition, way of life, history or overall ecosystem	145	31	25	27	714	29	29	29
Priority Need 4B: Ensure economic growth offers benefits to existing communities								
Goal 4Bi: Require local hiring to the greatest extent possible in MOHCD's projects and programs								
Funding Source								
See funding under 1Dii								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal

# of participants who receive job readiness services in HOPE SF and RAD sites	250	50	45	50	214	50	50	50
# of participants who are placed in jobs at HOPE SF and RAD sites	125	25	19	25	85	25	25	25
Goal 4Bii: Ensure adequate City services in neighborhoods where MOHCD's affordable housing is located								
Funding Source								
No funding to sub-recipients								
Indicators of Success								
No Indicators of Success								
Goal 4Biii: Implement programs that provide direct benefits resulting from neighborhood-based economic growth to local communities								
Funding Source	Expected 5-year \$ Amount	Expected Year 1 (2020-2021) \$ Amount	ACTUAL Year 1 (2020-2021) \$ Amount	Expected Year 2 (2021-2022) \$ Amount	ACTUAL Year 2 (2021-2022) \$ Amount	Expected Year 3 (2022-2023) \$ Amount	Expected Year 4 (2023-2024) \$ Amount	Expected Year 5 (2024-2025) \$ Amount
See funding under 3Cii								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of plans developed to address stabilization and economic growth needs in communities and neighborhoods	24	5	4	4	0	5	5	5
Objective 5: The City Works to Eliminate the Causes of Racial Disparities								
Priority Need 5A: Ensure racially equitable access to programs and services, in coordination with other City departments								
Goal 5Ai: Develop specific funding, policies and practices to ensure equitable access to MOHCD and OEWD programs								
Funding Source								
No funding to sub-recipients								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal

# of City staff who attend GARE training workshops	14	7	0	7	0			
# of staff trained in trauma informed systems and self-care activities	100	50	6	50	6			
Execution of racial equity analysis in MOHCD RFQ/RFP selection criteria	1	1	1					
Creation of MOHCD community outreach strategies that address racial disparities, historically underserved populations, cultural competency, and cultural humility	5	1	1	1	3	1	1	1

Priority Need 5B: Instill racial equity and trauma-informed values and practices in the work of MOHCD and its partners

Goal 5Bi: Incorporate cultural competency, trauma-informed systems, and other equity training and resources for MOHCD's partners

Funding Source								
No funding to sub-recipients								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
# of partner staff trained in implicit bias, cultural competency, trauma informed systems and equity trainings	60	10	12	10	24	20	10	10
# of HIV-specific education seminars and trainings	5	1	0	1	1	1	1	1
# of trainings for community partners hosted by MOHCD and OEWD	55	1	55	1	39	51	1	1

Goal 5Bii: Incorporate racial equity principles in MOHCD's hiring and promotion practices

Funding Source								
No funding to sub-recipients								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
Execute MOHCD Racial Equity plan	3	1	1	1	1	1		

Goal 5Bii: Incorporate racial equity principles in MOHCD's hiring and promotion practices								
Funding Source								
No funding to sub-recipients								
Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 2 ACUTAL	Year 3 Goal	Year 4 Goal	Year 5 Goal
Execute MOHCD Racial Equity plan	3	1	1	1	1	1		
Implement changes to MOHCD internal policies	5	1	3	1	1	1	1	1
Inclusion of Trauma Champions, Catalysts, and Leaders in MOHCD's Racial Equity Working group	15	3	3	3	0	3	3	3

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

In program year 2021-2022, CDBG, ESG, HOME and HOPWA investments were made in the following program areas:

- CDBG and HOME Affordable Housing Development;
- CDBG Capital Projects;
- CDBG Economic Development;
- CDBG Planning and Capacity Building;
- CDBG Public Services;
- ESG Rapid Re-Housing, Homeless Prevention and Emergency Shelter; and
- HOPWA Capital Projects, Rental Assistance Program and Supportive Services and Operating Subsidies.

Over the course of the 2021-2022 program year, San Francisco strategically used housing and community development funds, including CDBG, ESG, HOME and HOPWA funds, to support affordable housing; support public housing developments; support housing for people with AIDS; renovate and develop community facilities; improve ADA access to community facilities; deliver timely, relevant and effective social services; provide low-income residents with employment readiness skills; support the placement of residents in jobs that pay living wages; provide housing-related services including tenant rights counseling, eviction prevention counseling, tenant-based rental assistance and homeownership counseling; deliver services that help to prevent homelessness; provide shelter and essential social services to homeless individuals and families; and assist small businesses and micro-enterprises. Additionally, CDBG funds were used to support nonprofit organizational capacity building.

Select highlights of the 2021-2022 program year with all funding sources, including federal funding, include:

- 1,018 units of affordable housing were funded to be created
- 469 existing affordable housing units were funded to be preserved
- 12 capital projects were funded, of which three were funded with CDBG and seven were funded with CDBG-CV
- More than 42,000 individuals received a wide range of services, including job training and placement, eviction prevention, assistance with finding and applying for housing, housing and homebuying counseling, homeless, and homeless prevention services;
 - 11,934 individuals received CDBG-funded public services;
 - 2,205 individuals received ESG-funded homeless, homeless prevention or rapid re-housing services;
 - 593 households received HOPWA-funded housing assistance, of which 390 were in San Francisco;
- Significant progress towards the five-year goals for the six NRSAs;
- The City's leveraging of significant resources through public, private and not for profit support of programs that strengthen and optimize federal funds;
- Increased coordination of services; and

- Improved monitoring and management of sub-recipients.

In general, housing and community development activities that were implemented during program year 2021-2022 served the identified needs. The five-year funding and indicators of success table above shows how the City performed against the goals that were set in the five-year strategic plan and the one-year action plan. The comparison of accomplishment data to goals indicate that the Consolidated Plan activities made a positive impact on the identified needs. However, due to the complexity and extent of the needs in the City, the identified needs are still significant.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

Race	CDBG	HOPWA	ESG	Total
American Indian or Alaskan Native	168	8	97	273
American Indian or Alaskan Native - Hispanic	309	2	0	311
American Indian or Alaskan Native AND Black	59	3	0	62
American Indian or Alaskan Native AND Black - Hispanic	34	0	0	34
American Indian or Alaskan Native AND White	41	4	0	45
American Indian or Alaskan Native AND White – Hispanic	13	2	0	15
Asian	2255	17	81	2353
Asian - Hispanic	28	2	0	30
Asian AND White	24	0	0	24
Asian AND White - Hispanic	3	0	0	3
Black or African American	3220	115	760	4095
Black or African American - Hispanic	164	3	0	167
Black or African American AND White	34	22	0	56
Black or African American AND White - Hispanic	13	0	0	13
Native Hawaiian or Pacific Islander	139	13	57	209
Native Hawaiian or Pacific Islander - Hispanic	3	1	0	4
Other	1705	11	167	1883
Other - Hispanic	1849	56	307	2212
White	1817	189	736	2742
White - Hispanic	56	145	0	201
Total	11,934	593	2,205	14,732

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

The table above shows the number of persons by race/ethnicity that received direct services from activities funded by CDBG, HOPWA and ESG dollars during the 2021-2022 program year.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Sources of Funds	Resources Made Available
CDBG	\$22,902,893
CDBG-CV	\$895,712
HOME	\$0
HOPWA	\$4,041,430
HOPWA-CV	\$48,761
ESG	\$1,423,716
Other - General Obligation Bond	\$133,110,955
Other - Housing Impact Fees	\$16,449,764
Other - Low-Mod Income Housing Asset Fund	\$6,116,228
Other - Local General Fund	\$119,653,962
Other - Local Housing Trust Fund	\$21,596,731
Other - Treasury Rental Assistance	\$687,173
Other Funds	\$2,401,679
Total	\$329,329,004

Table 3a – Resources Made Available by Funding Source

Program Areas	Resources Made Available
Capital Improvements to Public Facilities	\$191,220
Downpayment Assistance	\$20,603,512
Economic Development	\$3,127,757
Multi-Family Housing Development	\$201,799,411
Planning and Organizational Capacity Building	\$3,550,406
Public Services	\$100,056,698
Total	\$329,329,004

Table 3b – Resources Made Available by Program Area

Narrative

Tables 3a and 3b above show all resources that were made available during program year 2021-2022 by funding source and by program area, respectively.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Bayview Hunters Point	10%	14%	See below
Chinatown	10%	8%	See below
Mission	10%	10%	See below
South of Market	10%	7%	See below
Tenderloin	10%	12%	See below
Visitacion Valley	10%	10%	See below

Table 4 – Identify the geographic distribution and location of investments

Narrative

Bayview Hunters Point

The following are the priority activities that will be carried out under the 2020-2024 Consolidated Plan in the Bayview Hunter’s Point NRSA, organized by the Plan’s Objectives and Priority Needs.

Objective 1: Families and Individuals are Stably Housed

- Priority Need 1A: Develop and maintain accessible and affordable housing
 - Continued to implement the final affordable housing component of HOPE SF at Hunters View
 - Initiated or continued work on three new affordable housing and inclusionary housing projects currently in the development pipeline for completion or start of construction between 2020-2024 in the neighborhood
- Priority Need 1B: Made housing more affordable
 - Robustly funded Homeownership counseling programs based in the neighborhood
 - Robustly funded home modification programs that focus on helping low-income homeowners (a significant population in Bayview Hunters Point) modify and be able to stay in their homes
 - Robustly funded Rental Housing Counseling programs based in the neighborhood
- Priority Need 1C: Worked to prevent and reduce homelessness
 - Reduced the inflow of households entering the homeless response system by engaging in diversion or funding prevention services
 - Maintained support to homeless outreach, shelters and social services for people actively experiencing homelessness in the southeast sector
 - Increased the outflow from the homeless response system by supporting the development of affordable housing and rental assistance
- Priority Need 1D: Provided services to maintain housing stability

- Provided robust support for RAD Family Services projects at Hunters Point East, Hunters Point West, and Westbrook housing developments
- Provided robust support for HOPE SF Housing Retention and Case Management services
- Locate other key services, such as tenant counseling and eviction prevention, legal services, financial education and counseling, on-site at HOPE SF and RAD projects
- Continued to support community building and resident leadership development programs
- Supported Tenant Right to Counsel providers based in the neighborhood, to ensure that residents have access to full scope legal representation when facing eviction

Objective 2: Families and Individuals are Resilient and Economically Self-Sufficient

- Priority Need 2A: Promote workforce development
 - Provided a full range of employment and training services through The Bayview-Hunters Point Job Center, including
 - Job readiness workshops, job search assistance, career planning and connections to employment.
 - Certifications and license(s) attainment assistance to enhance employment.
 - Outreach, hiring and training of residents for HOPE SF housing sites in BVHP.
 - Open computer lab with staff assistance available.
 - Targeted outreach to neighborhood seniors and older adults for employment assistance.
 - Supported Bayview-Hunters Point organizations for youth workforce services. This includes sector services, youth development for the workforce, barrier removal services and paid internship opportunities.
- Priority Need 2B: Increased opportunities through improved language access and core skills development
 - Supported skills development programs in areas including life skills and personal effectiveness, educational skills (including GED and diploma programs), English as a Second Language training, and workplace readiness skills
 - Supported programs that create clear pathways to more advanced training opportunities, including post-secondary educational programs, more advanced ESL programming at San Francisco City College, and sector-specific job training programs through OEWD and other entities
 - Ensured that skill development programs based in Bayview Hunters Point are funded, and that these programs are accessible to RAD and HOPE SF residents,
 - Supported financial counseling and education, including intensive one-on-one financial coaching; ensure that these services are located in Bayview Hunters Point including on-site at HOPE SF and RAD housing sites
 - Supported digital literacy programs, including programs that provide Internet access and assist with digital literacy for affordable housing residents and sites, especially at HOPE SF and RAD housing sites
- Priority Need 2C: Provided equitable access to civil legal services for immigration and other critical issues

- Ensured that a comprehensive civil legal services provider is located in Bayview Hunters Point, and that residents have access to legal counseling and representation in a wide range of crucial legal areas
- Priority Need 2D: Helped households connect to services
 - Supported a comprehensive continuum of services including enhanced information and referral, service connection to identify and meet short-term client goals, case management to address more complex and/or longer-term needs, and case coordination to coordinate services for a client between multiple providers and systems. Ensure that these services are located in the Bayview.

Objective 3: Communities Have Healthy Physical, Social and Business Infrastructure

- Priority Need 3A: Enhanced community facilities
 - Ensured nonprofit service providers have high quality, stable facilities
- Priority Need 3B: Strengthen small businesses and commercial corridors
 - Continue to provide business technical assistance through community partners
 - Support economic revitalization and façade improvement efforts along the Third Street Commercial Corridor- Evans to Jamestown Avenues
 - 14 new businesses or nonprofits have opened or have secured storefronts on 3rd Street since the start of the pandemic, 9 of these are black owned.
- Priority Need 3C: Supported community-driven comprehensive strategies
 - Through the African American Arts and Cultural District in Bayview Hunters Point, provided infrastructure for the community to launch, lead, and determine its own cultural stabilization strategies, with extensive support from City Agencies
 - Supported neighborhood planning processes focused on Bayview Hunters Point, including supporting convening of nonprofits services in Southeast San Francisco, and collaboratives of organizations led by underrepresented populations (including African American led organizations)
- Priority Need 3D: Supported capacity needs of community-based organizations and MOHCD professional partners
 - Built organizational capacity of MOHCD’s Bayview Hunters Point grantees/providers through outreach, relationship building and recruitment, organizational assessments, trainings and coaching, cohort-based and project-based work, subject matter experts, and other technical assistance methodologies

Objective 4: Communities At Risk of Displacement are Stabilized

- Priority Need 4A: Address inequitable impacts of economic growth through anti-displacement measures for residents and businesses
 - Leverage African American Arts & Cultural District to support anti-displacement policies
 - Play a key role in strategy and program development, coordinating resources for small businesses and property owners, supporting inter-agency and community collaborations, and facilitate community engagement for the Bayview/Third Street

Corridor merchants

- Priority Need 4B: Ensure economic growth offers benefits to existing communities
 - Coordinated with OEWD for job readiness and job placement on affordable housing projects
 - Continued to support job readiness and placement for RAD and HOPE SF projects
 - Coordinated Cultural District programming with other community development initiatives to provide maximum economic benefit to neighborhood residents

Chinatown

The following are the priority activities that will be carried out under the Consolidated Plan in the Chinatown NRSA, organized by the Plan's Objectives and Priority Needs.

Objective 1: Families and Individuals are Stably Housed

- Priority Need 1A: Develop and maintain accessible and affordable housing
 - Initiated rehabilitation of 127 units of senior and family housing
 - Selected developer for 85-unit senior housing development
- Priority Need 1B: Made housing more affordable
 - Robustly funded Homeownership counseling programs that can serve neighborhood residents, including monolingual Chinese speakers
 - Robustly funded Rental Housing Counseling programs based in the neighborhood, and ones that can serve neighborhood residents, including monolingual Chinese speakers
- Priority Need 1C: Worked to prevent and reduce homelessness
 - Reduced the inflow of households entering the homeless response system by engaging in diversion or funding prevention services
 - Maintained support to homeless outreach, shelters and social services for people actively experiencing homelessness in the northwest sector
 - Increased the outflow from the homeless response system by supporting the development of affordable housing and rental assistance
- Priority Need 1D: Provided services to maintain housing stability
 - Provided robust support for RAD Family Services projects at Ping Yuen and Ping Yuen North
 - Ensured that other key services, such as tenant counseling and eviction prevention, legal services, financial education and counseling, are accessible to residents of these RAD projects
 - Continued to support community building and resident leadership development programs
 - Supported Tenant Right to Counsel providers based in the neighborhood, to ensure that residents have access to full scope legal representation when facing eviction
 - Supported tenant counseling and education organizations based in the neighborhood

Objective 2: Families and Individuals are Resilient and Economically Self-Sufficient

- Priority Need 2A: Promote workforce development
 - Provided employment and training services to local residents through the Chinatown Job Center, including:
 - Job readiness workshops, job search assistance, career planning and connections to employment opportunities.
 - Services in English, Spanish, Cantonese, and Mandarin.
 - Career pathways programs for older adults
 - Additional targeted outreach in two public housing sites in Chinatown.
 - Sector trainings in both Health Care and Hospitality, to provide residents with skills and training to enter these industries.
 - Additional Workforce partners specialize in providing general workforce services to newly arrived immigrants to help them successfully integrate in the workforce.

- Priority Need 2B: Increased opportunities through improved language access and core skills development
 - Supported skills development programs in areas including life skills and personal effectiveness, educational skills (including GED and diploma programs), English as a Second Language training, and workplace readiness skills, and that these are accessible to recent immigrants, LEP and monolingual residents
 - Supported programs that create clear pathways to more advanced training opportunities, including post-secondary educational programs, more advanced ESL programming at San Francisco City College, and sector-specific job training programs through OEWD and other entities
 - Ensured that skill development programs based in Chinatown are supported, and that these programs are accessible to RAD residents
 - Supported financial counseling and education, including intensive one-on-one financial coaching; ensure that financial counseling services are available in Chinatown
 - Supported digital literacy programs, including programs that provide Internet access and assist with digital literacy for affordable housing residents and sites, especially at RAD housing sites

- Priority Need 2C: Provided equitable access to civil legal services for immigration and other critical issues
 - Ensured that civil legal services providers are located in Chinatown, and that residents have access to legal counseling and representation in a wide range of crucial legal areas, and in the necessary languages

- Priority Need 2D: Helped households connect to services
 - Supported a comprehensive continuum of services including enhanced information and referral, service connection to identify and meet short-term client goals, case management to address more complex and/or longer-term needs, and case coordination to coordinate services for a client between multiple providers and systems; ensure that these services are available in needed languages, and that appropriate translation services are accessible; ensure that services are based in Chinatown.

Objective 3: Communities Have Healthy Physical, Social and Business Infrastructure

- Priority Need 3B: Strengthen small businesses and commercial corridors
 - Increased activation and cultural events to support economic recovery of small businesses by attracting tourists and visitors
 - Provide support to and invest in local revitalization and marketing initiatives
- Priority Need 3C: Supported community-driven comprehensive strategies
 - Supported work of the API Council to convene and coordinate efforts of organizations that serve Chinatown and other API communities
- Priority Need 3D: Supported capacity needs of community-based organizations and MOHCD professional partners
 - Built organizational capacity of MOHCD's Chinatown grantees/providers through outreach, relationship building and recruitment, organizational assessments, trainings and coaching, cohort-based and project-based work, subject matter experts, and other technical assistance methodologies

Objective 4: Communities At Risk of Displacement are Stabilized

- Priority Need 4A: Address inequitable impacts of economic growth through anti-displacement measures for residents and businesses
 - OEWD Corridor Manager will provide business engagement and vacancy tracking
- Priority Need 4B: Ensure economic growth offers benefits to existing communities
 - Coordinate with OEWD for job readiness and job placement on affordable housing projects
 - Continue to support job readiness and placement for RAD projects
 - Economic Development activities focusing on vacancy activation, including short-term "pop up" businesses and improvements to attract long-term tenants

Mission

The following are the priority activities that will be carried out under the Consolidated Plan in the Mission NRSA, organized by the Plan's Objectives and Priority Needs.

Objective 1: Families and Individuals are Stably Housed

- Priority Need 1A: Develop and maintain accessible and affordable housing
 - 16 affordable housing projects currently in development in the neighborhood that are estimated to be completed between 2020-2024, which will add or rehabilitate approximately 840 units of affordable housing
 - This includes primarily new construction, along with small sites acquisition, rehabilitation, and inclusionary housing
- Priority Need 1B: Made housing more affordable

- Robustly funded Homeownership counseling programs based in the neighborhood
 - Robustly funded Rental Housing Counseling programs based in the neighborhood
 - Continue and complete Bernal Dwellings RAD rehabilitation project, providing affordable 160 units
- Priority Need 1C: Prevented and reduced homelessness
 - Reduced the inflow of households entering the homeless response system by engaging in diversion or funding prevention services
 - Maintained support to homeless outreach, shelters and social services for people actively experiencing homelessness in the Mission
 - Increased the outflow from the homeless response system by supporting the development of affordable housing and rental assistance
 - Priority Need 1D: Provided services to maintain housing stability
 - Supported Tenant Right to Counsel providers based in the neighborhood, to ensure that residents have access to full scope legal representation when facing eviction
 - Support tenant counseling and education organizations based in the neighborhood

Objective 2: Families and Individuals are Resilient and Economically Self-Sufficient

- Priority Need 2A: Promote workforce development
 - Provided virtual and in-person employment and training services to local residents, through the Mission Job Center including:
 - Job readiness workshops, job search assistance, career planning and connections to employment opportunities.
 - Services in English and Spanish.
 - Career pathways programs for public housing residents, and targeted outreach in five public housing sites in the Mission.
 - Training for tech careers and office administration.
 - Additional Mission-based Workforce partners specialize in providing workforce and training services in hospitality and healthcare.
- Priority Need 2B: Increased opportunities through improved language access and core skills development
 - Supported skills development programs in areas including life skills and personal effectiveness, educational skills (including GED and diploma programs), English as a Second Language training, and workplace readiness skills
 - Supported programs that create clear pathways to more advanced training opportunities, including post-secondary educational programs, more advanced ESL programming at San Francisco City College, and sector-specific job training programs through OEWD and other entities
 - Ensured that skill development programs based in the Mission are funded, and that these programs are accessible to RAD residents
 - Supported financial counseling and education, including intensive one-on-one financial coaching; ensure that these services are located in the Mission
 - Supported digital literacy programs, including programs that provide Internet access and

assist with digital literacy for affordable housing residents and sites, especially at RAD housing sites in the Mission

- Priority Need 2C: Provided equitable access to civil legal services for immigration and other critical issues
 - Ensured that civil legal services providers are located in the Mission, and that residents have access to legal counseling and representation in a wide range of crucial legal areas, and in the necessary languages
 - Due to large number of immigrant families, ensured that legal services are available to them in the neighborhood, and in the necessary languages
- Priority Need 2D: Helped households connect to services
 - Supported a comprehensive continuum of services including enhanced information and referral, service connection to identify and meet short-term client goals, case management to address more complex and/or longer term needs, and case coordination to coordinate services for a client between multiple providers and systems; ensure that these services are available in needed languages (including Spanish as well as Mayan and other indigenous languages), that appropriate translation services are accessible, and that providers are located in the Mission

Objective 3: Communities Have Healthy Physical, Social and Business Infrastructure

- Priority Need 3A: Enhanced community facilities
 - Ensured Mission nonprofit service providers have high quality, stable facilities
- Priority Need 3B: Strengthen small businesses and commercial corridors
 - Provide small businesses with individualized technical assistance through community partners
 - Support neighborhood events to attract people to the corridor, fill vacancies, improve business storefronts, and conduct business outreach and tailored business services
- Priority Need 3C: Supported community-driven comprehensive strategies
 - Leveraged Mission 2020 and Mission Promise Zone planning processes
 - Engaged in community led process to develop an economic recovery and business attraction strategy for Mission Street
- Priority Need 3D: Supported capacity needs of community-based organizations and MOHCD professional partners
 - Built organizational capacity of MOHCD's Mission neighborhood grantees/providers through outreach, relationship building and recruitment, organizational assessments, trainings and coaching, cohort-based and project-based work, subject matter experts, and other technical assistance methodologies

Objective 4: Communities at Risk of Displacement are Stabilized

- Priority Need 4A: Addressed inequitable impacts of economic growth through anti-displacement measures for residents and businesses

- Leverage Calle 24 Latino/a Cultural District to support anti-displacement policies
- Look to the Mission Action Plan as a guide for implementing strategies that reduce displacement and seek stabilization
- Priority Need 4B: Ensured economic growth offers benefits to existing communities
 - Calle 24 Latino/a Cultural District will be an economically vibrant community that is inclusive of diverse income households and businesses that together compassionately embrace the unique Latino/a heritage and cultures of 24th Street and that celebrate Latino/a cultural events, foods, businesses, activities, art, and music.
 - Coordinate with OEWD for job readiness and job placement on affordable housing projects
 - Continue to support job readiness and placement for RAD projects

South of Market

The following are the priority activities that will be carried out under the Consolidated Plan in the South of Market NRSA, organized by the Plan's Objectives and Priority Needs.

Objective 1: Families and Individuals are Stably Housed

- Priority Need 1A: Develop and maintain accessible and affordable housing
 - There are 42 new affordable housing projects currently in development in the neighborhood, which will add or rehabilitate 1,466 units of affordable housing
 - Includes new construction, rehabilitation, and inclusionary units
 - Includes both rental and homeownership opportunities
- Priority Need 1B: Made housing more affordable
 - Robustly funded Homeownership counseling programs based in the neighborhood
 - Robustly funded Rental Housing Counseling programs based in the neighborhood
- Priority Need 1C: Worked to prevent and reduce homelessness
 - Reduced the inflow of households entering the homeless response system by engaging in diversion or funding prevention services
 - Maintained support to homeless outreach, shelters and social services for people actively experiencing homelessness in SOMA
 - Increased the outflow from the homeless response system by supporting the development of affordable housing and rental assistance
- Priority Need 1D: Provided services to maintain housing stability
 - Supported Tenant Right to Counsel providers based in the neighborhood, to ensure that residents have access to full scope legal representation when facing eviction
 - Supported tenant counseling and education organizations based in the neighborhood

Objective 2: Families and Individuals are Resilient and Economically Self-Sufficient

- Priority Need 2A: Promote workforce development

- Provided employment and training services virtually and in-person to local residents through the SOMA Job Center, including:
 - Job readiness workshops, job search assistance, career planning and connections to employment opportunities.
 - Access to paid training and on the job training opportunities.
 - Partnerships with other city/state agencies that offer public assistance, disability, and unemployment services.
 - Additional SOMA-based Workforce partners specialized in providing workforce and training services to veterans and those with developmental disabilities.
- Priority Need 2B: Increased opportunities through improved language access and core skills development
 - Supported skills development programs in areas including life skills and personal effectiveness, educational skills (including GED and diploma programs), English as a Second Language training, and workplace readiness skills
 - Supported programs that create clear pathways to more advanced training opportunities, including post-secondary educational programs, more advanced ESL programming at San Francisco City College, and sector-specific job training programs through OEWD and other entities
 - Ensured that skill development programs based in SOMA are funded
- Priority Need 2C: Provided equitable access to civil legal services for immigration and other critical issues
 - Ensured that civil legal services providers are located in SOMA, and that residents have access to legal counseling and representation in a wide range of crucial legal areas, and in the necessary languages
- Priority Need 2D: Helped households connect to services
 - Supported a comprehensive continuum of services including enhanced information and referral, service connection to identify and meet short-term client goals, case management to address more complex and/or longer-term needs, and case coordination to coordinate services for a client between multiple providers and systems; ensure that these services are available in needed languages, and that appropriate translation services are accessible; ensure that these providers are located in SOMA

Objective 3: Communities Have Healthy Physical, Social and Business Infrastructure

- Priority Need 3A: Enhanced community facilities
 - Ensured SOMA nonprofit service providers have high quality, stable facilities
- Priority Need 3B: Strengthen small businesses and commercial corridors
 - Provide business retention & attraction services for neighborhood-serving businesses on the Sixth Street action zone
 - Foster events and activations to strengthen foot traffic and build community
- Priority Need 3C: Supported community-driven comprehensive strategies

- Implemented and refreshed Mayor’s Central Market/Tenderloin Strategy, which includes SOMA
 - Supported Cultural District planning and strategies
 - Supported block specific groups and strategies, such as on Stevenson and Jessie Street
- Priority Need 3D: Supported capacity needs of community-based organizations and MOHCD professional partners
- Built organizational capacity of MOHCD’s SOMA neighborhood grantees/providers through outreach, relationship building and recruitment, organizational assessments, trainings and coaching, cohort-based and project-based work, subject matter experts, and other technical assistance methodologies

Objective 4: Communities At Risk of Displacement are Stabilized

- Priority Need 4A: Addressed inequitable impacts of economic growth through anti-displacement measures for residents and businesses
- Leveraged two cultural districts in this neighborhood:
 - o SoMa Pilipinas – Filipino Cultural District, whose mission is to prevent the displacement of the Filipino community, protect its historic and cultural assets, help develop and sustain its legacy institutions and support its anchor community organizations, while improving the living conditions of the whole community.
 - o Leather and LGBTQ+ Cultural District, whose mission is to preserve, advance, and promote San Francisco’s Leather and LGBTQ+ Cultural District as a local, national, and international resource, and as a culturally and commercially enriched neighborhood and district.
- Priority Need 4B: Ensure economic growth offers benefits to existing communities
- Leveraged Central SOMA cultural preservation and community services for current residents
 - Coordinated with OEWD for job readiness and job placement on affordable housing projects
 - Continued to support job readiness and placement for RAD projects

Tenderloin

The following are the priority activities that will be carried out under the Consolidated Plan in the Tenderloin NRSA, organized by the Plan’s Objectives and Priority Needs.

Objective 1: Families and Individuals are Stably Housed

- Priority Need 1A: Develop and maintain accessible and affordable housing
- Complete 31 new or rehabbed affordable housing projects currently in development in the neighborhood, which will add or rehabilitate 1,402 units of affordable housing
 - Includes new construction, rehabilitation, and inclusionary units
 - Includes both rental and homeownership opportunities
- Priority Need 1B: Made housing more affordable

- Robustly funded Homeownership counseling programs based in the neighborhood
- Robustly funded Rental Housing Counseling programs based in the neighborhood
- Priority Need 1C: Worked to prevent and reduce homelessness
 - Reduced the inflow of households entering the homeless response system by engaging in diversion or funding prevention services
 - Maintained support to homeless outreach, shelters and social services for people actively experiencing homelessness in the Tenderloin
 - Increased the outflow from the homeless response system by supporting the development of affordable housing and rental assistance
- Priority Need 1D: Provided services to maintain housing stability
 - Supported Tenant Right to Counsel providers based in the neighborhood, to ensure that residents have access to full scope legal representation when facing eviction
 - Supported tenant counseling and education organizations based in the neighborhood

Objective 2: Families and Individuals are Resilient and Economically Self-Sufficient

- Priority Need 2A: Promote workforce development
 - Provided employment and training services to local residents through the Tenderloin Job Center, including:
 - Job readiness workshops, job search assistance, career planning and connections to employment opportunities.
 - Services/information in English, Spanish and Vietnamese.
 - Assistance with employment barrier removal such as basic computer, substance abuse and temporary housing.
 - Additional Tenderloin-based Workforce partners specialize in providing workforce and training services to the Southeast Asian community and to residents wanting tech training/employment and work in the hotel lobby/hospitality industry.
- Priority Need 2B: Increased opportunities through improved language access and core skills development
 - Supported skills development programs in areas including life skills and personal effectiveness, educational skills (including GED and diploma programs), English as a Second Language training, and workplace readiness skills
 - Supported programs that create clear pathways to more advanced training opportunities, including post-secondary educational programs, more advanced ESL programming at San Francisco City College, and sector-specific job training programs through OEWD and other entities
 - Ensured that skill development programs based in the Tenderloin are funded
- Priority Need 2C: Provided equitable access to civil legal services for immigration and other critical issues
 - Ensured that civil legal services providers are located in the Tenderloin, and that residents have access to legal counseling and representation in a wide range of crucial legal areas, and in the necessary languages

- Priority Need 2D: Helped households connect to services
 - Supported a comprehensive continuum of services including enhanced information and referral, service connection to identify and meet short-term client goals, case management to address more complex and/or longer term needs, and case coordination to coordinate services for a client between multiple providers and systems; ensure that these services are available in needed languages, and that appropriate translation services are accessible; ensure that these providers are located in the Tenderloin

Objective 3: Communities Have Healthy Physical, Social and Business Infrastructure

- Priority Need 3A: Enhanced community facilities
 - Ensured Tenderloin nonprofit service providers have high quality, stable facilities
- Priority Need 3B: Strengthen small businesses and commercial corridors
 - Continue to increase efficiency of technical business assistance
 - Continue business attraction efforts that provide affordable goods and services; use SF Shines façade and tenant improvement grants to help facilitate this.
 - Support efforts to upgrade the exterior of commercial buildings and undertake efforts to bring positive activation to storefronts and sidewalks
 - Support businesses in accessing city funding to covid relief
- Priority Need 3C: Support community-driven comprehensive strategies
 - Participation on block groups, such as Golden Gate Safety Group, to support small businesses and residents and address safety and security concerns
 - Launched and supported coordination of ambassador program to improve public safety along commercial corridors
- Priority Need 3D: Supported capacity needs of community-based organizations and MOHCD professional partners
 - Built organizational capacity of MOHCD’s Tenderloin neighborhood grantees/providers through outreach, relationship building and recruitment, organizational assessments, trainings and coaching, cohort-based and project-based work, subject matter experts, and other technical assistance methodologies

Objective 4: Communities At Risk of Displacement are Stabilized

- Priority Need 4A: Addressed inequitable impacts of economic growth through anti-displacement measures for residents and businesses
 - Leveraged Compton’s Transgender Cultural District to address displacement of this community
 - The mission of the district is to create an urban environment that fosters the rich history, culture, legacy, and empowerment of transgender people and its deep roots in the southeastern Tenderloin neighborhood.

- The transgender district aims to stabilize and economically empower the transgender community through ownership of homes, businesses, historic and cultural sites, and safe community spaces.
- Priority Need 4B: Ensure economic growth offers benefits to existing communities
 - Coordinated with OEWD for job readiness and job placement on affordable housing projects
 - Continued to support job readiness and placement for RAD projects

Visitacion Valley

The following are the priority activities that were carried out under the Consolidated Plan in the Visitacion Valley NRSA, organized by the Plan's Objectives and Priority Needs.

Objective 1: Families and Individuals are Stably Housed

- Priority Need 1A: Develop and maintain accessible and affordable housing
 - Continue phased construction and development of Sunnydale HOPE SF mixed-income housing
 - Public housing replacement units will be constructed within 12 buildings on site, along with 196 affordable units (set at 60% AMI, selected through lottery process)
 - Each building will be 75% replacement units and 25% affordable units
 - Completed Block 6 construction and lease up with 167 units
 - Blocks 3A, with about 79 units of affordable housing, and the Community Center will both start construction in 2023
- Priority Need 1C: Prevented and reduced homelessness
 - Reduced the inflow of households entering the homeless response system by engaging in diversion or funding prevention services
 - Maintained support to homeless outreach, shelters and social services for people actively experiencing homelessness in Visitacion Valley
 - Increased the outflow from the homeless response system by supporting the development of affordable housing and rental assistance
- Priority Need 1D: Provided services to maintain housing stability
 - Supported Tenant Right to Counsel providers based in the neighborhood, to ensure that residents have access to full scope legal representation when facing eviction
 - Supported tenant counseling and education organizations based in the neighborhood

Objective 2: Families and Individuals are Resilient and Economically Self-Sufficient

- Priority Need 2A: Promote workforce development
 - Provided employment and training services virtually and in-person to local residents through the Visitacion Valley Job Center, including:
 - o Job readiness workshops, job search assistance, career planning, public computer access, and connections to employment opportunities.
 - o Services/information in English, Spanish and Chinese.
 - o Assistance with employment opportunities at San Francisco Airport.

- o Assistance with driving opportunities with San Francisco Muni.
 - OEWD partners with Visitacion Valley-based partners who prioritized providing workforce and training services to residents under the HOPE SF program.
- Priority Need 2B: Increased opportunities through improved language access and core skills development
 - Supported skills development programs in areas including life skills and personal effectiveness, educational skills (including GED and diploma programs), English as a Second Language training, and workplace readiness skills
 - Supported programs that create clear pathways to more advanced training opportunities, including post-secondary educational programs, more advanced ESL programming at San Francisco City College, and sector-specific job training programs through OEWD and other entities
 - Ensured that skill development programs are based in Visitacion Valley, and can provide services to diverse population (including services in English, Spanish and Chinese)
- Priority Need 2C: Provided equitable access to civil legal services for immigration and other critical issues
 - Ensured that civil legal services providers have regular presence in Visitacion Valley, and that residents have access to legal counseling and representation in a wide range of crucial legal areas, and in the necessary languages
- Priority Need 2D: Helped households connect to services
 - Supported a comprehensive continuum of services including enhanced information and referral, service connection to identify and meet short-term client goals, case management to address more complex and/or longer term needs, and case coordination to coordinate services for a client between multiple providers and systems; ensure that these services are available in needed languages, and that appropriate translation services are accessible; ensure that these providers are located in Visitacion Valley

Objective 3: Communities Have Healthy Physical, Social and Business Infrastructure

- Priority Need 3A: Enhanced community facilities
 - Ensured Visitacion Valley nonprofit service providers have high quality, stable facilities
- Priority Need 3B: Strengthen small businesses and commercial corridors
 - Continue to provide small businesses with individualized technical assistance through community partners
 - Continue supporting neighborhood events to attract people to the Leland Street corridor, fill vacancies, improve business storefronts, and conduct business outreach and tailored business services
- Priority Need 3D: Support capacity needs of community-based organizations and MOHCD professional partners
 - Build organizational capacity of MOHCD's Visitacion Valley neighborhood

grantees/providers through outreach, relationship building and recruitment, organizational assessments, trainings and coaching, cohort-based and project-based work, subject matter experts, and other technical assistance methodologies

Objective 4: Communities At Risk of Displacement are Stabilized

- Priority Need 4A: Address inequitable impacts of economic growth through anti-displacement measures for residents and businesses
 - Leveraged Cultural Districts to support anti-displacement policies
 - Increase access to resources for small businesses in low-income neighborhoods that want to stay in San Francisco
 - Provide technical assistance and access to resources to existing business to support their stabilization and growth within the neighborhood.

- Priority Need 4B: Ensure economic growth offers benefits to existing communities
 - Coordinated with HOPE SF and OEWD for job readiness and job placement on affordable housing projects, particularly on the Sunnydale HOPE SF site
 - Continued to support job readiness and placement for HOPE SF and RAD projects

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Federal funds were leveraged with all of the additional resources that were originally indicated in the 2021-2022 Action Plan, and MOHCD provided certifications for consistency for other HUD programs.

City and County of San Francisco Local General Fund

In 2021-2022, the City invested additional General Fund dollars to expand the City's community development portfolio. MOHCD disbursed more than \$54 million of local grant funding to support a diverse range of programs, including legal services, eviction prevention, service connection, services to transitional age youth, organizational capacity building, and services to residents of HOPE SF public housing sites. In addition, MOHCD disbursed nearly \$1 million of charitable donations to mitigate COVID-19 impacts through the City's Give2SF program.

During FY 2021-22, OEWD's Invest in Neighborhoods Initiative provided over \$6 million in local funds to local non-profits to support catalytic projects and programs in opportunity communities, to support entrepreneurs and local economic development efforts. These funds contribute to neighborhood vitality, increase economic activity, and leverage and build local leadership and social capital.

- OEWD SF Small Business COVID Relief Grants: SF Relief Equity Grant and SF Relief Community Storefront Anchors Grant: Both of these grants fall under the OEWD SF Small Business COVID Relief Grants. In total, this program supported 253 businesses for a total of \$2,765,000 in funding during FY 2021-2022.
- The SF Relief Equity Grant: supported storefront small businesses that had not yet substantially benefited from any COVID financial assistance programs, had high financial need, and had been most impacted by COVID closure restrictions. Businesses could receive a \$5,000 or \$10,000 award. This program supported 205 businesses for a total of \$1,565,000 in funding.
- The SF Relief Community Storefront Anchors Grant: was awarded to storefront small businesses that uniquely contribute to the culture and vibrancy of San Francisco and its commercial corridors; including long running businesses, entertainment venues and those located within our city's cultural districts or opportunity neighborhoods. Recipients of this grant received a \$25,000 award. This program supported 48 businesses for a total of \$1,200,000 in funding.
- OEWD Disaster Relief Fund: When a disaster occurs, OEWD works with individual businesses to determine the resources and support they might need. This includes the Small Business Disaster Relief Fund that allows businesses impacted by the fire to access up to \$10,000 in funds for inventory replacement, equipment purchases, security deposits for a new lease, employee salaries, or other expenses to stabilize cash flow, and connecting affected employees to job placement services so that there is a minimal gap in employment. This year, the program supported 11 businesses for a total of \$93,150 in funding.
- Access to Capital: By supporting the loan programs, we will be able to address the increasing needs for affordable and fair capital for the City's low-income, minority, and women-owned

micro-entrepreneurs and small businesses. In FY21-22, San Francisco's loan programs provided 369 loans totaling more than \$24 million to small businesses, creating and retaining 781 jobs.

- San Francisco Small Business Development Center (SBDC): For FY21-22, OEWD applied and was awarded a Small Business Administrations (SBA) grant of \$190,00 to implement the SBDC program, a program that provided no-cost business training and business consulting to San Francisco-based businesses. OEWD was awarded an additional \$200,000 by the State of California to implement an Access to Capital Program and Expand Technical assistance under the SBDC.
 - o Fiscal Year 2020-21 Milestones:
 - § Counseled 1,152 Unique Clients
 - § Provided 4,119 Hours of Consulting
 - § Trained 1,051 Workshop Participants
 - § Offered 44 Workshops
 - § Change in Sales: \$\$20,365,533.01
 - § Dollar Amount of Loans or Grants: \$14,376,304.41
 - § Dollar Amount of Owner's Investment: \$428,452.00
 - § Jobs Created: 633
 - § Jobs Retained: 4,023
 - § New Businesses Created: 27
- Business Retention / Strengthening: Our top priority has been to deploy targeted programs that retain and strengthen our small businesses including real estate and legal assistance, business planning, façade and tenant improvements, and small business grants programs.
- Retention / Relocation: The Retention and Relocation program is a collaboration with Lawyer's Committee for Civil Rights of the San Francisco Bay Area and SF Bar Association to support small businesses in reviewing and negotiating leases to help them stay and grow in San Francisco. In Fiscal year 2021-22, the program assisted 277 clients and supported the strengthening and negotiation of 105 small business leases.

City and County of San Francisco Local Housing Trust Fund

In 2012, the voters of San Francisco approved the creation of the Housing Trust Fund, with funding to begin in 2013. The Housing Trust Fund began with a set aside of \$20 million in general fund revenue and will increase to \$50 million over time. An estimated \$1.1 billion will be invested in affordable housing production over the next 30 years, with more than \$50 million disbursed or encumbered in FY21-22. The Housing Trust Fund will:

- Develop thousands of units of permanently affordable housing for residents whose average median income (AMI) is 60 percent or below. Those projects include the HOPE SF rebuild of Sunnydale and Potrero;
- Preserve the affordability of existing rent-controlled housing by acquiring the properties through MOHCD's Small Sites Program and enforcing affordability restrictions while not displacing any current residents;
- Invest in the conversion of over 3,400 distressed public housing to stable nonprofit private ownership and management under HUD's Rental Assistance Demonstration Program;
- Invest in a down payment assistance program for residents to purchase a home in San Francisco with no-interest loans to first-time homebuyers, with more than \$31 million dedicated to this use through June 2022;

- Create a Complete Neighborhoods program that invests in improved community amenities in neighborhoods impacted by increased housing density;
- Support increased access to rental and ownership housing services;
- Support increased eviction prevention services, and
- Fund a Homeowner Emergency Loan Program to help distressed homeowners remain in their homes.

San Francisco General Obligation Bonds

In November 2015, San Francisco voters approved a \$310 million General Obligation Bond to finance the construction, acquisition, improvement, rehabilitation, preservation, and repair of affordable housing for low and middle-income households. The entire amount of the bonds has been issued, with \$80 million allocated to public housing revitalization; \$150 million for low-income housing with \$50 million of that dedicated to the Mission neighborhood and \$25 million dedicated to the Small Sites program; and \$80 million for middle income housing (80%-175% AMI), funding down payment assistance and development of new middle income housing units, including units specifically targeted to public school teachers. As of June 2022, approximately \$261 million of the bond proceeds have been spent on projects. A total of 1,533 affordable units are anticipated to be produced or preserved by bond proceeds. As of June 2022, 416 units are in predevelopment, 405 units are in construction, and 712 units are completed.

In November 2016, San Francisco voters approved Proposition C which repurposed existing bond authority to issue up to \$260.7 million to address critical housing needs, protect residents and stabilize communities. These bonds are being used to fund MOHCD's Preservation and Seismic Safety Program (PASS), which 1) preserves affordability in existing housing at risk of market-rate conversion, 2) protects San Franciscans living in apartments at risk of displacement, and 3) improves the earthquake resilience of San Francisco's building stock. PASS provides MOHCD's borrowers with low-cost and long-term access to debt financing to acquire, rehabilitate, and preserve existing buildings as permanently affordable housing. Eligible projects may be small buildings like those typically funded by the City's Small Sites Program (e.g., 5 to 25 units), larger multifamily structures (e.g., 25+ units), or Single Room Occupancy hotels (SROs) of all sizes. The first two issuances totaling \$175 million have been completed and as of June 2022 the funds are anticipated to support 52 projects with 1,083 residential and 50 commercial units.

In November 2019, San Francisco voters approved a \$600 million General Obligation Bond for affordable housing, with \$150 million dedicated to public housing, \$220 million for low-income housing, \$60 million for preservation and middle-income housing, \$150 million for senior housing, and \$20 million for educator housing. The first issuance of these bonds in the amount of \$254 million occurred in March 2021. Through June 30, 2022, over \$148 million has been spent or encumbered.

Housing Impact Fees

MOHCD receives various housing impact fees paid by market rate housing developers as a means to meet their inclusionary housing obligations. MOHCD also receives housing impact fees from developers of non-residential development under the Jobs-Housing Linkage ordinance. Additional housing impact fees in specific plan areas are developed by the Planning Department and approved by the Board of Supervisors. Percentages of some fees are dedicated to MOHCD's Small Sites Program and to Permanent Supportive Housing serving formerly homeless households. In 2021-2022, MOHCD spent or

encumbered almost \$54 million of impact fees. These loans will support for the construction of 131 new affordable housing units for low-income families and preconstruction activities for 277 units for families, disabled and formerly homeless households.

Program Income from former Redevelopment Agency Assets (Low-Mod Income Housing Asset Fund) –

With the dissolution of redevelopment agencies in 2011, MOHCD assumed responsibility of all former San Francisco Redevelopment Agency housing assets, including administration of any program income received from those assets. In 2021-2022 MOHCD expended or encumbered approximately \$3.4M of these funds, primarily supporting administration of these former assets and new investment in public housing at Sunnydale and Potrero.

Office of Community Investment and Infrastructure (OCII) Funding

The sources of funding for OCII's affordable housing include taxable housing bonds authorized under Redevelopment Dissolution law, "pay-go" tax increment, and developer fees such as jobs-housing linkage fees.

South of Market Community Stabilization Fund (SoMa Fund)

The SoMa Fund was created in 2005 to mitigate the impacts of residential development and provide community stabilization benefits in the South of Market (SoMa) neighborhood. Funds are used to address the impacts of rapid development and gentrification on residents and businesses in SoMa, including affordable housing, workforce and economic development, community cohesion, capital projects and physical infrastructure. A Community Advisory Committee, comprised of seven members representing various stakeholder groups in the neighborhood, makes recommendations to the San Francisco Board of Supervisors on the SoMa Fund's priorities and expenditures.

In 2021-2022, the SoMa Fund released \$1,025,000 of funding to eleven community based organizations including the UCSF Regents, Study Center/Bill Sorro, Filipino American Development Foundation, West Bay Pilipino Multi Service Center, Centers for Equity & Success, Kultivate, Renaissance Entrepreneurship Center, and United Playaz, supporting a variety of services and community facilities, including trauma informed services for the local public school, increased support to small businesses, community action grants, rental housing counseling, tenant counseling, youth services, and college prep services.

Programmatic Agreement for Compliance with National Historic Preservation Act

The City and County of San Francisco, acting through the Mayor's Office of Housing and Community Development, negotiated a Programmatic Agreement (PA) with the California State Historic Preservation Officer (SHPO) and the Advisory Council on Historic Preservation (ACHP) in January 2007. The PA ensures that the City and County of San Francisco meets its obligations under Section 106 of the National Historic Preservation Act and establishes the standards, stipulations and procedures which govern the Section 106 review of City and County of San Francisco projects subject to 24 CFR Part 58. The agreement allows for the expedited review of construction projects which have the potential to affect cultural resources, and which are subject to 24 CFR Part 58. Projects subject to 24 CFR Part 58 include the Community Development Block Grant, Emergency Solutions Grant, HOME Investment Partnership, Housing Opportunities for Persons with AIDS, and other numerous HUD programs.

The review process contemplated by the PA also allows for the exemption of routine capital projects necessary to maintain public facilities in good repair and ensure they comply with existing building codes. Examples of such projects include the replacement of roofing materials, the upgrading of electrical wiring and the repair of fencing. In addition, the PA sets forth methodology for the determining the eligibility of cultural resources for listing on the National Register of Historic Places, consultation with Native Americans, and setting the boundaries of the Area of Potential Effects of different types of projects. The PA does not reduce the level of protection afforded by the National Historic Preservation Act to cultural resources; the PA expedites and streamlines review under the National Environmental Policy Act. The PA is authorized by 36 CFR §800.14(b).

The PA has been used to successfully conduct Section 106 reviews on projects ranging from routine rehabilitation to the construction of housing developments of over 3,600 units. The programmatic agreement has considerably reduced project implementation time and costs. Every six months, the City files a Programmatic Agreement Compliance Report (PACR) with the California Office of Historic Preservation and the Advisory Council on Historic Preservation. The PACR summarizes Part 58 activities subject to the PA during the previous six months. To date, 30 PACRS have been filed with the SHPO and the ACHP.

ESG Match

The ESG program requires a match in an amount that equals the amount of ESG funds provided by HUD. Matching contributions may be obtained from any source, including any federal resource other than the ESG program, as well as state, local, and private sources. According to ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any ESG sub-recipient. For program year 2021-2022, a total of \$1,590,749 in non-ESG funds was provided by ESG sub-recipients to support the emergency shelter, rapid re-housing, and homeless prevention activities funded by ESG.

HOME Match

HOME regulations also require that localities provide a 25% match for HOME project expenditures. In program year 2021-2022, there were no HOME program expenditures and therefore no match requirement.

CDBG Program Income

MOHCD receives CDBG program income from repayments of economic development or housing loans, or from sale/rental of real property purchased with CDBG or Urban Renewal funds. All program income is receipted in the corresponding revolving loan pool in IDIS and is used for CDBG-eligible activities. In 2021-2022, a total of \$5.7M in CDBG program income was expended, with approximately \$4.6M spent on acquisition and preservation of affordable housing at Throughline Apartments in Chinatown and \$500,000 spent on rehabilitation of housing at South Park in SOMA.

In addition, pursuant to the Yerba Buena Center Redevelopment Project Closeout Agreement that was executed in 1983 between the former Redevelopment Agency and the City, with HUD concurrence, any income generated from Yerba Buena Gardens (YBG) leasehold revenue or disposition of YBG properties is treated as CDBG program income. Income generated from leases is used exclusively by YBG to cover CDBG-eligible operating costs as described in the closeout agreement.

Publicly Owned Land and Property

San Francisco currently leverages publicly owned land to strategically deliver essential services when possible. For example, several social service hubs are operated out of City-owned buildings that are master-leased to community-based organizations. In addition, many youth services are located within elementary, middle, or high schools within the public school system. Visitacion Valley, a HUD-approved NRSA, is an excellent example of this leveraging, as it has two different multi-tenant buildings owned by the City and leased to nonprofits to provide a range of childcare, youth, family resource, and senior services, in addition to a public-school base youth services.

In 2002, the City of San Francisco passed an ordinance requiring the transfer of underutilized or surplus property to the Mayor's Office of Housing for the development of affordable housing, particularly housing for the homeless.

Properties that are suitable for housing development are to be sold or leased to a non-profit for the development of affordable housing for the homeless and households earning less than 20 percent of Area Median Income or the property is sold and those proceeds are used to develop affordable housing for the homeless, or affordable housing for households earning less than 60 percent of AMI. Additionally, MOHCD works with other agencies not subject to the Surplus Property Ordinance to acquire properties they deem surplus and develop the sites into affordable housing such as land from the San Francisco Unified School District, the San Francisco Municipal Transportation Agency (SFMTA), and the Port of San Francisco.

In 2021-2022, MOHCD continued construction on surplus Federal property and land owned by SFMTA, completed construction on Port-owned property and continued preconstruction activities on property owned by the school district and land formerly owned by the California Transportation Agency. These projects include affordable housing for low-income and homeless families or special need populations such as very low-income seniors or transition-age youth as well as low and moderate-income households.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	29,301,951
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	29,301,951
4. Match liability for current Federal fiscal year	0
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	29,301,951

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
none								

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
543,331.67	2,117,362.85	0	0	2,660,694.52

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 8 – Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition		
Parcels Acquired	0	0
Businesses Displaced	0	0
Nonprofit Organizations Displaced	0	0
Households Temporarily Relocated, not Displaced	0	0

Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of homeless households to be provided affordable housing units	428	215
Number of non-homeless households to be provided affordable housing units	1,038	981
Number of special-needs households to be provided affordable housing units	0	29
Total	1,466	1,225

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through rental assistance	1,834	1,342
Number of households supported through the production of new units	1,295	1,019
Number of households supported through the rehab of existing units	0	525
Number of households supported through the acquisition of existing units	171	94
Total	3,300	2,590

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

MOHCD did not meet its overall housing production goals due to numerous project approval delays and the lack of state and tax-exempt bond financing to fill funding gaps.

Discuss how these outcomes will impact future annual action plans.

As discussed above, any projects delayed from funding in 2021-2022 will be applied toward the 2022-

2023 Action Plan and its affordable housing goals.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	0	0
Low-income	0	0
Moderate-income	0	0
Total	0	0

Table 13 – Number of Persons Served

Narrative Information

MOHCD used CDBG funding in 2021-2022 to acquire land for future affordable housing development. MOHCD did not use any HOME funds for affordable housing activities in 2021-2022.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c) –

Evaluate the jurisdiction’s progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

San Francisco’s Department of Homelessness and Supportive Housing (HSH) has a vision to make homelessness rare, brief, and one-time. HSH’s aim is a significant, sustained reduction in homelessness, and is accomplishing this by partnering with City stakeholders to achieve goals outlined in the 5-Year Strategic Framework. HSH partners across City departments to triage and coordinate a response to unsheltered homelessness and street conditions, with the goal of connecting individuals experiencing homelessness to services.

The San Francisco Homeless Outreach Team (SFHOT) engages and stabilizes the most vulnerable individuals by connecting them to shelter, housing placements, and other resources. In response to requests for assistance, HSH dispatches SFHOT outreach workers to perform wellness checks and to connect individuals to the Homeless Response System. SFHOT’s Encampment Response Team (ERT) ensures that long-term encampments are minimal and that those living in cars/vehicles have access to available resources. To make placements, SFHOT works in small teams to provide outreach and case management to people experiencing homelessness who are living on the streets, and to find Permanent Supportive Housing through the following:

- *Stabilization Care Management* – This service provides short-term stabilization care management for high-risk individuals assessed through Coordinated Entry (CE) as Housing Referral Status who cannot navigate health and human services systems on their own. Care Managers accept referrals from SFHOT through HSH coordinated services, and through high user treatment programs. Within six to twelve months, SFHOT aims to: (1) Stabilize individuals into temporary shelter/supportive housing; (2) Remove barriers to attaining Permanent Supportive Housing (PSH); (3) Secure PSH; and (4) serve as care coordinators for San Francisco Health Network (SFHN) members.
- *Street Outreach Team* – This service provides outreach, engagement, and warm handoffs from the street to (or between) urgent/emergent institutions. First Responders operate 24/7 and respond to requests from 311, Care Coordinators, Police, Fire, and urgent/emergent institutions for transports. Within two hours, they respond to and determine if the individual can be cleared for transport and handoff. First Responders provide targeted outreach to High Users of Multiple Systems (HUMS) and other high-risk individuals identified by 311 and health care coordinators, perform wellness checks, and refer to services, Case Management teams, and other resources.
- *San Francisco Public Library* – This service includes a Psychiatric Social Worker situated at the Civic Center Main Branch who conducts outreach to homeless, marginally housed, and mentally ill library patrons and connects patrons to available services. They educate library staff to improve understanding of behaviorally vulnerable patrons; these trainings help staff to serve this group according to their needs and decrease the number and severity of incidents requiring security intervention. A dedicated social worker also supervises four part-time Health and Safety Associates (HaSAs), library patrons experiencing homelessness served by SFHOT case

management. HaSAs reach out to patrons experiencing homelessness and encourage them to accept case management and other services.

FY21-22 Specific Accomplishments: Outreach efforts in FY21-22 focused on combatting the COVID-19 pandemic to reduce transmission of the virus while simultaneously maintaining efforts to address homelessness. Initiatives included mask delivery, food/water delivery, hygiene, and health education, and expanded wellness checks.

36,754 wellness checks were completed by SF HOT in FY 21-22. This allowed for SFHOT to reach 717 individuals new to the system of care. SFHOT also played a pivotal role in housing placements, placing 69 individuals into permanent supportive housing, 976 individuals in congregate shelter, and 353 individuals in non-congregate shelter, and 553 individuals in navigation centers. During the fiscal year 21,787 waters were distributed along with 4,505 clothing items and 5,734 items of food.

SFHOT provided staff to support outreach requests for the Health Streets Operations Center (HSOC), a partnership across fourteen City agencies to develop an emergency command center to respond to unsheltered homelessness and street conditions. HSOC focused on resolving large encampments by offering appropriate resources to unsheltered individuals and educating them on public health guidance. Ongoing outreach efforts include conducting quarterly tent and vehicle counts in partnership with HSOC and supporting HSOC to reduce encampments by outreaching to inhabitants and offering temporary shelter placements.

Also in FY 21-22, HSH in partnership with the SF Fire Department launched five Street Wellness Response Teams (SWRT), each of which consists of a paramedic and a Homeless Outreach Team member. SWRT is dispatched to provide well-being checks, and to respond to situations involving people experiencing homelessness that require immediate attention but don't meet the threshold of a behavioral health crisis. SWRT is part of an intentional effort to divert non-emergency calls to 911 to teams that are better equipped to meet social and medical calls for assistance.

Addressing the emergency shelter and transitional housing needs of homeless persons

In 2017, HSH published its first 5-Year Strategic Framework which identifies clear goals with benchmarks that include reducing chronic homelessness by 50%, ending homelessness for families with minor children, ending unsheltered family homelessness, and reducing homelessness among Transition Aged Youth (TAY) by 50% by 2023.

HSH continues to expand its Navigation Center portfolio, a type of Temporary Shelter. Navigation Centers are low-barrier shelters with flexible hours and mealtimes which provide services geared to navigate people to housing. Guests can enter with partners, pets, and property. Although permanent housing is the primary goal for people experiencing homeless, temporary shelter and transitional housing continue to be necessary interventions to reduce unsheltered homelessness until the stock of affordable housing increases. HSH continues to work to make shelter and transitional housing safe and accessible with access to housing and treatment services.

- *FY21-22 Specific Accomplishments:* In response to COVID-19, HSH partnered with other City departments to operate 25 SIP Hotels and served over 3,700 guests. These programs minimized disruptions from shelter closures and resulting capacity reductions due to COVID-19. Temporary shelter was provided for over 8,276 guests in 2021, including 2,281 unique guests in SIP congregate

shelters, the SIP RV program, and the SIP hotels. COVID-19 prevention and mitigation strategies were implemented across the shelter system, including physical distancing and enhanced cleaning protocols. HSH partnered with the Department of Public Health to implement health screenings and a response system for shelters with guests who are symptomatic or COVID-positive, creating rapid response plans for outbreaks in shelters. HSH reactivated the adult shelter system by adding additional beds while maintaining spacing and robust safety measures, including daily health screening, social distancing, enhanced cleaning, testing and other preventative measures. In FY 22-23, HSH will reinflate capacity at some adult shelter sites to pre-COVID levels, while several larger congregate shelters will remain permanently at reduced capacity to create more humane environments that are better positioned to weather future pandemics.

Additional FY21-22 accomplishments included:

- A 57% success rate of exits from CE, as measured by exit destinations in the ONE system according to HUD System Performance Measure 7.
- Assisting 537 households to reach a Problem-Solving resolution or to divert them from homelessness.
- Opening four new Temporary Shelter programs including the first Navigation Center to Serve Homeless Transgender and Non-Gender-Conforming People (84 beds).
- Opening a non-congregate cabin pilot program with 70 units.
- Opening a new non-congregate family shelter with 59 units, including designated low-barrier emergency access units available 24/7 to families.
- Opening three hotel-based non-congregate emergency shelters providing approximately 300 units of shelter.
- A 15% reduction of unsheltered people on the night of 2022 PIT Count since 2019.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Homelessness Prevention is a key component of achieving HSH's Strategic Framework goals. Prevention strategies include emergency rental assistance, eviction prevention, housing stabilization support, and partnerships with other systems such as senior services, criminal justice, child welfare, and public health to reduce entry into homelessness for households involved in/exiting these systems. Prevention is integral for a robust Homeless Response System (HRS) as it reduces inflow and is critical to reducing inequity in homelessness. Effective prevention requires early identification and assistance to help those at the highest risk of homelessness avoid losing their housing. HSH is part of a citywide Homelessness Prevention and Anti-Displacement System to comprehensively prevent homelessness.

Prevention strategies include:

- Flexible financial and rental assistance to cover a range of potential needs closely tied to securing or retaining housing for households at risk of homelessness.
- Supportive services including housing arrangement coordination, monitoring, and/or delivery of services to help stabilize and prevent homelessness, including financial counseling and developing housing stability plans.

- Engagement and collaboration with partner systems, such as workforce development, schools, and affordable housing providers to identify those at highest risk of homelessness. Public agencies (social services, health clinics, schools, foster care, etc.) play an important role as they are often in contact with these households and can provide information and referrals.
- Access to eviction prevention through education and outreach, expanded legal services, and eviction prevention programs.
- Implementation of prioritization tools in eligibility processes that target vulnerability factors related to homelessness and focus assistance on those at highest risk.

Prevention services are offered by HSH through an online application and through community organizations across the City. Prevention services aim to serve those who are most vulnerable and have established low barriers to entry, trauma-informed practices, and comprehensive language capacity. To prevent homelessness among those leaving publicly funded institutions and systems of care, HSH CE works directly with at-risk individuals leaving jail and prison, and with hospitals, mental health case management agencies, and substance use facilities to ensure access to the Homeless Response System. Known as Access Partners, these organizations include citywide stabilization, psychiatric emergency services, the San Francisco Homeless Outreach Team (SFHOT), and the Zuckerberg San Francisco General Hospital. Pending partnerships include one with the Citywide Case Management Forensic Program which provides intensive outpatient services to individuals experiencing mental illness who are involved in the criminal justice system; with the San Francisco Health Plan which is a local Medi-Cal provider; and with the San Francisco Fully Integrated Recovery Services Team (SF FIRST) which provides intensive wraparound services to high users of multiple services (HUMS). HSH also partners with the local child welfare agency to administer the Transitional Housing Placement Plus program for former foster youth.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

HSH's strategic framework outlines a commitment to help each person find the right path to permanent housing, with different options depending on individual need. Permanent solutions to homelessness include subsidies and housing placements, and time-limited supports (ex: Rapid Rehousing) and time-flexible programs (ex: rent subsidies and Permanent Supportive Housing). Rapid Rehousing (RRH) is a housing program model that assists individuals and families experiencing homelessness to move quickly into permanent housing usually in the private market. Permanent Supportive Housing (PSH) is affordable housing designed for adults and families with chronic illnesses, disabilities, mental health issues, and/or substance use disorders who have experienced long-term or repeated homelessness and provides subsidized housing and supportive services. Rent subsidies help individual households rather than subsidizing rental projects and stay with tenants as they move. The Coordinated Entry (CE) system is the system through which individuals gain access to permanent housing solutions. To assist households with the highest need for services, CE prioritizes based on highest need for permanent housing solutions, including those experiencing long-term homelessness.

Ending Family Homelessness: HSH's current strategic framework prioritized ending family homelessness by December 2022. In FY 22-23 HSH will reassess the status of family homelessness in San Francisco through its updated 2022 PIT Count, as well as update its strategic framework and goals. A significant increase in family PSH resources is also planned for FY 22-23.

Veteran Permanent Housing Solutions: Veterans are an important subpopulation who are historically overrepresented in the homeless population and have experiences that require specific services. To reduce the number of chronically homeless veterans, San Francisco set specific rehousing goals and identified the need to seek additional funding for rent subsidies and rapid rehousing, aimed at ending chronic homelessness among this population. These strategies included incorporating veterans into the CE system, prioritizing Veterans Affairs (VA) ineligible veterans for City services, and expanding service-enriched housing environments for veterans experiencing chronic homelessness. In FY 20-21 and 21-22, the pandemic response Shelter-In-Place hotel program prioritized those most vulnerable to COVID-19, including 184 veterans. This program likely helped reduce unsheltered homelessness among veterans between the 2019 and 2022 PIT Counts. Although the total number of unhoused veterans remained flat at approximately 600 people, the number of sheltered veterans increased from 117 (19%) in 2019 to 201 (33%) in 2022.

Permanent Housing among Youth: Permanent Supportive Housing (PSH) is a key intervention San Francisco is using to meet its strategic goal of reducing youth homelessness by 50% by 2023. In FY21-22, HSH leveraged Homekey funding through the State of California to purchase two hotels with 77 total units for conversion to PSH to serve transitional-aged youth. Wraparound support services will include onsite case management, and referrals to education, employment training, and healthcare, including mental health and substance abuse treatment.

Linkages among City Departments: Many people experiencing or at risk of homelessness are in touch with the City's public institutions and systems of care, including hospitals, mental health programs, detoxification, treatment programs, foster care, and the criminal justice system. These institutions play an important role in identifying those needing assistance to maintain or gain housing. Through comprehensive transition, or "discharge" planning, these individuals upon release can be linked with housing, treatment, and services to facilitate stability and prevent future homelessness. Key aspects of effective discharge planning include assessment of housing and service-related needs at intake; development of comprehensive discharge plans and assignment of a discharge planner/case manager to oversee plan implementation; provision of services that will promote long-term housing stability while in custody/care; and expansion of housing options for people being discharged.

HSH has also begun collaborating with the Department of Public Health related to current and ongoing planning efforts with the goals of ensuring a collaborative and coordinated system of care that can meet the health, behavioral health, and housing needs of people experiencing homelessness or are precariously housed in San Francisco. Further, the planning intends to ensure that clients receive seamless, equitable, and effective care and support when and where they need it.

For individuals experiencing homelessness who are involved with the criminal justice system with non-violent petty misdemeanors and for frequent users of the hospital system, diversion strategies focus on addressing housing, treatment, and service needs to prevent recurring homelessness, repeat offenses,

and to improve health outcomes. “Respite” beds with appropriate medical care are available to recuperate post-hospitalization and can provide a link to community services and housing opportunities.

In addition, HSH was recently awarded a grant from the MacArthur Foundation’s Just Home Initiative with the goal to reduce jail population through housing services and supports with a focus on addressing racial disparities among those who are currently homeless and have justice system involvement. This work builds upon the successes of MacArthur’s Safety and Justice Challenge, which was led by the San Francisco District Attorney’s Office. Through this work, HSH has expanded its partnership with the Criminal Justice System, including with the District Attorney’s Office, Sherriff’s Office, Adult Probation, Jail Health, Public Defender’s Office, and others. This increased collaboration will allow San Francisco to address the unique needs of this population through creative and innovative solutions.

Paths from COVID Shelter in Place sites to Permanent Housing: The process of re-housing Shelter-In-Place (SIP) participants to stable permanent housing is currently underway. To support the demobilization of COVID SIP hotels, HSH has launched new Permanent Supportive Housing (PSH) programs and expanded scattered site PSH options for adults and seniors. Rapid Rehousing (RRH) has also been used as a tool for youth and families to exit COVID emergency shelter. As of August 2022, HSH has transitioned over 1,200 guests from the SIP hotel program into housing, and several hundred more will be permanently rehoused by the end of 2022.

Other Accomplishments in Permanent Supportive Housing: Since July 1, 2020, HSH has expanded the portfolio of Permanent Supportive Housing (PSH) by 2,918 units. This includes 8 new PSH sites that opened in FY21-22, an additional 7 new PSH sites that are opening in the first half of FY22-23, and a significant expansion of San Francisco’s scattered site PSH subsidy program. As of August 2022, San Francisco received four additional Project Homekey awards to acquire the Panoramic, Eula, Mission Inn and City Gardens properties that will provide 437 new PSH units for TAY, adults, and families with children. During FY21-22, HSH placed 2,057 households into permanent housing. In addition, HSH partnered with the San Francisco Department of Public Health to launch a mobile clinical services team to address the physical and behavioral health service needs that support PSH residents to remain stably housed.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

In 2015, MOHCD closed the financing for Phase 1 of the City's Rental Assistance Demonstration Program (RAD), a HUD initiative that allows for the transfer of public housing buildings to nonprofit ownership. Through this transfer, selected affordable housing teams undertook substantial rehabilitation and preservation work at the properties. In 2016, MOHCD closed RAD Phase 2, bringing the total number of public housing units rehabilitated and preserved to 3,480, and the total value of new resources employed in the effort, including public and private funding, to over \$2 billion. As of September 2020, all 28 projects had completed rehabilitation. A historic transformation effort, San Francisco's RAD program ensures that thousands of the City's most vulnerable residents can permanently enjoy safe, decent, and affordable housing, with new and comprehensive supportive services in every building.

Since 2017, MOHCD has provided technical assistance to owners of 23 San Francisco projects originally subsidized by HUD's Section 8 Moderate Rehabilitation program, in support of RAD conversions that will result in increased operating income for these projects. Comprising a total of 1,052 units, these legacy projects date from the 1980s and 1990s and primarily house formerly homeless individuals. Only one of the 23 projects remains to convert under RAD.

MOHCD is also supporting the transition of six existing HOPE VI projects out of the public housing program and into Housing Choice Vouchers, as well as a five-site, 70-unit scattered sites project that is currently in construction. While not technically a RAD project, the scattered sites transaction incorporates key RAD principles including a right to return for all residents, the provision of new supportive services for residents, and the opportunity to transfer to other RAD units in case of any emergency.

HOPE SF

Background

Launched in 2007 and now spanning four mayoral administrations, HOPE SF is a thirty-year human and real estate capital commitment aimed at creating racially equitable, mixed-income communities in which the original public housing residents can experience the benefits of neighborhood transformation. Leveraging MOHCD's investments in public housing and affordable housing transformation, HOPE SF takes a place-based approach by expanding conditions of inclusion and the re-enfranchisement of public housing residents through deep investments in education, economic mobility, health, and community leadership across four of the largest and most historically isolated former public housing communities in the City: Hunters View, Alice Griffith, Potrero Terrace & Annex, and Sunnydale.

Real Estate Development and Infrastructure

Hunters View. With the completion of Block 10, the final 54 former public housing households at Hunters View were successfully re-housed in their community bringing the percentage of legacy families successfully relocated and retained to 70%, a remarkable achievement compared to the national rate of return of 27.6% for all public housing residents in HOPE VI developments from 1993 to 2014. A total of 286 units have been built so far. Block 10 also houses both a childcare facility and a health and wellness center; it will serve as the community hub of the Hunters View development. The market-rate developer City Ventures will build 80 for-sale townhomes in the community, advancing the mixed-

income vision of HOPE SF. Predevelopment on Phase III, which will bring another 118 affordable units to the community, including 53 public housing replacement units, is underway. Construction on the infrastructure started in Summer 2022 and the housing portion scheduled to start construction in early 2023.

Alice Griffith. Across four phases, 333 units of newly built affordable housing were completed in Double Rock, successfully housing all of the former public housing households, and bringing the retention rate to 82%. Phases 5 and 6, which will provide another 30 public housing replacement units, will begin predevelopment in 2024 or 2025, pending completion of infrastructure improvements by the master developer.

Potrero Hill. In January 2019, for the first time in three generations, new construction at Potrero Hill was complete, with 1101 Connecticut delivering 72 state-of-the-art affordable units, 53 of which are set aside for residents of Potrero's public housing units. Infrastructure construction is underway in Phase 2 in preparation for Block B, the next vertical development, which is scheduled to start construction in August 2022. Block B will deliver up to 167 affordable units, 75% of which will be public housing replacement units, as well as a childcare center and a new park. Block A, a market rate project adjacent to Block B, is in its planning stages and

Sunnydale. The first public housing replacement project at Sunnydale, called Casala (55 units), completed construction and leased up in Fall 2019. 41 Sunnydale public housing residents have been rehoused in brand new units. Construction on Block 6 (167 units) was complete in October 2022, delivering 125 public housing replacement units. Blocks 3A and 3B are in predevelopment and between them will start construction on 172 affordable units in 2023. These blocks will also contain 30,000 square feet of community serving space including a childcare center. The next infrastructure "megaphase" is in predevelopment, as are the next replacement housing projects, Blocks 7 and 9.

Rental Assistance Demonstration (RAD)

MOHCD, San Francisco's affordable housing developers, and the San Francisco Housing Authority (SFHA) successfully joined forces to preserve public housing through HUD's Rental Assistance Demonstration (RAD) program. Our San Francisco initial "RAD Portfolio" included:

- 28 projects in 8 neighborhood clusters
- 3,480 units
- 2 phases

Conversion to nonprofit ownership and operations under RAD meant new project ownership and property management, rehabilitation, and onsite service providers. RAD converted existing public housing funding to long term Section 8 operating subsidies, using both RAD and non-RAD subsidies made available through the disposition of eight SFHA buildings. The combination of RAD and Section 18 rental subsidies allowed the City to leverage over \$720 million in tax credit equity and an additional \$240 million in debt to address rehabilitation needs for 3,480 units of public housing. All 28 projects have finished their rehabilitation and are fully operational with their new owners/operators. Below are the annual updates for FY21-22:

- City supplemental Services Contracts awarded for all 28 projects in July 2021
- Quarterly meetings for RAD Housing Retention working group (property management teams) with a focus on housing stability support

- Quarterly meetings for RAD Services working group (services partners) with a focus on community building, health and wellness, economic self-sufficiency and housing stability

Other RAD conversions outside of the 28-unit portfolio were completed in 2015-2017 and include new units at Alice Griffith and Hunters View HOPE SF sites, as well as a turnkey conversion of Valencia Gardens, San Francisco’s most recently completed HOPE VI project, which required no rehabilitation to convert. Below are updates for FY 21-22:

- City supplemental Services Contracts awarded for all 3 projects in July 2021
- Quarterly meetings for RAD Housing Retention working group (property management teams) with a focus on housing stability support
- Quarterly meetings for RAD Services working group (services partners) with a focus on community building, health and wellness, economic self-sufficiency, and housing stability
- Owner has subcontracted with John Stewart Company for property management operations at Alice Griffith.

In FY21-22 the City completed RAD conversions of three additional HOPE VI projects – Bernal Homes, Hayes Valley North, and Hayes Valley South -- in order to move them from public housing to Section 8 and support full rehabilitation of the property. These projects, which are closing out construction, have followed the same process as our Initial RAD projects by adopting timelines and best practices for conversion and occupied rehabilitation projects. Below are updates for FY 21-22:

- City supplemental Services Contracts awarded for all 3 projects in July 2021
- MOU established between the Tenant Council and Owners at 3 new projects
- Construction is completed at Bernal Homes
- Construction is almost complete at Hayes Valley North and Hayes Valley South
- Owner has subcontracted with John Stewart Company for property management operations at Bernal Homes, and Hayes Valley North and Hayes Valley South.

RAD conversions are also being explored for San Francisco’s two remaining HOPE VI projects – Plaza East and North Beach Apartments.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The RAD and HOPE SF revitalization programs will increase tenant engagement activities and tenant services substantially. The RAD Services Model and Engagement strategies follows below. At HOPE SF properties, this level of connection is exceeded, with deep case management services and community building supports available to all residents, as further described below.

RAD Services Model

Establish trust; Map assets and identify needs; Begin community activities; Build resident base; Develop neighborhood partnerships

Foundational and ongoing work with residents and community members of Housing Developments by all service providers or those who conduct work there. **All staff are trained in and work through a Trauma Informed System Lens incorporating Racial Equity principles at every opportunity.**

Community Building – Community organizing and events; Increased information and opportunities; Deeper resident and neighborhood partnerships; Implement peer leadership activities; Development of Health and Wellness, Educational, and Economic Mobility activities

Deeper foundational and ongoing work that builds upon Community Engagement. As residents and community members become accustomed to providers staff can begin recruiting peers and engaging them in leadership and skills building activities. This then establishes them as part of the team. Work at this level also includes activities to reduce social isolation, celebrations, and educational/ informational workshops or classes.

Service Connection – Enhanced information and referral with follow up; Intentional Support for Housing Stabilization; Ongoing Health and Wellness, Educational, and Economic Mobility Activities

Once engaged the consistent staff teams who participate in Community Engagement and Community Building work are available for ongoing resources and activities (Health and Wellness, Educational, Economic Mobility) to learn and expose the community to new choices. One-on-one support is available for residents regarding any needs but especially related to housing stabilization. Staff teams are made up of paraprofessional to professional providers who respond quickly to requests with follow up to ensure information / activities are helpful and accurate. Important key element is for onsite providers to have a relationship with offsite city service providers.

RAD Engagement Strategies

- Weekly meetings between Property Management and Services to coordinate efforts to support tenants to remain stably housed.
- Monthly meetings between Services and Tenant Councils for coordination of activities and to gather insight into outreach and engagement of tenants.
- Monthly community meetings to inform tenants about what is happening in their development and provide opportunities for community voice
- Monthly newsletters
- Monthly calendar of activities
- Door to door outreach

HOPE SF Resident Services and Community Building

Each of the four HOPE SF sites will continue to integrate intensive resident services and community building activities, executed by lead on-site service providers in collaboration with neighboring CBOs and city-wide programming. Services teams will focus their efforts towards preparing HOPE SF site residents for the transition to non-profit management, continuing to stabilize the tenant populations, and developing pathways towards economic mobility. They will achieve this through service connection and on-site programming in areas of resident leadership, housing stability, economic advancement, public safety, health and wellness, and education.

In program year 2020-2021, the final two HOPE SF sites (Sunnydale and Potrero Hill) have completed phase one construction of replacement and affordable housing units, and successful relocation of 220 (167 Sunnydale and 53 Potrero Hill) original families into new units. As such, there continues to be services investments in housing stability activities across the four sites to ensure the successful transition and retention in new housing. New investments in Sunnydale and Potrero will leverage learnings from Hunters View and Alice Griffith, encouraging a collaborative approach to tenant education and intensive housing stability supports at the sites.

Across the HOPE SF portfolio, providers will continue to coordinate the training and placement of residents in construction jobs occurring on site. Developers will continue to engage Residents in community space planning efforts across all four sites, managed by the non-profit developers. Additionally, services and programming assisting with the transition to non-profit management will be ramped up, such as those related to financial literacy, workforce development, and tenant education. Community building activities -- such as senior, teen & family programming, community gardening, and community-wide celebrations -- will also continue to be executed at each of the four HOPE SF sites.

All four HOPE SF sites will continue to build on past success of the Peer Health Leadership program and pilot Health & Wellness Centers, with 4 DPH-led on-site wellness centers and activities launched. Similarly, HOPE SF sites will continue to deepen their educational strategies which are executed in collaboration with the four on-site Educational Liaisons, 8 HOPE SF schools, and families at each of the sites.

At Hunters View, the Bayview YMCA has successfully transitioned on-site households into new units. The YMCA will continue to support housing stability activities, as well as act as lead agency for community building and resident engagement activities at the site.

At Alice Griffith, we continue to support and intensify resident focused programs as we have fully transitioned from CHOICE Neighborhoods funding. The Bayview Hunters-Point Multi Services team will continue to link residents with senior programs, family support programming, youth and education programming, afterschool activities, health and wellness activities, and workforce development opportunities. Bayview YMCA will provide support for belonging and community engagement activities. Bayview Association for Youth will more intensively provide education supports to Alice Griffith residents, through the HOPE SF Education Liaison program.

At Potrero Annex/Terrace, Bridge Housing continues to provide community building activities and foster individual participation in planning sessions. These activities included leadership development and safety workshops, healthy living and parenting groups, gardening/sustainability programs, social activities. Potrero Hill Family support Center (Urban Services YMCA) works with residents to assess, connect and support them in workforce, family support, and educational opportunities. The Potrero Hill Neighborhood House will focus primarily on case management and workforce development of transitional-aged youth. Shanti will work as lead agency in a collaborative intended to support housing stability at the site.

At Sunnydale, Mercy Housing, the Bayview YMCA, APA/Visitation Valley Strong Families, and Sunnydale Teen Center work collaboratively to provide outreach, family support, service connections, health and wellness, and educational activities and community convenings to Sunnydale residents. Mercy will work as lead agency in a collaborative intended to support housing stability at the site.

Actions taken to provide assistance to troubled PHAs

By a letter from HUD to the Authority dated March 7, 2019, HUD determined that the SFHA was in default under its HCV Consolidated Annual Contributions Contract (“HCV ACC”) and its Low Rent Public

Housing Consolidated Annual Contributions Contract (“LRPH ACC”). After a determination of default, HUD has the authority to take possession of all or a part of the Authority or require the Authority to make other arrangements consistent with HUD requirements that are in the best interests of the public housing residents and families assisted by HUD.

Under the Default Letter, HUD determined that it is in the best interests of the Authority’s public housing residents and assisted families to allow the Authority the opportunity to cure the SFHA Default as follows: (i) the City’s assumption of responsibility of the programmatic and financial functions under the HCV ACC and LRPH ACC, including financial management, program management, wait list and admissions, inspections, eligibility determinations, and lease and grievance procedures, and (ii) outsourcing programmatic and financial administration of the HCV program and LRPH program, including continued outsourcing of Authority’s financial management.

The City approved a Memorandum of Understanding (MOU) between SFHA and the City in December 2019, and reviewed by HUD, outlining the preliminary terms of the City’s assumption of Housing Authority functions as shown below:

Labor Relations

SFHA gave notice to its existing employees on the reduction in Housing Authority staffing, resulting from the City’s assumption of and contracting out of SFHA functions, as required by HUD. SFHA developed severance packages for employees who were impacted and is partnering with the City to assist with finding City jobs for these employees when possible.

Restructuring of the Housing Authority

The MOU provided a preliminary restructuring plan that included:

- Appointment of City staff to provided executive management oversight of Housing Authority functions;
- Plan to contract out the Housing Authority’s public housing and HCV programs; and
- Development of a specific timeline to integrate the Housing Authority’s systems, processes, and the policies with the City for financial oversight, information technology, human resources, real estate, purchasing, and legal oversight. The MOU further provided for the parties (HUD, Housing Authority, City) to commit to the capital funding necessary to redevelop the public housing under HOPE SF; and to continue to convert the public housing units to project based vouchers.

All of these activities have been completed.

Shortfall Funding

HUD maintains a fund to annually augment local housing authorities’ budgets that have a shortfall in their housing voucher programs. HUD provided \$10 million in shortfall funding to the Housing Authority in 2018. According to the MOU, the Housing Authority will apply for HUD’s shortfall funding annually, or as frequently as needed.

Executive Management and Shared Services

- The City will provide executive management staff to the Housing Authority, including a chief executive officer reporting to the Mayor or the Mayor’s designee.
- The Housing Authority will integrate with City services over time, including information technology, human resources, purchasing, real estate, financial systems, and other services. The

timing and process of integration will be developed in consultation with MOHCD, Controller, and General Services Agency. Administration and Oversight

- The annual Housing Authority budget will be submitted to the Mayor and the Board of Supervisors, who may accept or reject the budget. The budget submission will be consistent with City procedures and HUD timelines and requirements.
- Administration of the HCV program and public housing will be contracted to third parties, as required by HUD and discussed above. The Housing Authority will work with the City to procure third-party contractors, but the contracting process must conform to HUD requirements. Contracts for property transactions will be subject to third-party appraisal with the exception of properties conveyed for development of affordable housing.
- Financial management of the Housing Authority will be contracted to a third party with expertise and experience in HUD financial Introduction Budget and Legislative Analyst's Office 10 reporting and requirements. Currently, the Housing Authority contracts with BDO USA LLP for financial management and reporting.
- Issuance of debt by the Housing Authority must be approved by the Authority and the Board of Supervisors.
- Any material amendment to the MOU is subject to prior approval by the Board of Supervisors. Housing Authority Commission
- The Housing Authority Commission is authorized by state law to have seven members, appointed by the Mayor, two of whom must be Housing Authority residents. Under the proposed MOU, the Mayor would appoint four members directly, and three members recommended by motion at the sole discretion of the Board of Supervisors. Of the Mayor's four appointments, at least one must be a Housing Authority resident. Of the Board's three appointments, at least one must be a Housing Authority resident 62 years of age or older.

Non-Housing Assets

- The Housing Authority will (a) inventory non-housing assets, including the building at 1815 Egbert Street, vehicles, and other assets; (b) identify which assets are needed for ongoing operations; and (c) plan disposition of surplus assets in accordance with HUD requirements. Loans made by the City to the Housing Authority will be repaid from surplus funds from the disposition of assets, subject to HUD requirements.

By the end of 2022, SFHA will convert 1,911 remaining units of public housing to the HCV program via HUD's disposition programs: the Rental Assistance Demonstration (RAD) program and the Section 18 Demo/Dispo program. Given SFHA's financial difficulties, HUD has approved the early conversion of these units to HCV in order to stabilize the agency's finances and operations. The only remaining public housing in San Francisco will be at Plaza East (currently in early stages of predevelopment for a potential revitalization) and North Beach.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Addressing Barriers to Housing Production¹

Identify Sites Appropriate for Housing Development

San Francisco is relatively dense and has limited opportunities for infill development. It is critical to identify and make available, through appropriate zoning, adequate sites to meet the City's housing needs—especially affordable housing. The San Francisco Planning Department has successfully developed neighborhood specific housing plans to accommodate the majority of new housing needs anticipated.

In an effort to identify *specific sites* for housing, as well as areas that can be zoned for housing development, all City agencies subject to the Surplus Property Ordinance annually report their surplus properties and those properties are evaluated with regard to their potential for affordable housing development. To the extent that land is not suitable for housing development, the City sells surplus property and uses the proceeds for affordable housing development.

In order to reduce the land required for non-housing functions, such as parking, the Planning Department will consider requiring parking lifts to be supplied in all new housing developments seeking approval for parking at a ratio of 1:1 or above. Also, through area plans, especially in transit-rich neighborhoods, parking may be allowed at a ratio of less than 1:1 in order to encourage the use of public transit and maximize a site's use for housing.

Furthermore, MOHCD worked closely with the Planning Department to enhance the State Density Bonus law to fit the San Francisco context, ultimately developing an affordable housing density bonus program for San Francisco whereby additional residential density above what is permitted by regular zoning would be permitted if the development is 100% affordable housing.

Encourage "Affordability by Design": Small Units & Rental Units

Using less expensive building materials and building less expensive construction types (e.g., wood frame midrise rather than steel frame high-rise) and creating smaller units can reduce development costs per/unit. High development costs are a major barrier to affordable housing development. The City encourages this type of affordability by design.

¹ The following section on Addressing Barriers to Housing Production is cited from the June 2010 Draft Housing Element. The role of the Housing Element is to provide policy background for housing programs and decisions and broad directions towards meeting the City's housing goals. However, parameters specified in the Zoning Map and Planning Code can only be changed through a community process and related legislative process. Thus, not all strategies identified in the Housing Element are certain to be implemented. The Mayor's Office of Housing and Community Development will explore recommendations of the Housing Element as they pertain to findings from the 2013 Analysis of Impediments to Fair Housing Choice.

Secondary Units

Secondary units (in-law or granny units) are smaller dwellings within a structure that contains a much larger unit, using a space that is surplus to the primary dwelling. Secondary units represent a simple and cost-effective method of expanding the housing supply. Such units can be developed to meet the needs of seniors, people with disabilities, and others who, because of modest incomes or lifestyles, prefer or need small units at relatively low rents. Within community planning processes, the City has explored where secondary units can occur without adversely affecting the neighborhood. To that end the Board of Supervisors approved legislation making it easier to legalize in-law units in certain neighborhoods in San Francisco.

Smaller Units

Density standards in San Francisco have traditionally encouraged larger units by setting the number of dwelling units in proportion to the size of the building lot. However, in some areas, the City uses the building envelope to regulate the maximum residential square footage. This will encourage smaller units in neighborhoods where building types are well suited for increased density.

Moreover, the Planning Department allows a density bonus of twice the number of dwelling units when the housing is specifically designed for and occupied by senior citizens, physically or mentally disabled persons. As stated above MOHCD work with the Planning Department to develop a local affordable housing density program that will allow increased density, including 3 additional residential floors above the site's height limit if the housing is 100% affordable.

Rental Units

In recent years the production of new housing has yielded primarily ownership units, but low-income and middle-income residents are usually renters. The City encourages the continued development of rental housing, including market-rate rentals that can address moderate and middle income needs. Recent community planning efforts have explored incentives such as fee waivers and reductions in inclusionary housing requirements in return for the development of deed-restricted, long-term rental housing. The Planning Department will monitor the construction of middle-income housing under new provisions included within the inclusionary requirements of the Eastern Neighborhoods Area Plans and may consider expanding those provisions Citywide if they are successful.

Identify and Implement Creative Financing Strategies

Due to the high cost of housing subsidies required to provide a unit to low and very low-income households (subsidy of \$275,000-\$350,000 required per unit), financing is amongst the most challenging barriers to affordable housing production. Federal and State programs that historically have supported affordable housing development are not being funded. For example, the Federal Low Income Housing Tax Credit program (LIHTC) has, in years past, financed about 90% of affordable housing. In this economic climate and with the elimination of redevelopment agencies and their required commitment of 20% of their tax increment to affordable housing, it the City of San Francisco has stepped up with solutions to finance affordable housing production and preservation with local legislation and bond measures.

Jobs-Housing Linkage Program

New commercial and other non-residential development increase the City's employment base and thereby increase the demand for housing. The City's Jobs-Housing Linkage Program, which collects fees

for affordable housing production from commercial developments, will continue to be enforced and monitored.

Historic Rehabilitation Tax Credits

Planning and OEWD will promote the use of the Historic Rehabilitation Tax Credits to help subsidize rental projects where appropriate and continue to provide information about such preservation incentives to repair, restore, or rehabilitate historic resources towards rental housing in lieu of demolition.

Citywide Inclusionary Housing Program

Planning and MOHCD will continue to implement the Citywide Inclusionary Housing Program, which requires the inclusion of permanently affordable units in housing developments of 10 or more units. MOHCD is also looking to expand the program to allow developers to target higher incomes than what is currently allowed under the Inclusionary Housing Program in exchange for more affordable housing units to be built.

Tax Increment Financing

Tax Increment dollars in the major development projects of Mission Bay, Hunters Point Shipyard and Transbay will continue to be set aside for affordable housing as required by the development agreements for those major development projects and subject to the State Department of Finance's approval.

Housing Trust Fund

San Francisco voters approved Proposition C in November 2012, which amended the City's charter to enable creation of the Housing Trust Fund. It is a fund that shall exist for 30 years payable from set-asides from the City's general fund and other local sources. MOHCD is implementing housing programs or modifying existing programs to account for this funding source and began using funds from the Housing Trust Fund in July 2013.

2015 Proposition A General Obligation Bond Proceeds

San Francisco voters approved Proposition A in November 2015, which approved the sale of \$310 million in general obligation bonds to finance the construction, acquisition, improvement, rehabilitation, preservation and repair of affordable housing for low- and middle-income households, including funding specifically for new development in the Mission neighborhood. Please see the section above for more detail about uses of the bond in 2019-2020.

Reduce Regulatory Barriers

Public processing time, staffing, and fees related to City approval make up a considerable portion of affordable development costs. The City has implemented Priority Application Processing through coordination with the Planning Department, Department of Building Inspection, and Department of Public Works for 100% affordable projects. This expedites the review and development process and reduces overall development costs. Current City policy also allows affordable housing developers to pursue zoning accommodations through rezoning and application of a Special Use District. The Planning Department, in consultation with MOHCD and the development community, is implementing of a San Francisco-specific density bonus program expanding upon the State Density Bonus law, which enables a more expeditious land use entitlement process for projects that are 100% affordable housing than

required by local law and granting unlimited zoning exceptions including an increase in height by 3 floors and substantial increase in residential density.

The City is also exploring mechanisms that maintain the strength of the California Environmental Quality Act (CEQA) and its use as a tool for environmental protection while eliminating aspects of its implementation that are not appropriate and unnecessarily delay proposed projects. For instance, the Planning Department will continue to prioritize projects that comply with CEQA requirements for infill exemptions by assigning planners immediately upon receipt of such applications. Other improvements to CEQA implementation are underway. For example, a recent Board of Supervisors report studied how to meaningfully measure traffic impacts in CEQA.

Address NIMBYISM

Neighborhood resistance to new development, especially affordable housing development, poses a significant barrier. However, NIMBYism can be reduced by engaging neighbors in a thorough and respectful planning process. In order to increase the supply and affordability of housing, the City has engaged in significant planning for housing through Area Plans and other processes that respect community voice and neighborhood character. In general, the Planning Department's review of projects and development of guidelines builds on community local controls, including Area plans, neighborhood specific guidelines, neighborhood Covenants, Conditions, and Restrictions (CC&R's) and other resident-driven standards for development.

Public education about the desirability and necessity of affordable housing is also an ongoing effort. Planning, DBI and other agencies will continue to provide informational sessions at Planning Commission Department of Building Inspection Commission and other public hearings to educate citizens about affordable housing.

As one of the most expensive cities in the United States to live, the need for affordable housing is more acute than elsewhere in the country. Consequently, the need to remove barriers to the production or preservation of affordable housing has become an even more important priority for MOHCD. MOHCD is working closely with other City departments to revisit the City regulations that may serve one public purpose, such as increasing indoor air quality in residential buildings near major roadways but is becoming a barrier to affordable housing production by increasing the development cost of affordable housing by requiring more expensive mechanical ventilation systems. MOHCD will also continue to work with other City departments to improve City process improvements that will help expedite the production of affordable housing be it with the Planning or Building Inspection departments.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

Obstacles to meeting underserved needs for San Francisco are related to the extent of need in the City and the diversity of the population of the City. Major obstacles are limited funds, language barriers and gaps in institutional structure.

Due to high housing costs, economic conditions, poverty and unemployment, a significantly large number of low-income San Franciscans are not economically self-sufficient. The limited resources that are available to support programs and services that help individuals and families to become self-

sufficient are inadequate. The situation is made worse by reductions in funding at the federal, state, and local government levels at the same time as needs are increasing due to the weak economy. To minimize the impact of the City's limited resources, MOHCD, HSH and OEWD have increased our strategic coordination with other City departments in an effort to avoid duplication of services and to maximize the leveraging of federal, state and local dollars.

Another major set of obstacles are language barriers. San Francisco has historically been a haven for immigrants. Language barriers impact immigrants' abilities to access necessities such as employment, healthcare, and police protection. Many adult immigrants and refugees are not necessarily literate in their own native languages, and struggle to master the complexities of English. In particular, sophisticated transactions such as legal issues or governmental forms may be confusing. Of all San Franciscans over the age of five, 43% speak a language other than English at home, with the largest language groups being Chinese, Spanish, and Filipino. Fifty-seven percent of the population that speak an Asian language at home are of limited English proficiency (LEP), meaning that they speak English less than "very well." Thirty percent of Asian children are identified as LEP. Twelve percent of San Francisco households are "linguistically isolated" as of 2015 with no one in the household over the age of 14 indicating that they speak English "well" or "very well." Among Asian households, that number increases to 35%. At the individual level, about 21% of all San Franciscans in the 2018 ACS five-year survey indicated that they did not speak English "very well."

In response to this particular obstacle, San Francisco uses CDBG and general fund resources to provide language-appropriate services to linguistically and culturally isolated individuals and families, including translation services, legal services, vocational ESL instruction, information and referral, and case management. Services are provided through these funds to neighborhood-based multi-service community centers.

Another action that will be taken will be granting those households displaced by Ellis Act evictions, owner move-in evictions, fire damage, and former San Francisco Redevelopment Agency displacement first preference to any affordable housing under MOHCD's purview. These households were forcibly displaced from their homes so the San Francisco Board of Supervisors deemed them to have higher priority to be screened for eligibility for MOHCD's affordable housing stock. In order to qualify for this housing, these households must be certified by MOHCD that they meet specific displacement criteria, such as having lived in their residence for at least 10 years (or 5 years if they were seniors or disabled) prior to receiving an eviction notice under the State Ellis Act. MOHCD will also certify if a household was living in the Western Addition or Hunters Point area during the San Francisco Redevelopment Agency's large-scale displacement of residents from those areas under its 1960s urban renewal policies. Should these households be certified that they were displaced by an Ellis Act eviction or by the Redevelopment Agency and given a certificate of preference, then these households would be prioritized for eligibility screening for MOHCD's affordable housing. These certificate of preference holders must meet the housing's eligibility criteria, such as income and household size, for the housing they applied to.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The City's response system is comprised of several City agencies and non-profit partners to address the problem of lead poisoning, prohibited nuisances code enforcement and dilapidated housing. Over the

past 20 years, MOHCD has participated in a highly collaborative infrastructure of City agencies and non-profit organizations to address childhood lead poisoning, lead hazards, and other health conditions stemming from poor quality housing in low-income communities. DPH collaborates with the Family Childcare Association, the Children’s Council, the San Francisco Head Start Program, and other private preschools serving low-income families – to ensure families are educated on lead poisoning prevention and timely lead blood level testing of children under the age of six. As a result, low-income children attending targeted preschools are regularly tested for lead blood content as a commitment to a healthy educational start. Children with a detectable lead blood level are case managed by DPH.

Fundamental to the response system, the DPH code enforcement unit has the legislative authority to cite property owners with a notice of violation whenever there is visibly deteriorated paint in the exterior or interior of a pre-1978 building where children under six may be exposed to the lead hazard. These violations become direct referrals to MOHCD, which provides lead remediation services as part of its single-family home rehab loan program. Additionally, the Department of Environment shall provide lead remediation services as part of its Safer Homes program, addressing toxics and residential health.

Any housing built before 1978 that is or could be occupied by families and will be rehabilitated with MOHCD’s financial assistance is required to be assessed for lead-based paint hazards. Should lead-based paint hazards be found then remediation becomes part of the rehabilitation scope of work.

In addition, MOHCD requires funded housing, tenant rights, and other non-profit housing related agencies to provide lead poisoning prevention education to tenant families with young children, information on the Federal Lead Hazard Disclosure Law, and information on MOHCD’s Home Rehab program.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Coordinated Entry

In August 2016, Mayor Edwin M. Lee founded the Department of Homelessness & Supportive Housing (HSH) to fundamentally change the way the City and County of San Francisco addresses homelessness. Relying on guidance from people experiencing homelessness, service providers, and other stakeholders in San Francisco, HSH developed a Five-Year Strategic Framework outlining specific goals for HSH’s vision to make homelessness a rare, brief, and one-time event with the overall aim of significant, sustained reductions in homelessness. To accomplish this goal, HSH will coordinate alignment of all programs into a Homelessness Response System (HRS) that treats homelessness as an emergency to be responded to quickly and effectively. Please note that the Homelessness Response System covers the entire geographic region defined as the San Francisco CoC. Coordinated Entry (CE) is a key component of this response system. CE is a consistent, community wide intake process to match people experiencing homelessness to available community resources that are the best fit for their situation. CE includes a clear set of entry points, a standardized method to assess and prioritize people needing assistance, and a streamlined process for rapidly connecting people to a housing solution. All homeless individuals and families in San Francisco will complete a standardized assessment process that considers the household’s situation and identifies the best type of housing intervention to address their needs. Housing programs—including permanent supportive housing (PSH), will fill spaces in their programs from a community pool of eligible households generated from the standard assessment process. CE will

also fully integrate into the Online Navigation and Entry (ONE) System—San Francisco’s implementation of the Homeless Management and Information System (HMIS). The assessment will build upon the standard intake and be entered directly into ONE and referrals to transitional and permanent housing will be made through the ONE System. This coordinated process will dramatically reduce the burden placed on people experiencing homelessness by removing the necessity to seek assistance from every provider separately and instead streamline access to all the resources in our Homelessness Response System. HSH has launched Adult Coordinated Entry, Family Coordinated Entry, Coordinated Entry for survivors of Domestic Violence, and Coordinated Entry for Youth and their Community Access Points.

Here are some annual highlights for FY 21-22 regarding CE:

- Coordinated Entry for survivors of Domestic Violence – A Community Needs Assessment was completed that included 27 stakeholder interviews, 7 Survivor Listening Sessions, 100 responses collected for the Safe Housing Survey.
- Coordinated Entry for survivors of Domestic Violence facilitated 79 referrals to date for Emergency Housing Vouchers and 25 referrals to DV Rapid Rehousing.
- Adult Coordinated Entry contracted several new Coordinated Entry Adult Access Points: • Swords to Plowshares • St. Vincent de Paul • Dolores Street opening at permanent location in Fall 2022 (already operating on a mobile basis at other locations)
- Initiated Coordinated Entry Evaluation and Reform Project • Phase One evaluation report presented at July LHCB meeting • Three Community Town Halls to inform redesign.
- The Housing and Disability Advocacy Program deployed a new Multi-Disciplinary Team to shelters and navigation centers to help eligible households go through Coordinated Entry assessment, enroll into SSI and public benefits and be referred for housing placement.
- Adult CE has facilitated 31 referrals to federal Emergency Housing Vouchers and partnered with SF Housing Authority to match 906 households to Emergency Housing Vouchers.
- Annual Coordinated Entry Assessments: FY21-22: 8,743 (FY20-21: 7,033)

Entrepreneur Training Program under the Dream Keeper Initiative

The Dream Keeper Initiative (DKI) seeks to address and remedy racially disparate policies so that the dreams of young African Americans and their families are no longer deferred, and they have the needed resources and support to thrive in San Francisco. Economic opportunity investments under this initiative focus on helping African American small businesses and entrepreneurs in San Francisco start, stabilize, or grow their businesses. The DKI Entrepreneur Training Program is directed at providing training and technical assistance to guide businesses toward the growth and stabilization of African American anchor businesses. The program provides access in the form of grants and stipends for enrollment and completion of business training programs including, starting and developing a business, opening a storefront, and digital sales and marketing. In addition, cover small business start-up costs for entrepreneurs who complete training courses. Within 14 months since its launch, the program supported 142 businesses for a total of \$1,294,000.00 in funding.

Homeowner Emergency Loan Program (HELP)

The purpose of the MOHCD HELP program is to assist San Francisco homeowners in need of a one-time emergency financial assistance loan due to an unforeseen financial hardship.

HELP Funds may be used for:

- Past due mortgage Payments

- Past due HOA monthly dues
- Past due property taxes
- Special assessments (e.g. renovation costs passed down to residents)
- BMR homeowners in need of financial assistance to complete necessary repairs in order to sell property

HOPE SF

HOPE SF is an ambitious cross-sector initiative to transform San Francisco’s most distressed public housing sites into vibrant and healthy communities.

It began with a study. In 2005, the HSA released an analysis of at-risk families known as the “Seven Street Corners Study.” The study came out of an effort to create a consolidated youth database with data from the child welfare and juvenile justice systems. When the data was walking distance of just seven street corners in the city — street corners that overlapped with obsolete public housing sites where families were living geographically, socially, and economically cut off from San Francisco’s robust resources.

In response, Mayor Gavin Newsom set a bold vision of rebuilding dilapidated public housing developments into thriving mixed-income communities that integrated holistic family services, high quality schools, new businesses, public transportation, and green buildings. HOPE SF drew on more than 15 years of learning from HUD’s HOPE VI housing revitalization program. However, unlike the HUD projects in which only a small percentage of residents returned to redeveloped housing sites, San Francisco committed to the principle that families would not be displaced.

In 2007, the mayor and Board of Supervisors secured \$95 million in local bond funding, an amount that eclipsed the nationwide HOPE VI funding for that year, to launch HOPE SF. From the beginning, the initiative brought together expertise from the public, nonprofit, and philanthropic sectors, working together to improve the lives of public housing residents and break the cycle of poverty.

Today, the City and County of San Francisco, the San Francisco Foundation, and Enterprise Community Partners collaborate on HOPE SF with the involvement of many organizations and longtime residents.

HOPE SF will rebuild four housing developments in three southeastern San Francisco neighborhoods: Hunters View and Alice Griffith in the Bayview, Potrero Terrace and Annex in Potrero Hill, and Sunnydale-Velasco in Visitacion Valley. Located in isolated and mostly undeveloped areas, these sites were originally built to temporarily house shipyard workers during and after World War II.

By tripling density, HOPE SF will replace 1,900 public housing units one-for-one and add low-income and market-rate units, ultimately building more than 5,300 homes at multiple levels of affordability. Construction is phased so that residents can remain on site and take part in the transformation of their communities.

Alice Griffith

Originally built in 1962 adjacent to the now-demolished Candlestick Park, Alice Griffith received a \$30.5 million HUD Choice Neighborhood Award in 2012 and is part of the Hunters Point Shipyard/Candlestick Point Neighborhood Development plan. In 2019, all original residents had been rehoused, achieving

nearly 90% retention. Two more affordable projects, including 30 public housing replacement units, will be constructed in 2024-2025. Five Point, the Master developer, is responsible for developing market rate, inclusionary and workforce units. When completed, there will be expanded transit, retail and office space, a research and development campus, and over 300 acres of open space. The proposed total number of units will be 1,150.

Hunters View

Hunters View, originally built in 1956, was the first HOPE SF site to undergo revitalization. Perched on a grassy hill above the old naval shipyard, it has spectacular views of the San Francisco Bay. Of the original families, 70% were retained through the transition between public housing and mixed-income development. Amenities include open spaces, a community center, a childcare facility, a wellness center, a sound studio, and playgrounds. The Phase 3 — affordable and the first two phases of market-rate homes will break ground in 2020. The proposed total number of units will be 600.

Potrero Terrace and Annex

Home to nearly 1,300 people, Potrero Terrace and Potrero Annex — together known as Potrero — are two of the oldest public housing developments in San Francisco. Located at the southeastern edge of the Potrero Hill neighborhood, they were hastily constructed in 1941 and 1955. HOPE SF will rebuild both sections of the 38-acre site into a unified mixed-income development with buildings of varying heights and a park. Phase 1 — construction of the first 72 units was completed in February 2019. The proposed total number of units will be 1,400-1,600.

Sunnydale/Velasco

Sunnydale, San Francisco's largest public housing community, is undergoing a transformation into a mixed-income development of new affordable and market rate housing, street and utility infrastructure, and open spaces. Located at the foot of McLaren Park, the 50-acre site will also include an exciting neighborhood hub and the city's first recreation center in decades, a Boys & Girls Club, and early childhood education centers. The proposed total number of units will be 1,400-1,770.

Opportunities for All

Opportunities for All is a mayoral initiative to address economic inequality by ensuring that all young people can be a part of San Francisco's thriving economy. The initiative serves thousands of high school-aged youths, who are ready and interested in working, as well as provides opportunities for youth who might need additional support, as part of Mayor Breed's efforts to provide paid internships for youth in San Francisco.

Opportunities for All connects young people to employment, training, and post-secondary opportunities. Youth work an average of four weeks and earn \$16.32 per hour for up to 20 hours a week, receive mentorship, and visit local businesses to help them identify careers of interest and begin to plan for their future. Opportunities for All builds on existing work-based learning programs and funding. Across the globe, work-based programs are celebrated for preparing young people for work, keeping them engaged in school and promoting self-efficacy.

Opportunities for All works with the SFUSD, OEWD and DCYF to align efforts and recruit youth participants. This initiative also develops a framework where non-profit service providers and employers

have shared understanding and language around work expectations for youth, track youth progress, and provide tools that help youth plan for their future.

Our Children Our Families Initiative

In November 2014, San Francisco voters approved Proposition C, the Children and Families First Initiative, which created the OCOF Council with the purpose of aligning strategies across City agencies, the School District, and community partners to improve the lives of children, youth, and their families. Prop C outlines OCOF's mandates in addition to extending the Public Education Enrichment Fund and the Children's Fund for another 25 years respectively.

OCOF Council knows that the challenges facing our children, youth, and families; safety, housing stability, economic security, health, education, and employment, are interconnected and cannot be addressed in isolation. In order to achieve the impact we seek, we must work in partnership across all sectors. Our strategies involve a collective impact approach, where we work together in three key areas: data and research, training and capacity building and service delivery system improvement. These strategies will serve as a roadmap for our collaboration across the City, District and Community.

Data and Research

Data and research is at the heart of OCOF's work. We aim to use data to inform all decision making for OCOF's work but also to encourage and promote the use of data across all child and family serving systems.

Focus Areas:

- **Convene a Data and Research Advisory Group:** The purpose of this group will be to serve as an advisory body to OCOF around measuring the outcomes in the framework, as well as identifying data and research projects that align with OCOF outcomes.
- **Monitoring outcomes measures:** Develop a plan for monitoring the measures in the Outcomes Framework and informing policy and practice change.
- **Support use of shared data for policy and program development:** OCOF will use targeted data sharing across the city, school district and community to improve research, policy and/or practice. Work with various experts and stakeholders to develop policies and protocols that facilitate data sharing, as well as identifying existing shared data projects across the city that align and advance OCOF outcomes.

Training and Capacity Building

Strengthening the existing workforce and developing a strong pipeline of new employees across San Francisco through curriculum designed to build capacity and skills of the workforce to understand the impact of trauma on the lives of children, youth and families and develop the skills to build resilience and connection is critical to impacting the outcomes we seek to improve.

Focus Areas:

- **Develop curriculum and pilot implementation plans:** Develop implementation plans for 5 Training and Capacity Building pillars with a primary focus on a Healing City and a Welcoming City.

- Establish an evaluation plan for each pilot: Along with each pilot plan, the development of an evaluation plan will be necessary to demonstrate the challenges and successes for each pilot. This will inform the scaling and sustainability of the pilot.

Service Delivery System Improvement

Service delivery system improvement is at the heart of much of OCOF’s mission. The activities for this strategy will focus on changes to systems in addition to service delivery and programs.

Focus Areas:

- Advance strategies that support service navigation: The goals of the service navigation focus area are to identify gaps and redundancies in services and to help families and service providers easily access available services from all agencies. Within this focus area, there are two components: a service inventory for system navigators and a family friendly service navigating website – www.sffamilies.org.
- Coordinating budgets to achieve shared outcomes: The goal of ultimately coordinating budgets across systems is so that efforts are coordinated to generate additional funding and blended resources are integrated into budget planning. An integral part of achieving coordinated budgets will be the Citywide Spending Analysis, which will determine where resources are spent on child and family serving programs. This will include a landscape of services that link the identified spending categories to specific services.
- Identify and support family friendly City policies and protocols: The goal of advancing protocols and policies that designate San Francisco a “Family Friendly City” is so that families are put at the center of decision making across the city, school district and community.
- Improve Citywide service coordination: The goal of this focus area is to identify gaps and redundancies across various collective impact efforts working with vulnerable children, youth and families in order to improve connections and eliminate duplication of efforts. OCOF will lead and participate in efforts that bring together key decision makers to develop strategies to address service overlap and gaps related to service coordination within San Francisco.

San Francisco Financial Justice Project

The San Francisco Financial Justice Project is the nation’s first effort embedded in government to assess and reform fines and fees that have a disproportionate and adverse impact on low-income residents and communities of color. Since its inception in 2016, the Project has worked with partners to eliminate or adjust dozens of fines and fees, and to lift millions of dollars in debt off of tens of thousands of low-income people. Housed in the Office of the San Francisco Treasurer, the Financial Justice Project has two main goals: First, to listen to community groups and local residents to identify fine and fee pain points. Second, to identify and implement doable solutions for government and the courts. Over the last three years, The Financial Justice Project has worked with dozens of community partners, city departments and the courts to enact a range of reforms. Read more [here](#) about The Financial Justice Project’s reforms; and [here](#) is a list of fine and fee discounts for low-income San Franciscans.

Sector Based Approach to Workforce Development

The Workforce Development Division of OEWD connects job seekers in San Francisco with employment opportunities in growing industries such as Technology, Health Care, Hospitality and Construction. We provide industry aligned job training and access to job search assistance at community-based neighborhood access points throughout the City, to help provide employers with skilled workers. See

Construction Training Programs

The CityBuild Academy (CBA)

CityBuild Academy aims to meet the demands of the construction industry by providing comprehensive pre-apprenticeship and construction administration training to San Francisco residents. CityBuild began in 2006 as an effort to coordinate City-wide construction training and employment programs and is administered by OEWD in partnership with City College of San Francisco, various community non-profit organizations, labor unions, and industry employers.

Construction Administration & Professional Service Academy (CAPSA)

The Construction Administration and Professional Service Academy (CAPSA) is a semester-long program offered at the City College of San Francisco, Mission Campus. The program prepares San Francisco residents for entry-level careers as professional construction office administrators.

CityBuild Women's Mentorship Program

The CityBuild Women's Mentorship Program is a volunteer program that connects women construction leaders with experienced professionals and student-mentors who offer a myriad of valuable resources: professional guidance; peer support; life-skills coaching; networking opportunities; and access to community resources.

Health Care Training Program

Launched in January 2010, the HealthCare Academy falls under OEWD's sector strategy and is designed to improve the responsiveness of the workforce system to meet the demands of the growing industry. Through a dual customer approach, the HealthCare Academy provides employers with skilled workers while expanding employment opportunities for local residents.

The health care industry and health care occupations have been identified both nationally and locally as a priority for workforce investment due to stable and/or increasing demand for new workers, replacement of retirees, and skills development in response to new technologies and treatment options, as well as evolving service delivery options (including local and federal health care initiatives, such as the Affordable Care Act). Because the health care sector encompasses occupations in such a wide variety of settings and requires various levels of education and skill, it presents excellent opportunities for a broad spectrum of local jobseekers.

The HealthCare Academy engages with industry partners to identify key needs of the industry, including skill requirements, vetting and approving a programmatic framework, review of training curriculum, identifying partnership opportunities, and providing programmatic oversight of any workforce programs related to the health care sector. Collaborative partners include the San Francisco Hospital Council, the DPH (and affiliated hospitals), SEIU-UHW West, UC Berkely's Center for the Public Health Practice, California Health Workforce Initiative, and industry employers: California Pacific Medical Center, Dignity Health, Kaiser Permanente, San Francisco Community Clinics Consortium, Chinese Hospital and Homebridge.

Hospitality Training Program

The Hospitality Initiative, launched in 2011, was designed to effectively coordinate training and employment resources that support the growth of a diverse and well-qualified hospitality sector workforce in San Francisco. In support of this goal are the following objectives: To prepare San Francisco residents for training and employment opportunities in the hospitality sector; to fulfill hiring needs of hospitality sector employers with qualified candidates that are job ready, possess the skills and abilities to perform job duties, and hold knowledge and passion for the industry; to educate workforce system service providers and jobseekers about the hospitality industry and to provide them with relevant and current information on connecting to jobs, careers, and/or relevant training.

Industry partnerships play a critical role in establishing sector programming. Collaborative partners include San Francisco Hotel Council (and affiliated members), Golden Gate Restaurant Association (and affiliated members), San Francisco Travel, Moscone Center, City College of San Francisco, SFUSD, Unite Here Local 2, and community-based organizations and industry employers.

Technology Training Program

Launched in 2012, TechSF is an initiative of OEWD designed to provide education, training and employment assistance to locals who are interested in landing a job within San Francisco's tech sector.

TechSF is committed to:

- Providing tech training, free of charge, to San Francisco residents who are interested in landing a job in a tech occupation;
- Partnering with educators, training organizations and employers to ensure our participants have opportunities to skill up and land in a job;
- Ensuring our trainings meet local employer demand; and
- Ensuring our participants are trained not only in in-demand technical skills, but also receive career readiness supports.

TechSF aims to ensure that a highly skilled and diverse talent pool connects to, and thrive in, opportunities in tech while meeting industry talent needs. Careers in tech are not solely isolated to the tech sector. TechSF believes that the skills learned in TechSF training programs can open doors to working in a tech job in many different industries.

TechSF provides opportunities for anyone interested in a career in technology. From the exploratory tech learner to the well-versed programmer who is looking to gain a competitive edge, TechSF has opportunities to step outside your comfort zone.

The TechSF Apprenticeship Accelerator offers job seekers the unique opportunity to acquire essential experience and training to get established in a career in tech.

TechSF provides the opportunity to connect directly with Tech Sector employers through exposure and networking events.

Smart Money Coaching Program

The Smart Money Coaching program by the Office of Financial Empowerment provides free, confidential, one-on-one, personalized financial guidance. A certified financial coach helps households to address financial challenges and goals, including reducing debt, establishing and improving credit score, opening a safe and affordable bank account, and increasing savings. Smart Money Coaching has

locations throughout San Francisco and is available to anyone living, working or receiving services in San Francisco. This initiative is funded through MOHCD, HSA, DAAS, and the Treasurer's Office. These services are available at over twenty sites on a regular basis, including HOPE SF and RAD housing sites, the San Francisco Main Library, and at nonprofit partners of MOHCD and other city departments.

Tenant Right to Counsel: San Francisco's Eviction Defense System

In FY21-22, MOHCD entered its third year of implementation of a City ordinance that resulted from the June 5, 2018 passage of ballot initiative Proposition F, the No Eviction Without Representation Act. Prop F established a policy that all residential tenants facing eviction have a right to full-scope legal representation. This program is called the Tenant Right to Counsel (TRC) and requires eviction legal assistance projects to provide full-scope legal representation to the maximum extent possible (rather than self-help, legal advice and counsel, and limited-scope representation). TRC and the larger eviction defense system is led by the Eviction Defense Collaborative (EDC) in collaboration with eight other legal services organizations.

As a result of Mayor Breed's series of mayoral orders early in the pandemic and subsequent local and state eviction moratoria, San Francisco tenants have been protected from most types of evictions except for evictions based on violence, threat of violence, health/safety issues and Ellis Act. For this reason, most all eviction legal services have been full-scope legal representation as a result of our eviction defense system's available capacity.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The Director of MOHCD meets on a weekly basis with the Director of Planning, the Director of the department of Building Inspection, the Executive Director of the Office of Community Investment and Infrastructure, the Mayor's Senior Advisor on Housing, staff from the Mayor's Budget Office, and the Director of Development for the Office of Economic and Workforce Development to discuss affordable and market-rate housing development issues citywide.

The Director and Deputy Director for Housing meet monthly with the leadership of the department of Homelessness and Supportive Housing to discuss strategy and align programs.

Affordable housing developers in San Francisco have formed a council that meets on a monthly basis to assist in the coordinated development of affordable housing throughout the City. Staff from MOHCD participates in these monthly meetings to provide a two-way channel of communication between these community-based organizations and the City representatives who are responsible for overseeing City-financed affordable housing.

The City agencies also coordinate in the decision-making at the project level on affordable housing developments in the City, including at the level of individual project funding decisions. The Citywide Affordable Housing Loan Committee makes funding recommendations to the Mayor for affordable housing development throughout the City or to the OCII Commission for affordable housing under their jurisdiction. Committee Members consist of the directors or the director's representative from the Mayor's Office of Housing and Community Development, Department of Homelessness and Supportive

Housing, the Controller's Office of Public Finance and the Office of Community Investment and Infrastructure as successor to the San Francisco Redevelopment Agency (OCII). MOHCD also works closely with OCII and the Department of Homelessness and Supportive Housing to issue requests for proposals (RFPs) or notices of funding availability (NOFAs) on a regular basis to seek applications for particular types of developments. NOFAs are generally issued for projects to serve specific populations (family renters, single adults, seniors, people requiring supportive services, etc.), while RFPs are generally issued for specific development sites. Staff develops funding and general policy recommendations to the Loan Committee.

Staff from MOHCD, OCII, the Department of Homelessness and Supportive Housing also meet on a bi-monthly basis to coordinate the development and operation of the City's permanent supportive housing pipeline and portfolio. This bi-monthly convening provides a regular forum to discuss issues of services coordination, policy, new initiatives, funding opportunities, and emerging needs specific for permanent supportive housing funded by these departments.

MOHCD coordinates closely with the department of Aging to strategize on seniors' housing needs.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

MOHCD has worked on various initiatives to address the impediments identified in the City's Analysis of Impediments to Fair Housing Choice report, including addressing the Impediments to Affordable Housing Development, Impediments to Utilization of Assisted Housing Programs, and Impediments Facing People With a Criminal Record. MOHCD has focused its efforts on increasing affordable housing production through site placement, working with other city agencies to remove regulatory barriers, and creating new financing sources all in order to increase the production of affordable housing as discussed above. To overcome the impediment of utilizing assisted housing programs, MOHCD is developing a centralized online housing notification and application system called DAHLIA. This will centralize how people learn about affordable housing opportunities. It will also simplify and centralize how people apply to those housing opportunities. Additionally, MOHCD continued to work closely with the Human Rights Commission to implement San Francisco's Fair Chance Ordinance in all City-assisted affordable housing in order to address the impediment facing people with a criminal record. The Fair Chance Ordinance requires that affordable housing providers must first screen housing applicants for all other resident selection criteria before reviewing an applicant's criminal record.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Monitoring for Community Development Activities

Managing Grants and Loans

In program year 2021-22, the Community Development Division of MOHCD administered CDBG public facility, non-workforce development public service and organizational planning/capacity building activities; and HOPWA rental assistance and supportive services programs. MOHCD's Housing Division administered the housing activities of the CDBG and HOPWA programs; and all HOME activities. The Office of Economic and Workforce Development (OEWD) administered CDBG economic development and workforce development activities. The Department of Homelessness and Supportive Housing administered all of the ESG activities.

Activities under the CDBG, ESG and HOPWA community development programs were provided primarily through grant agreements with community-based non-profit organizations which provide a range of services, including legal, job training and placement, case management, information and referral, technical assistance to small businesses and micro-enterprises, homeless, homeless prevention, and housing services.

MOHCD and OEWD provided fiscal monitoring of each project that received CDBG, and HOPWA funds. Monitoring may include both internal and on-site reviews, reviews of the agency's audited financial statements, and reviews of the agency's self-assessment. In addition, MOHCD monitored construction projects for labor standards compliance related to the Davis-Bacon regulations. MOHCD also monitored for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act. Fair Housing, EEO and Local Business Enterprise (LBE) contracting is monitored by the City's Contract Monitoring Division.

Since program year 2006-2007, MOHCD has been part of the steering committee for the City's Joint Fiscal and Compliance Monitoring Task Force, which serves to consolidate fiscal and compliance monitoring among various City departments. This consolidation effort increases communication among city departments, reduces multiple fiscal and compliance site visits to a single joint site visit or self-assessment, and decreases the administrative burden on both non-profit entities and City departments.

For CDBG, ESG and HOPWA Grants

Each agency receiving a CDBG, ESG and/or HOPWA grant entered into a grant agreement which stipulates the conditions upon which the grant was awarded, the performance outputs and program outcomes to be met, and the budget. Regular program performance reports were required of grant recipients, along with financial reports. On-site visits were limited because of COVID protocol; when possible and appropriate visits were performed to determine client eligibility, compliance with Federal and local requirements and program progress. When on site-visits were not possible, desk reviews

would be done. Since most CDBG Public Services grants qualified as limited clientele activities, recipient organizations had to demonstrate that they were verifying income eligibility for their clients to MOHCD and OEWD grant coordinators/community builders at site visits.

For each grant, a MOHCD/OEWD grant coordinator/community builder was responsible for providing technical assistance, reviewing progress reports, conducting on-site visits when appropriate, and evaluating performance outputs and program outcomes. The grant coordinator/community builder was also responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with regulations and accounting policies. In 2021-22, MOHCD continued to dedicate a full-time staff person to focus exclusively on fiscal and compliance monitoring for all of its federally funded grants.

For COVID-19 Emergency Business Loans

The COVID-19 Emergency Business Loan programs targeted outreach to low-income, women-owned, and minority-owned businesses. Moreover, the loan recipient was required to enter into an agreement that stipulates the loan conditions and repayment schedule. City investment in loan capital has bought down interest rates and fees for San Francisco small businesses to offer 0% interest.

Capacity Building for MOHCD/OEWD Staff and Delegate Agencies

In 2021-2022, MOHCD and OEWD continued to invest in the training of its staff to build internal capacity so that MOHCD and OEWD could better assist its delegate agencies on both organizational and programmatic development. Organizational capacity building needs of delegate agencies include financial management, human resource management, technical assistance with compliance with federal and local regulations, Board of Directors development and program evaluation. MOHCD and OEWD collaborated on aligning requests for proposals to minimize administrative burden for delegate agencies.

During the program year, MOHCD and OEWD staff worked closely with the Controller's Office and other City departments in assisting grantees to build internal capacity and to ensure compliance with all city, state and federal requirements. During the spring of 2022, MOHCD release an RFP that resulted in approximately \$2.26M being distributed in grants to 32 community-based organizations to support their capacity building in areas such as financial management and board development.

Monitoring for Housing Activities

Single Family (Owner-Occupied) Properties

MOHCD closely monitored its single-family owner-occupied MOHCD-funded properties to ensure ongoing compliance with the program requirements, specifically that owners continue to reside in the assisted property; that they retain title to the property; and that property taxes are current. While completing the monitoring process during the pandemic provided unique challenges to MOHCD and its homeowners, physical monitoring of all owner-occupied properties will continue in 2022 on a rolling basis to ensure compliance with regulations and standards of the City's housing programs. In 2021-2022, MOHCD staff brought 15 households into compliance and referred an additional 7 non-program compliant homeowners to the City Attorney's Office for the collection of \$350,000 in legal settlements from noncompliant homeowners.

Multifamily Properties

MOHCD monitors the compliance of 403 City-assisted multifamily rental projects, including 132 CDBG- and HOME-funded rental housing projects to assure compliance with program requirements. Monitoring activities included review of: (1) tenant income and rent schedules; (2) management and maintenance reports; and (3) income and expense statements, including financial statements and use of program income. MOHCD continues to work with rental property owners and their property management agents to ensure ongoing compliance with tenant income and rent restrictions as well as HUD housing quality standards and local code.

The multi-family monitoring encompassed a wide range of housing types, including family and senior housing; housing for people with special needs; housing for people with AIDS/HIV; permanent housing for the homeless and those at risk of becoming homeless; and transitional housing for homeless families and individuals.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The Draft 2021-2022 CAPER is available to the public for review and comment between September 9, 2022 and September 23, 2022. The City published a notice on the MOHCD, OEWD and HSH websites on September 2, 2022 informing the public of the availability of the draft document for review and comment. The notice was also emailed to MOHCD's list of community organizations and stakeholders that is used for outreach purposes. See Appendix C for the proof of publication for the notice of availability of the Draft 2021-2022 CAPER for public review and comment. The public has access to an electronic copy of the draft document on the MOHCD, OEWD and HSH websites.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

No changes.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?	No
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[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

In 2021-2022, MOHCD inspected 26 HOME-funded properties. MOHCD designates all units as HOME-assisted units in any project that receives HOME funding.

Project Name	Building Number	Street	Sponsor	No. of Units	Inspection Date
Mosaica Senior Apartments	655	Alabama	Tenderloin Neighborhood Development Corporation	24	5/10/2022
Arnett Watson Apartments	650	Eddy	HomeRise	83	5/10/2022
Mosaica Family Apartments	680	Florida	Tenderloin Neighborhood Development Corporation	93	5/11/2022
149 Mason Street Apartments	149	Mason	Glide	56	5/12/2022
La Playa Apartments	770	La Playa	Progress Foundation	14	5/13/2022
Broadway Sansome Family Housing	235 -295	Broadway	Chinatown Community Development Center	75	5/17/2022
Eddy & Taylor Family Housing	210-238	Eddy	Tenderloin Neighborhood Development Corporation	113	5/19/2022
Vera Haile Senior Housing	129	Golden Gate	Mercy Housing California / St. Anthony's	90	5/19/2022
Crocker Amazon Senior Apartments	5199	Mission	Bernal Heights Neighborhood Center	37	5/23/2022
Folsom + Dore Apartments	1346	Folsom	Tenderloin Neighborhood Development Corporation	98	5/23/2022
John Burton Advocates for Youth Housing Complex	800	Presidio	Booker T. Washington Community Service Ctr / JSCo	50	5/24/2022
990 Polk	990	Polk	Tenderloin Neighborhood Development Corporation	110	5/26/2022
Willie B. Kennedy Senior (Rosa Parks II) Housing	1239	Turk	Tenderloin Neighborhood Development Corporation	98	5/31/2022

Project Name	Building Number	Street	Sponsor	No. of Units	Inspection Date
St. Peter's Place	420	29th	Bernal Heights Neighborhood Center	20	6/2/2022
95 Laguna Senior	95	Laguna	Mercy Housing California	78	6/6/2022
1036 Mission	1036	Mission	Tenderloin Neighborhood Development Corporation	83	6/6/2022
Church Street Apartments	1	Church	Bridge Housing	93	6/6/2022
Arc Mercy Community	1099	Masonic	Mercy Housing California	17	6/6/2022
Veterans Commons	150	Otis	Swords To Plowshares / Chinatown Community Development Center	76	6/9/2022
Casa Adelante - 1296 Shotwell	1296	Shotwell	Chinatown Community Development Center and Mission Economic Development Agency	94	6/13/2022
Casa Quezada	35	Woodward	Dolores Street Community Services	52	6/13/2022
International Hotel	848	Kearny	Chinatown Community Development Center	105	6/21/2022
Hunters View (Phase 1)	1101	Fairfax Avenue	John Stewart Company / Ridgpoint / Devine & Gong	107	6/22/2022
Madonna Residence	350	Golden Gate	Mercy Housing California	70	6/23/2022
Kelly Cullen Community	220	Golden Gate	Tenderloin Neighborhood Development Corporation	174	6/28/2022
Bishop Swing Community House	275	10th	Episcopal Community Services	135	6/29/2022

MOHCD requires the owner of each HOME-assisted project to submit a signed certification annually that includes the following statements:

The project has met affordability and other leasing provisions set forth in the funding agreement/s entered into with CCSF during the entire reporting period. As of the end date of the reporting period, _____ units (<i>supply exact number</i>) were occupied or held vacant and available for rental by low-income tenants meeting the income qualifications pursuant to the funding agreement/s entered into with CCSF.
The undersigned has obtained a tenant income certification and/or third party documentation to support that certification from each tenant household occupying a unit restricted to occupancy by income-qualified tenants. All income certifications are maintained onsite with respect to each qualified tenant who resides in a unit or resided therein during the immediately preceding business year.
The total charges for rent and a utility allowance to each income-qualified tenant in a restricted unit do not exceed the maximum rent specified in the funding agreement/s

entered into with CCSF as adjusted by the most recent HUD income and rent figures, which have been taken from the figures that are supplied by MOHCD on its website.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

MOHCD continues to rigorously review the affirmative marketing efforts of all of its borrowers at initial marketing and when developers open their wait lists. Monitoring marketing efforts continues to improve through MOHCD's online application and listing system called Database of Affordable Housing Listings and Applications (DAHLIA) for new rental opportunities and the replenishment of waitlists for existing affordable housing.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

MOHCD did not commit any HOME Program funding in Fiscal Year 2021-2022.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

The maintenance and preservation of existing affordable housing is a key housing activity for San Francisco given the age of its affordable housing stock. To this end San Francisco periodically issues Notice of Funding Availability for addressing the most pressing capital needs of existing affordable housing, especially those that impact the health and safety and ultimately the long-term livability of the properties.

CR-55 - HOPWA 91.520(e)

Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance payments	107	103
Tenant-based rental assistance	187	183
Units provided in transitional housing facilities developed, leased, or operated with HOPWA funds	28	152
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	232	66
Total	554	504

Table 14 – HOPWA Number of Households Served

Narrative

San Francisco's Mayor's Office of Housing and Community Development (MOHCD) is the lead agency to apply for, accept and expend HOPWA funds on behalf of the San Francisco EMSA, which includes the county of San Mateo.

For both the Five-Year Consolidated Plan and the 2021-2022 annual performance periods, HOPWA program goals and objectives were substantially met as evidenced by maximum occupancy of capital projects and rental assistance programs, service utilization, and program stability. HOPWA funds were disbursed and utilized in a timely way.

Due to the impact of COVID-19 short staffing, staffing turnover and staffing recruitment were major challenges to program implementation. The exorbitant cost of living and inflated San Francisco housing market continually provided barriers, such as longer and more competitive housing searches, for HOPWA tenants.

The HOPWA Program is effectively meeting the local needs of the AIDS housing community to the extent that funding has allowed. MOHCD continues to be very involved with HOPWA contractors to get mutual feedback and collaboration regarding any changing needs or program improvements that need to be made. MOHCD's HIV Housing programs manager has worked to expand the community organizations that partner in ensuring HIV Housing services are provided in a fair and equitable manner.

For fiscal year 2021-2022, MOHCD entered into an inter-governmental fiscal agreement with the San Mateo County AIDS Program which determines priorities for funding, selects project sponsors,

administers the HOPWA funds, and ensures that all HOPWA regulations have been satisfied for their jurisdiction.

Funding for 2021-2022 is summarized as follows:

County	Funding Per Action Plan	FY 21-22 Expenditures	CARES funding per Action Plan	FY 21-22 CARES Expenditures
San Francisco	\$6,220,119	\$8,080,957	\$303,434	\$41,205
San Mateo	\$821,254	\$821,254	\$0	\$0
Total – San Francisco EMSA	\$7,041,373	\$8,902,211	\$303,434	\$41,205

The following sections (by county) provide an overview of the grantee and community, annual performance under the Action Plan, and barriers and trends as required under Part 1, Sections 5a through 5c, of the HOPWA CAPER Measuring Performances Outcomes. All required charts and certifications are located at Appendix B.

San Francisco Priorities, Allocations and Accomplishments

Grantee and Community Overview

Ensuring HIV/AIDS households are able to navigate housing resources and secure housing is critical to preventing homelessness for the PLWHA community. The San Francisco Department of Public Health noted in recent years the proportion of new diagnoses among persons experiencing homelessness showed an overall increasing trend to 21% in 2018, and leveled at 18% in both 2019 and 2020.²

Due to the nature of transmission, the conditions of homelessness can create further spread of HIV. According to data from Ward 86, the largest clinic in San Francisco serving PLWHA, in 2019 nearly a third of the 2,600 patients who visit the clinic are extremely impacted by housing instability. According to San Francisco’s Department of Public Health (SFDPH), the rates of viral suppression are far lower for individuals with HIV who are also experiencing homelessness.

Examining the time trends of financial support available for HIV/AIDS housing services suggests a discouraging outlook. Ryan White CARE and General Fund support have remained approximately the same since 2007. Given inflation, significant increases in housing costs and increasing costs of service delivery over time, plateaus in funding effectively amount to fewer resources available for HIV/AIDS housing. Support from HOPWA funding in 2022 is less than that available in 2007, although costs have increased in every area of housing over the past 10 years.

Looking forward, a new HOPWA funding formula has been signed into law as a result of the Housing Opportunity Through Modernization Act of 2016 that was signed into law on July 29, 2016. This new formula is based in part on the number persons living with HIV/AIDS rather than cumulative AIDS cases, and incorporates local housing costs and poverty rates into the formula. The combination of these factors will negatively impact San Francisco’s allocation significantly. The projection released by HUD in

²2020 SF HIV Epidemiology Report: https://www.sfdph.org/dph/files/reports/RptsHIVAIDS/AnnualReport2020-Purple_20210817Web.pdf

2021 and 2022 indicated that this new formula has resulted in a reduction in HOPWA funding to San Francisco of as much as approximately \$25,000 per year. The impact of this formula change in San Francisco has the potential to further reduce the number of HOPWA funded subsidies as well as reductions in capital.

Since the creation of the initial Five-Year Plan, the annual HOPWA budget has been developed in consultation with DPH’s HIV Health Services Office and the Planning Council. The FY 2021-2022 annual budget was presented to the public through the MOHCD website, at a public hearing for citizens and consumers, and before San Francisco’s Board of Supervisors prior to final approval.

The FY 2021-2022 Action Plan anticipated \$10,756,348 in HOPWA funding from annual formula allocation of \$6,220,119 and program income of \$4,536,229. Expenditures during FY 21-22 totaled \$8,080,957 of which \$4,410,953 was funded from annual formula funds and \$3,670,004 from program income received during FY 2021-2022. CARES expenditures during FY21-22 totaled \$41,205.

	Funding Per Action Plan	FY 21-22 Expenditures	Funding Per Action Plan CARES	FY 21-22 Expenditures CARES
Capital Improvement Projects	\$121,082	\$260,367	\$0	\$0
Rental Assistance Program	\$3,466,707	\$3,488,190	\$60,005	\$21,761
Supportive Services and Operating Costs	2,397,727	\$4,037,437	\$243,429	\$19,444
Housing Information/Referral Services	\$48,000	\$53,514	\$0	\$0
Grantee Administration and Other Activities	\$186,603	\$241,449	\$0	\$0
Total	\$6,220,119	\$8,080,957	\$303,434	\$41,205

The priorities and objectives of the HOPWA program as reflected in the 2021-2022 Action Plan included:

- Rental Assistance Program (183 tenant based rental assistance subsidies)

During 2021-2022, \$3.5 million was spent on rental assistance (43% of total expenditures). The program provided monthly rental subsidies and housing advocacy services to 183 households during FY 2021-22. In addition, case management services and employment assistance/training were provided to 60 clients through the Second Start Program. Partial rent subsidies for the 60 households were funded by a separate HOPWA Competitive Grant.

The cost per unit for tenant based rental assistance (TBRA) continues to be above the national average for this category. This is mainly due to very high housing costs in San Francisco.

- Services and operating subsidies for five residential care facilities for people with HIV/AIDS and two other facilities for people with HIV/AIDS (102 transitional short-term housing facilities).

During 2021-2022, \$4.0 million was spent on supportive services and operating subsidies at these 7 facilities (50% of total expenditures) with 228 unduplicated residents assisted. This program was also

supplemented with \$267K in San Francisco General Funds during the fiscal year. All residents are required to have an income below HUD’s very low-income standard—50% of Area Median Income (AMI).

Case managers at the programs coordinate care for residents ensuring maximum usage of available resources. HOPWA provides the largest percentage of funding to these projects, covering supportive services (including nursing care) and a portion of operating expenses. Funding for these programs and facilities are supplemented with federal Ryan White funds, Section 8 project-based vouchers, project sponsor contributions, and private sector funding including grants and donations.

- **Capital Improvement Projects:**

During FY 2020-2021, \$260,367 was spent on three capital improvement projects approved in prior years, and the three projects were completed. Two projects are in progress with completion projected in the next two years. There are three other capital improvement projects which have been approved for funding through the Request for Proposal (RFP) process, but not yet started.

All HOPWA activities are targeted to very low-income persons living with HIV/AIDS. Every effort is made to ensure that ethnic and gender diversity is achieved during the selection of eligible clients. Each applicant is required to complete a comprehensive eligibility intake to verify medical diagnosis, income level, and place of residency. Project sponsors are required to provide program evaluation reports on an annual basis.

Barrier and Trends Overview

The following barriers were encountered during the program year:

- | | | | |
|---|--|--|--|
| <input checked="" type="checkbox"/> HOPWA/HUD Regulations | <input type="checkbox"/> Planning | <input checked="" type="checkbox"/> Housing Availability | <input checked="" type="checkbox"/> Rent Determination and Fair Market Rents |
| <input type="checkbox"/> Discrimination/Confidentiality | <input checked="" type="checkbox"/> Multiple Diagnoses | <input type="checkbox"/> Eligibility | <input type="checkbox"/> Technical Assistance or Training |
| <input checked="" type="checkbox"/> Supportive Services | <input checked="" type="checkbox"/> Credit History | <input checked="" type="checkbox"/> Rental History | <input checked="" type="checkbox"/> Criminal Justice History |
| <input checked="" type="checkbox"/> Housing Affordability | <input type="checkbox"/> Other, please explain further | | |

HOPWA/HUD Regulations: Since the full housing needs of very low-income people living with HIV/AIDS have never been fully met with HOPWA funds, increased HOPWA formula funds would best serve the community. In San Francisco, primarily due to access and adherence to anti-retrovirals, there are more people living with HIV/AIDS every year, meaning that there are more people who need housing assistance provided by HOPWA funds each year. It is very difficult to sustain our current programs, let alone meet the increasing need within the current and recent HOPWA funding allocations. Additional HOPWA funding is needed for capital improvements, repairs of existing projects, and for rental subsidies that are lost over time to attrition due to rising costs. Due to the recent decline in HOPWA funding, San Francisco’s ability to provide support for capital improvements will come at the cost of direct services to individuals, a reduction in rental subsidies, and/or a reduction to operating cost support of residential facilities. The flexibility to use a portion of HOPWA formula funds for shallow rent subsidy programs would allow the HOPWA program in San Francisco to lose fewer rental subsidies to attrition over time.

Supportive Services: Long-term residential programs often struggle with the need to provide ongoing mental health support services to long-time survivors with intensive mental health needs. Because these mental health needs often exceed the capacity of existing supportive services offered in these

facilities, providers often struggle to balance the needs of the individual who may be struggling with mental and behavioral issues, and the needs of the other facility residents who may have difficulty dealing with the resident as he or she works through their complicated issues. Substance abuse treatment has also been a supportive service area in which providers have asked for more assistance.

Housing Affordability and Availability: Securing subsidies to remain in housing is a key solution to achieving healthy outcomes for PLWHA. In San Francisco, non-payment of rent is the leading cause of eviction. The aforementioned stigma and cost associated with HIV/AIDS care and treatment can create situations that interrupt the ability to pay a fixed rent. A 2012 analysis conducted by the Centers for Disease Control and Prevention found that housing status is the strongest predictor of HIV/AIDS health outcomes. Preserving the housing of PLWHA is a fundamental support to ensure positive health outcomes.

Multiple Diagnoses: The overwhelming majority of HOPWA-served people are multiply diagnosed with substance abuse and/or mental health issues. For those living in or seeking independent subsidized housing, these issues can be barriers to finding and maintaining appropriate housing. While services are available at all HOPWA-funded housing programs, participants must be able to locate housing to participate. For those living in supportive HOPWA-funded housing, mental health and substance abuse issues can make living within a community more difficult for those affected by these issues and others living at the sites. HOPWA-funded housing programs do an excellent job in providing services to people who are multiply diagnosed, but these issues can still present barriers to people as they try to live within a supportive community or the greater community.

Long Term Survivor Health Issues: Though antiretroviral medications continue to sustain and enhance the lives of people living with AIDS, AIDS-related health issues, such as the high prevalence of Hepatitis C and cancers, such as lymphoma, continue to make living with AIDS an unpredictable medical experience. These health issues and the fear and anxiety regarding possible loss of benefits in returning to work continue to be barriers for those already very disabled with AIDS to be able to increase their incomes. Most recently, individuals are beginning to outlive their long-term disability insurance policies, putting their housing status at risk because of the imminent loss of income. Additionally, several individuals exiting assisted care and long-term medical care facilities have limited incomes making it difficult to find and obtain independent housing. Because of the lack of funding and assisted care provider availability, these individuals who need in home health support are unable to secure such services and therefore must remain in long term facilities thereby reducing the total number of available beds.

Credit, Rental, and Criminal Justice History: Credit, rental, and criminal justice history can be a barrier for many HOPWA-eligible people, particularly those who are seeking independent housing. As was previously mentioned, San Francisco's rental housing market is extremely competitive, so prospective landlords can be highly selective when choosing tenants. Often HOPWA-eligible people without stellar rental histories have difficulty finding housing even once they have received a rental subsidy.

Fair Market Rents: San Francisco is one of the most expensive and competitive rental housing markets in the country. This further limits the pool of housing available to people who have received HOPWA subsidies. Appropriate increases to FMR's should also be considered when determining the amount of HOPWA funding available to an area.

Program Contact

Mayor’s Office of Housing and Community Development – Manuel S. Vasquez, HIV Housing Programs Manager, 628-652-5926, manuel.s.vasquez@sfgov.org

San Mateo Priorities, Allocations and Accomplishments

San Mateo County’s share of HOPWA funding for FY 2021-22 totaled \$821,254, and was fully expended during the fiscal year.

Categories	Funding Per Action Plan	FY 21-22 HOPWA Expenditures
Rental Assistance Program	\$671,992	\$671,992
Supportive Services	\$102,222	\$102,222
Project Sponsor Administrative Exp	\$47,040	\$47,040
Total	\$821,254	\$821,254

From the total amount of the award, \$671,992 or 82% was utilized to provide housing services including, short-term rent, mortgage, emergency financial assistance, move-in costs, housing information and related project sponsor administrative expenses. \$102,222 or 12% of funding was used to provide case management services.

Housing affordability has turned out to be a long-term challenge for residents of San Mateo County. Housing affordability in the County continues to decline every year, while market average rents continue to climb higher and higher. According to July 2022 County-Level Historic Estimates reports from Apartmentlist.com (<https://www.apartmentlist.com/research/category/data-rent-estimates>), San Mateo’s median rent for a single bedroom unit was \$2,234 and for two bedrooms was \$2,831. This is a 4% increase from the previous year. Policymakers, state and county legislators have been trying to come up with legislation to help alleviate the housing crisis.

Some proposed bills to help finance affordable housing may eventually help, but at the present time our clients are not getting a lot a relief. According to a recent study by the National Low Income Housing Coalition (NLIHC) (https://nlihc.org/sites/default/files/oor/California_2022_OOR.pdf) “fair-market” two-bedroom rate of rent \$3,198 in San Mateo County would require at least an annual income of \$127,920 or an hourly rate of \$61.50. These amounts are too high for clients of the program to be able to afford; the difficulty of clients finding employment in general further increases the challenges of affordable housing.

In the past few years, the Housing Authority and some shelters had arrangements/contracts for some units of affordable housing. The number of those units has also decreased due to the demand from the population at large, leaving our clients with even less choices. The effect of the high cost of housing has also affected the price of inexpensive hotels/motels, which are also having a higher demand and are able to increase their prices. All of these factors have had a negative impact on clients of the program. They are having to wait longer for the few housing options available, having to pay more from their disposable income for their housing, sometimes travel farther away to their medical appointments, and

some have decided to move to other counties where housing has not been impacted as hard as the bay area and San Mateo County.

A. Rental Assistance Program:

91 households were assisted during this fiscal year with short-term/emergency rental assistance; 12 of these households also received housing placement services. The 2021-2022 Action Plan anticipated that 107 households would be served during the fiscal year. Also, 146 households received housing information services during the year.

Ninety-nine percent (99%) of clients who responded to a survey reported that the services they received from the program helped them maintain or improve their quality of live.

Ninety-nine percent (99%) of clients who responded to a survey reported being satisfied, or very satisfied, with the services they received during the year.

During the year staff referred 20 clients to a network of local agencies to apply for rent assistance through the COVID-19 Rent Relief Program. MHA staff also helped 4 clients apply to the program or appeal a denial from the program. Three of these four clients received a total of \$35,000; one person’s denial appeal was denied but is now being re-reviewed.

B. Supportive Services:

For the 2021-22 Action Plan, Supportive Services/Medical Case management projected that 180 persons would receive case management services. 406 individuals received case management for need assessments, information and referrals and comprehensive case management, including treatment adherence and community-based services aimed to increase their access to care, improve their opportunities of achieving a more stable living environment, and reduce their risk of becoming homeless.

Our 2021 San Mateo County STD/HIV Program Client Satisfaction Survey had a larger sample size of 65. In general, 96% are very satisfied or satisfied with their social work and 82% are very satisfied or satisfied with their benefits counseling services. 86% (a 17% increase from 2020) responded that the benefits counselor or social worker improved their access to medical care with 11% stating “I don’t know”. 55% (10% increase from 2020) said the support services they received at the clinic reduced their risk of homelessness with 16% stating “I don’t know”.

Barrier and Trends Overview

The following barriers were encountered during the program year:

X HOPWA/HUD Regulations	Planning	X Housing Availability	Rent Determination and Fair Market Rents
Discrimination/Confidentiality	Multiple Diagnoses	Eligibility	Technical Assistance or Training
Supportive Services	X Credit History	Rental History	Criminal Justice History
X Housing Affordability	Other, please explain further		

HOPWA/HUD Regulations

HOPWA regulations limit service to 21 weeks per year. This isn’t always practical as it can take more time than that for clients to make progress toward stability. For example, it regularly takes 6 months to receive a response to a Social Security Disability application and clients rarely have enough income to pay rent while they wait. Additionally, recent inflation has led some otherwise mostly stable people to

need assistance because of the increases in everyday costs, which are expected to continue into the foreseeable future.

Housing Affordability/Availability

The high cost and unavailability of housing in San Mateo County continue to be barriers to stable housing for our clients. Per “Home for All, San Mateo County,” (<https://homeforallsmc.org/challenge/>) a renter of a one-bedroom unit needs to earn \$91,640 per year to be able to pay rent and other living expenses. The average, annual gross income for the people who received MHA financial services last year was \$14,788, or \$1,232 per month, clearly no where near the amount needed to rent in San Mateo County.

Credit History

Landlords check apartment applicants’ credit histories before renting. Many of our clients have no, or poor, credit histories. Some people request assistance because their adequate credit histories and credit ratings are in danger of deteriorating due to unpaid bills, frequently unpaid medical bills. If not addressed, these renters are in danger of not being able to find housing if they have to leave the apartment or house that they are renting.

Need for more board and care facilities

There is a continuing need of more, and affordable, board and care facilities for people who would benefit from supported housing and, especially, a board and care. Both are in short supply in San Mateo County; our clients cannot afford the rents charged by either

Program Contacts

San Mateo County STD/HIV Program - Matt Geltmaker, STD/HIV Program Director
Mental Health Association of San Mateo County - Susan Platte, Program Coordinator

HOPWA Performance Charts and Other Required Data

All required charts and data of the HOPWA CAPER Measuring Performance Outcomes, not included in this section, are located at Appendix B.

APPENDIX A: ESG Attachment

CR-60 – Subrecipient Information

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	SAN FRANCISCO
Organizational DUNS Number	070384255
EIN/TIN Number	946000417
Identify the Field Office	SAN FRANCISCO
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	San Francisco CoC

ESG Contact Name

Prefix	Mr
First Name	Brian
Middle Name	0
Last Name	Cheu
Suffix	0
Title	Director of Community Development

ESG Contact Address

Street Address 1	1 South Van Ness, 5th Floor
Street Address 2	0
City	San Francisco
State	CA
ZIP Code	94103-
Phone Number	4157015584
Extension	0
Fax Number	0
Email Address	brian.cheu@sfgov.org

ESG Secondary Contact

Prefix	Mr
First Name	Benjamin

Last Name McCloskey
Suffix 0
Title Deputy Director - Finance and Administration
Phone Number 4157015575
Extension 0
Email Address benjamin.mccloskey@sfgov.org

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2021
Program Year End Date 06/30/2022

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: SAN FRANCISCO

City: San Francisco

State: CA

Zip Code: 94102, 4604

DUNS Number: 070384255

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 171707

Subrecipient or Contractor Name: CENTRAL CITY HOSPITALITY HOUSE

City: San Francisco

State: CA

Zip Code: 94102, 3808

DUNS Number: 053295085

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 73000

Subrecipient or Contractor Name: COMMUNITY AWARENESS AND TREATMENT SERVICES

City: San Francisco

State: CA

Zip Code: 94103, 1519

DUNS Number: 363949678

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 55000

Subrecipient or Contractor Name: COMPASS FAMILY SERVICES

City: San Francisco

State: CA

Zip Code: 94102, 2853

DUNS Number: 832017953

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 149944

Subrecipient or Contractor Name: DOLORES STREET COMMUNITY SERVICES

City: San Francisco

State: CA

Zip Code: 94110, 2321

DUNS Number: 617708888

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 55000

Subrecipient or Contractor Name: EPISCOPAL COMMUNITY SERVICES

City: San Francisco

State: CA

Zip Code: 94103, 2726

DUNS Number: 151172095

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Faith-Based Organization

ESG Subgrant or Contract Award Amount: 142943

Subrecipient or Contractor Name: HAMILTON FAMILY CENTER
City: San Francisco
State: CA
Zip Code: 94117, 1326
DUNS Number: 806779633
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 246943

Subrecipient or Contractor Name: LA CASA DE LAS MADRES
City: San Francisco
State: CA
Zip Code: 94103, 2474
DUNS Number: 036202661
Is subrecipient a victim services provider: Y
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 165000

Subrecipient or Contractor Name: LARKIN STREET YOUTH SERVICES
City: San Francisco
State: CA
Zip Code: 94109, 6434
DUNS Number: 147566517
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 112000

Subrecipient or Contractor Name: PROVIDENCE FOUNDATION
City: San Francisco
State: CA
Zip Code: 94124, 2359
DUNS Number: 110573438
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Faith-Based Organization
ESG Subgrant or Contract Award Amount: 50000

Subrecipient or Contractor Name: CATHOLIC CHARITIES CYO

City: San Francisco

State: CA

Zip Code: 94105, 1614

DUNS Number: 074654880

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Faith-Based Organization

ESG Subgrant or Contract Award Amount: 212943

Subrecipient or Contractor Name: HOMELESS CHILDREN'S NETWORK

City: San Francisco

State: CA

Zip Code: 94124, 1443

DUNS Number: 138011509

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 55000

Subrecipient or Contractor Name: Mission Neighborhood Health Center

City: San Francisco

State: CA

Zip Code: 94110, 1323

DUNS Number: 030967392

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 55943

Subrecipient or Contractor Name: The San Francisco Particular Council of the Society of St Vincent De Paul

City: San Francisco

State: CA

Zip Code: 94103, 3926

DUNS Number: 078773173

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 50000

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	86
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	86

Table 15 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	47
Children	32
Don't Know/Refused/Other	0
Missing Information	0
Total	79

Table 16 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	1491
Children	546
Don't Know/Refused/Other	2
Missing Information	1
Total	2,040

Table 17 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 18 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	1,624
Children	578
Don't Know/Refused/Other	2
Missing Information	1
Total	2,205

Table 19 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	1,129
Female	1,039
Transgender	23
Don't Know/Refused/Other	2
Missing Information	12
Total	2,205

Table 20 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	578
18-24	226
25 and over	1,398
Don't Know/Refused/Other	2
Missing Information	12
Total	2,205

Table 21 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	30	1	12	17
Victims of Domestic Violence	401	2	15	384
Elderly	177	12	0	165
HIV/AIDS	46	0	1	45
Chronically Homeless	1,959	86	79	1,794
Persons with Disabilities:				
Severely Mentally Ill	566	6	17	543
Chronic Substance Abuse	389	5	7	377
Other Disability	1,065	13	20	1,032
Total (Unduplicated if possible)	4,633	125	151	4,357

Table 22 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

8. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	439,095
Total Number of bed-nights provided	410,118
Capacity Utilization	93.40%

Table 23 – Shelter Capacity

9. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Performance measures and outcomes for only the 2021-2022 ESG projects are listed below:

- Number of individuals/households served by homelessness prevention and rapid re-housing activities
 - a. Total individuals: 165
 - b. Total households: 124
- Number of individuals/households served by emergency shelter activities
 - a. Total individuals: 2,040
 - b. Total households: 1,354
- Number and percentage of individuals/households who transitioned to permanent housing: 363 and 16.46%

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year			
	2018	2019	2020	2021
Expenditures for Rental Assistance	0	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	79,190	72,564	58,197	212,943
Expenditures for Housing Relocation & Stabilization Services - Services	0	31,098	63,224	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	213,224	0
Subtotal Homelessness Prevention	79,190	103,662	334,645	212,943

Table 24 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year			
	2018	2019	2020	2021
Expenditures for Rental Assistance	0	0	124,465	124,465
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	79,190	67,380	58,197	58,197
Expenditures for Housing Relocation & Stabilization Services - Services	0	36,282	63,224	63,224
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0	0
Subtotal Rapid Re-Housing	79,190	103,662	245,886	245,886

Table 25 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year			
	2018	2019	2020	2021
Essential Services	32,175	711,149	678,437	760,948

Operations	0	0	124,547	148,939
Renovation	0	0	0	0
Major Rehab	0	0	0	0
Conversion	0	0	0	0
Subtotal	32,175	711,149	802,984	909,887

Table 26 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year			
	2018	2019	2020	2021
Street Outreach	0	0	0	0
HMIS	0	0	60,622	47,727
Administration	0	22,853	111,085	119,306

Table 27 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2018	2019	2020	2021
2,687,103	190,555	941,326	1,555,222	1,590,749

Table 28 - Total ESG Funds Expended

11f. Match Source

	2018	2019	2020	2021
Other Non-ESG HUD Funds	0	0	0	0
Other Federal Funds	0	724,683	0	0
State Government	0	265,323	55,000	0
Local Government	0	10,508,102	1,433,800	1,590,749
Private Funds	0	2,471,184	0	0
Other	0	78,226	0	0
Fees	0	0	0	0
Program Income	0	0	0	0
Total Match Amount	0	14,047,518	1,488,800	1,590,749

Table 29 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2018	2019	2020	2021
21,404,919	190,555	14,988,844	3,044,022	3,181,498

Table 30 - Total Amount of Funds Expended on ESG Activities

APPENDIX B: HOPWA Information, Data Tables and Certifications

Per requirements in the HOPWA Consolidated Annual Performance and Evaluation Report (CAPER) Measuring Performance Outcomes with expiration date of 11/30/2023.

Part 1: Grantee Executive Summary

1. Grantee Information

HUD Grant Number CAH18F003; CAH19F003; CAH20F003; CAH20FHW003		Operating Year for this report <i>From (mm/dd/yy)</i> 07/01/2021 <i>To (mm/dd/yy)</i> 06/30/2022		
Grantee Name Mayor's Office of Housing and Community Development (MOHCD)/ City and County of SF				
Business Address		1 South Van Ness Ave. -- 5 th Floor		
City, County, State, Zip		San Francisco	CA	94103
Employer Identification Number (EIN) or Tax Identification Number (TIN)		94-6000417		
DUN & Bradstreet Number (DUNs):		07-038-4255	System for Award Management (SAM):: Is the grantee's SAM status currently active? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, provide SAM Number:	
Congressional District of Grantee's Business Address		8th		
*Congressional District of Primary Service Area(s)		8th 12th		
*City(ies) and County(ies) of Primary Service Area(s)		Cities: San Francisco San Mateo		Counties: San Francisco
Organization's Website Address https://sf.gov/departments/mayors-office-housing-and-community-development		Is there a waiting list(s) for HOPWA Housing Subsidy Assistance Services in the Grantee Service Area? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section what services maintain a waiting list and how this list is administered.		

* Service delivery area information only needed for program activities being directly carried out by the grantee.

2. Project Sponsor Information

A. San Francisco:

Project Sponsor Agency Name Catholic Charities		Parent Company Name, if applicable	
Name and Title of Contact at Project Sponsor Agency	Dr. Ellen Hammerle, Chief Executive Officer (CEO)		
Email Address	ehamerle@catholiccharities.org		
Business Address	1555 39 th Avenue		
City, County, State, Zip,	San Francisco, CA 94122		
Phone Number (with area code)	415-749-3807		
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-1498472	Fax Number (with area code) 415-972-1202	
DUN & Bradstreet Number (DUNS):	07-465-4880		
Congressional District of Project Sponsor's Business Address	8th		
Congressional District(s) of Primary Service Area(s)	8th		
City(ies) and County(ies) of Primary Service Area(s)	Cities: San Francisco	Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$1,080,623		
Organization's Website Address			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input checked="" type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

Project Sponsor Agency Name Dolores Street Community Services		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Enrique Roldan, Program Director			
Email Address	Enrique@dscs.org			
Business Address	938 Valencia Street			
City, County, State, Zip	San Francisco	San Francisco	CA	94110
Phone Number (with area code)	(415) 282-6209		Fax Number (with area code) (415) 282-2826	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-2919302			
DUN & Bradstreet Number (DUNS):	61-770-8888			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) and County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$449,481			
Organization's Website Address www.dscs.org	Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>	If yes, explain in the narrative section how this list is administered.			

Project Sponsor Agency Name Larkin Street Youth Services		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Marnie Regen, Director of Public Funding			
Email Address	Mregen@larkinstreetyouth.org			
Business Address	134 Golden Gate Avenue			
City, County, State, Zip	San Francisco	San Francisco	CA	94102
Phone Number (with area code)	(415) 673-0911		Fax Number (with area code) (415) 749-3838	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-2917999			
DUN & Bradstreet Number (DUNS):	14-756-6517			
Congressional District of Project Sponsor's Business Address	12th			
Congressional District(s) of Primary Service Area(s)	12th			
City(ies) and County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$197,044			
Organization's Website Address www.larkinstreetyouth.org	Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>	If yes, explain in the narrative section how this list is administered.			

Project Sponsor Agency Name Maitri Compassionate Care		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Michael Armentrout, Executive Director			
Email Address	marmentrout@maitrisf.org			
Business Address	401 Duboce Avenue			
City, County, State, Zip	San Francisco	San Francisco	CA	94117
Phone Number (with area code)	(415) 558-3001		Fax Number (with area code) (415) 558-3010	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-3189198			
DUN & Bradstreet Number (DUNS):	78-685-1444			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) and County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$498,032			
Organization's Website Address www.maitrisf.org	Does your organization maintain a waiting list? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>	If yes, explain in the narrative section how this list is administered.			

Project Sponsor Agency Name Rafiki Coalition for Health and Wellness		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Monique LeSarre, Executive Director			
Email Address	mlesarre@rafikicoalition.org			
Business Address	601 Cesar Chavez Street			
City, County, State, Zip	San Francisco	San Francisco	CA	94124
Phone Number (with area code)	(415) 615-9945		Fax Number (with area code) (415) 615-9943	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-3098879			
DUN & Bradstreet Number (DUNS):	60-810-0186			
Congressional District of Project Sponsor's Business Address	12th			
Congressional District(s) of Primary Service Area(s)	12th			
City(ies) and County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$150,000			
Organization's Website Address www.rafikicoalition.org	Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>	If yes, explain in the narrative section how this list is administered.			

Project Sponsor Agency Name Derek Silva Community		Parent Company Name, if applicable Mercy Housing California XVII, LP		
Name and Title of Contact at Project Sponsor Agency	Julie Sontag, Senior Asset Manager			
Email Address	julie.sontag@mercyhousing.org			
Business Address	1600 Broadway, Ste 2000			
City, County, State, Zip	Denver	Denver	CO	80202
Phone Number (with area code)	(415) 355-7108		Fax Number (with area code) (415) 355-7101	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-3400496			
DUN & Bradstreet Number (DUNS):	07-954-2182			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) and County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$50,000			
Organization's Website Address www.mercyhousing.org	Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input checked="" type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>				

Project Sponsor Agency Name Bernal Heights Housing Corp.		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency		Ayanna Weathersby, Asset & Relocation Manager		
Email Address		aweathersby@bhnc.org		
Business Address		515 Cortland Avenue		
City, County, State, Zip		San Francisco	San Francisco	CA 94110
Phone Number (with area code)		415-206-2140 x147		Fax Number (with area code)
Employer Identification Number (EIN) or Tax Identification Number (TIN)		94-314-2001		
DUN & Bradstreet Number (DUNS):		80-900-2637		
Congressional District of Project Sponsor's Business Address		8th		
Congressional District(s) of Primary Service Area(s)		8th		
City(ies) and County(ies) of Primary Service Area(s)		Cities: San Francisco		Counties: San Francisco
Total HOPWA contract amount for this Organization for the operating year		\$44,100		
Organization's Website Address www.bhnc.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

Project Sponsor Agency Name Bernal Heights Neighborhood Center		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Ayanna Weathersby, Asset & Relocation Manager			
Email Address	aweathersby@bhnc.org			
Business Address	515 Cortland Avenue			
City, County, State, Zip	San Francisco	San Francisco	CA	94110
Phone Number (with area code)	415-206-2140 x147		Fax Number (with area code)	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-314-2001			
DUN & Bradstreet Number (DUNs):	80-900-2637			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) and County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$53,716			
Organization's Website Address www.bhnc.org	Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>	If yes, explain in the narrative section how this list is administered.			

B. San Mateo County:

Project Sponsor Agency Name (Admin Sub-recipient) San Mateo County STD/HIV Program		Parent Company Name, if applicable N/A		
Name and Title of Contact at Project Sponsor Agency	Matt Geltmaker, STD/HIV Program Director			
Email Address	mgeltmaker@smcgov.org			
Business Address	225 – 37 th Avenue			
City, State, Zip, County	San Mateo	San Mateo	CA	94403
Phone Number (with area code)	(650) 573-2077		Fax Number (with area code) (650) 573-2875	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6000532			
DUN & Bradstreet Number (DUNs):	62-513-9170			
Congressional District of Project Sponsor's Business Address	Congressional District Number 12			
Congressional District(s) of Primary Service Area(s)	Parts of Congressional Districts 12 and 14			
City(ies) and County(ies) of Primary Service Area(s)	Cities: All Cities in San Mateo County		Counties: San Mateo County	
Total HOPWA contract amount for this Organization for the operating year	\$821,254			
Organization's Website Address https://www.smchealth.org/hivstds	Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.			
Is the sponsor a nonprofit organization? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>				

5. Grantee Narrative and Performance Assessment

Grantee and Community Overview, Annual Performance under the Action Plan, and Barriers and Trends Overview are included in the main narrative section of this report.

End of PART 1

PART 2: Sources of Leveraging and Program Income

1. Sources of Leveraging

A. Source of Leveraging Chart

[1] Source of Leveraging	[2] Amount of Leveraged Funds	[3] Type of Contribution	[4] Housing Subsidy Assistance or Other Support
Public Funding			
Ryan White-Housing Assistance	\$198,689	Facility Operating	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Ryan White-Other	\$2,497,306	Case Management and other services	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Housing Choice Voucher Program	\$2,176,049	Rent/Operating	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Housing Choice Voucher Program	\$231,566	Supportive Services	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Continuum of Care	\$27,684	Housing Subsidy	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
General Funds – San Francisco	\$3,112,727	Case Management and other services	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Emergency Solutions Grant			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Other Public:			<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Public:			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Other Public:			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Other Public:			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Other Public:			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Other Public:			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Private Funding			
Grants	\$12,313	Various program and administrative	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Individual Donations, Fundraising Events and Bequests	\$386,538	Various program and administrative	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Private:			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Other Private:			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Other Funding			
Grantee/Project Sponsor (Agency) Cash	\$878,854	Various program and administrative	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Resident Rent Payments by Client to Private Landlord	\$726,530		
TOTAL (Sum of all Rows)	\$10,248,256		

2. Program Income and Resident Rent Payments

A. Total Amount Program Income and Resident Rent Payment Collected During the Operating Year

Program Income and Resident Rent Payments Collected		Total Amount of Program Income (for this operating year)
1.	Program income (e.g. repayments)	0
2.	Resident Rent Payments made directly to HOPWA Program	\$693,118
3.	Total Program Income and Resident Rent Payments (Sum of Rows 1 and 2)	\$693,118

B. Program Income and Resident Rent Payments Expended To Assist HOPWA Households

Program Income and Resident Rent Payment Expended on HOPWA programs		Total Amount of Program Income Expended (for this operating year)
1.	Program Income and Resident Rent Payment Expended on Housing Subsidy Assistance costs	\$600,106
2.	Program Income and Resident Rent Payment Expended on Supportive Services and other non-direct housing costs	\$93,012
3.	Total Program Income Expended (Sum of Rows 1 and 2)	\$693,118

End of PART 2

PART 3: Accomplishment Data Planned Goal and Actual Outputs

1. HOPWA Performance Planned Goal and Actual Outputs

HOPWA Performance Planned Goal and Actual		[1] Output: Households				[2] Output: Funding	
		HOPWA Assistance		Leveraged Households		HOPWA Funds	
		a.	b.	c.	d.	e.	f.
		Goal	Actual	Goal	Actual	HOPWA Budget	HOPWA Actual
HOPWA Housing Subsidy Assistance		[1] Output: Households				[2] Output: Funding	
1.	Tenant-Based Rental Assistance	200	186	200	186	\$3,153,166	\$3,122,922
2a.	Permanent Housing Facilities: Received Operating Subsidies/Leased units (Households Served)	230	198	230	198	\$1,398,554	\$1,697,734
2b.	Transitional/Short-term Facilities: Received Operating Subsidies/Leased units (Households Served)		13		13	\$53,454	\$91,316
3a.	Permanent Housing Facilities: Capital Development Projects placed in service during the operating year (Households Served)						
3b.	Transitional/Short-term Facilities: Capital Development Projects placed in service during the operating year (Households Served)						
4.	Short-Term Rent, Mortgage and Utility Assistance	90	103	90	103	\$664,029	\$439,548
5.	Permanent Housing Placement Services	15	14	15	14	\$25,000	\$25,000
6.	Adjustments for duplication (subtract)	15	14	15	14		
7.	Total HOPWA Housing Subsidy Assistance (Columns a – d equal the sum of Rows 1-5 minus Row 6; Columns e and f equal the sum of Rows 1-5)	520	500	520	500	\$5,294,203	\$5,376,520
Housing Development (Construction and Stewardship of facility based housing)		[1] Output: Housing Units				[2] Output: Funding	
8.	Facility-based units; Capital Development Projects not yet opened (Housing Units)						
9.	Stewardship Units subject to 3- or 10- year use agreements	25	25				
10.	Total Housing Developed (Sum of Rows 8 & 9)	25	25				
Supportive Services		[1] Output: Households				[2] Output: Funding	
11a.	Supportive Services provided by project sponsors that also delivered HOPWA housing subsidy assistance	353	337			\$1,567,621	\$2,306,522
11b.	Supportive Services provided by project sponsors that only provided supportive services.	180	163			\$159,561	\$230,249
12.	Adjustment for duplication (subtract)						
13.	Total Supportive Services (Columns a – d equals the sum of Rows 11 a & b minus Row 12; Columns e and f equal the sum of Rows 11a & 11b)	533	500			\$1,727,182	\$2,536,771
Housing Information Services		[1] Output: Households				[2] Output: Funding	
14.	Housing Information Services	228	300			\$78,415	\$308,836
15.	Total Housing Information Services	228	300			\$78,415	\$308,836

Grant Administration and Other Activities		[1] Output: Households			[2] Output: Funding	
16.	Resource Identification to establish, coordinate and develop housing assistance resources					\$104,752
17.	Technical Assistance (if approved in grant agreement)					
18.	Grantee Administration (maximum 3% of total HOPWA grant)				\$187,654	\$242,492
19.	Project Sponsor Administration (maximum 7% of portion of HOPWA grant awarded)				\$201,389	\$215,693
20.	Total Grant Administration and Other Activities (Sum of Rows 16 – 19)				\$389,043	\$562,937
Total Expended					[2] Outputs: HOPWA Funds Expended	
					Budget	Actual
21.	Total Expenditures for operating year (Sum of Rows 7, 10, 13, 15, and 20)				\$7,488,843	\$8,785,064

2. Listing of Supportive Services

Supportive Services		[1] Output: Number of <u>Households</u>	[2] Output: Amount of HOPWA Funds Expended
1.	Adult day care and personal assistance	111	\$539,836
2.	Alcohol and drug abuse services		
3.	Case management	414	\$668,776
4.	Child care and other child services		
5.	Education	7	\$7,102
6.	Employment assistance and training	72	\$12,043
7.	Health/medical/intensive care services, if approved Note: Client records must conform with 24 CFR §574.310	85	\$857,182
8.	Legal services	46	\$6,075
9.	Life skills management (outside of case management)	17	\$83,784
10.	Meals/nutritional services	88	\$49,921
11.	Mental health services	51	\$69,675
12.	Outreach	66	\$1,413
13.	Transportation	84	\$14,488
14.	Other Activity (if approved in grant agreement). Specify: COVID-19 assistance	264	\$226,476
15.	Sub-Total Households receiving Supportive Services (Sum of Rows 1-14)	1,305	
16.	Adjustment for Duplication (subtract)	805	
17.	TOTAL Unduplicated Households receiving Supportive Services (Column [1] equals Row 15 minus Row 16; Column [2] equals sum of Rows 1-14)	500	\$2,536,771

3. Short-Term Rent, Mortgage and Utility Assistance (STRMU) Summary

Housing Subsidy Assistance Categories (STRMU)		[1] Output: Number of <u>Households</u> Served	[2] Output: Total HOPWA Funds Expended on STRMU during Operating Year
a.	Total Short-term mortgage, rent and/or utility (STRMU) assistance	103	\$439,548
b.	Of the total STRMU reported on Row a, total who received assistance with mortgage costs ONLY.	2	\$11,749
c.	Of the total STRMU reported on Row a, total who received assistance with mortgage and utility costs.	0	0
d.	Of the total STRMU reported on Row a, total who received assistance with rental costs ONLY.	101	\$312,049
e.	Of the total STRMU reported on Row a, total who received assistance with rental and utility costs.	0	0
f.	Of the total STRMU reported on Row a, total who received assistance with utility costs ONLY.	0	0
g.	Direct program delivery costs (e.g., program operations staff time)		\$115,750

End of PART 3

Part 4: Summary of Performance Outcomes

Section 1. Housing Stability: Assessment of Client Outcomes on Maintaining Housing Stability (Permanent Housing and Related Facilities)

A. Permanent Housing Subsidy Assistance

	[1] Output: Total Number of Households Served	[2] Assessment: Number of Households that Continued Receiving HOPWA Housing Subsidy Assistance into the Next Operating Year	[3] Assessment: Number of Households that exited this HOPWA Program; their Housing Status after Exiting		[4] HOPWA Client Outcomes
Tenant-Based Rental Assistance	186	186	1 Emergency Shelter/Streets		<i>Unstable Arrangements</i>
			2 Temporary Housing		<i>Temporarily Stable, with Reduced Risk of Homelessness</i>
			3 Private Housing		<i>Stable/Permanent Housing (PH)</i>
			4 Other HOPWA		
			5 Other Subsidy		
			6 Institution		<i>Unstable Arrangements</i>
			7 Jail/Prison		
			8 Disconnected/Unknown		
			9 Death		<i>Life Event</i>
Permanent Supportive Housing Facilities/ Units	198	198	1 Emergency Shelter/Streets		<i>Unstable Arrangements</i>
			2 Temporary Housing		<i>Temporarily Stable, with Reduced Risk of Homelessness</i>
			3 Private Housing		<i>Stable/Permanent Housing (PH)</i>
			4 Other HOPWA		
			5 Other Subsidy		
			6 Institution		<i>Unstable Arrangements</i>
			7 Jail/Prison		
			8 Disconnected/Unknown		
			9 Death		<i>Life Event</i>

B. Transitional Housing Assistance

	[1] Output: Total Number of Households Served	[2] Assessment: Number of Households that Continued Receiving HOPWA Housing Subsidy Assistance into the Next Operating Year	[3] Assessment: Number of Households that exited this HOPWA Program; their Housing Status after Exiting		[4] HOPWA Client Outcomes
Transitional/ Short-Term Housing Facilities/ Units	13	13	1 Emergency Shelter/Streets		<i>Unstable Arrangements</i>
			2 Temporary Housing		<i>Temporarily Stable with Reduced Risk of Homelessness</i>
			3 Private Housing		<i>Stable/Permanent Housing (PH)</i>
			4 Other HOPWA		
			5 Other Subsidy		

			6 Institution		
			7 Jail/Prison		<i>Unstable Arrangements</i>
			8 Disconnected/unknown		
			9 Death		<i>Life Event</i>
B1: Total number of households receiving transitional/short-term housing assistance whose tenure exceeded 24 months					

Section 2. Prevention of Homelessness: Assessment of Client Outcomes on Reduced Risks of Homelessness (Short-Term Housing Subsidy Assistance)

Assessment of Households that Received STRMU Assistance

[1] Output: Total number of households	[2] Assessment of Housing Status		[3] HOPWA Client Outcomes
103	Maintain Private Housing <u>without</u> subsidy <i>(e.g. Assistance provided/completed and client is stable, not likely to seek additional support)</i>	12	<i>Stable/Permanent Housing (PH)</i>
	Other Private Housing without subsidy <i>(e.g. client switched housing units and is now stable, not likely to seek additional support)</i>	2	
	Other HOPWA Housing Subsidy Assistance		
	Other Housing Subsidy (PH)		
	Institution <i>(e.g. residential and long-term care)</i>		
	Likely that additional STRMU is needed to maintain current housing arrangements	88	<i>Temporarily Stable, with Reduced Risk of Homelessness</i>
	Transitional Facilities/Short-term <i>(e.g. temporary or transitional arrangement)</i>		
	Temporary/Non-Permanent Housing arrangement <i>(e.g. gave up lease, and moved in with family or friends but expects to live there less than 90 days)</i>		
	Emergency Shelter/street		<i>Unstable Arrangements</i>
	Jail/Prison		
Disconnected	1		
Death		<i>Life Event</i>	
1a. Total number of those households that received STRMU Assistance in the operating year of this report that also received STRMU assistance in the prior operating year (e.g. households that received STRMU assistance in two consecutive operating years).			66
1b. Total number of those households that received STRMU Assistance in the operating year of this report that also received STRMU assistance in the two prior operating years (e.g. households that received STRMU assistance in three consecutive operating years).			50

Section 3. HOPWA Outcomes on Access to Care and Support

1a. Total Number of Households

Total Number of Households	
1. For Project Sponsors that provided HOPWA Housing Subsidy Assistance: Identify the total number of households that received the following HOPWA-funded services:	
a. Housing Subsidy Assistance (duplicated)-TBRA, STRMU, PHP, Facility-Based Housing, and Master Leasing	514
b. Case Management	414
c. Adjustment for duplication (subtraction)	14
d. Total Households Served by Project Sponsors with Housing Subsidy Assistance (Sum of Rows a and b minus Row c)	928
2. For Project Sponsors did NOT provide HOPWA Housing Subsidy Assistance: Identify the total number of households that received the following HOPWA-funded service:	
a. HOPWA Case Management	
b. Total Households Served by Project Sponsors without Housing Subsidy Assistance	0

1b. Status of Households Accessing Care and Support

Categories of Services Accessed	[1] For project sponsors that provided HOPWA housing subsidy assistance, identify the households who demonstrated the following:	[2] For project sponsors that did NOT provide HOPWA housing subsidy assistance, identify the households who demonstrated the following:	Outcome Indicator
1. Has a housing plan for maintaining or establishing stable on-going housing	500		<i>Support for Stable Housing</i>
2. Had contact with case manager/benefits counselor consistent with the schedule specified in client's individual service plan (may include leveraged services such as Ryan White Medical Case Management)	60		<i>Access to Support</i>
3. Had contact with a primary health care provider consistent with the schedule specified in client's individual service plan	No Info		<i>Access to Health Care</i>
4. Accessed and maintained medical insurance/assistance	99		<i>Access to Health Care</i>
5. Successfully accessed or maintained qualification for sources of income	75		<i>Sources of Income</i>

1c. Households that Obtained Employment

Categories of Services Accessed	[1] For project sponsors that provided HOPWA housing subsidy assistance, identify the households who demonstrated the following:	[2] For project sponsors that did NOT provide HOPWA housing subsidy assistance, identify the households who demonstrated the following:
Total number of households that obtained an income-producing job	37	

End of PART 4

PART 5: Worksheet - Determining Housing Stability Outcomes (optional)

1. This chart is designed to assess program results based on the information reported in Part 4 and to help Grantees determine overall program performance. Completion of this worksheet is optional.

Permanent Housing Subsidy Assistance	Stable Housing (# of households remaining in program plus 3+4+5+6)	Temporary Housing (2)	Unstable Arrangements (1+7+8)	Life Event (9)
Tenant-Based Rental Assistance (TBRA)				
Permanent Facility-based Housing Assistance/Units				
Transitional/Short-Term Facility-based Housing Assistance/Units				
Total Permanent HOPWA Housing Subsidy Assistance				
Reduced Risk of Homelessness: Short-Term Assistance	Stable/Permanent Housing	Temporarily Stable, with Reduced Risk of Homelessness	Unstable Arrangements	Life Events
Short-Term Rent, Mortgage, and Utility Assistance (STRMU)	14	88	1	
Total HOPWA Housing Subsidy Assistance	14	88	1	

Background on HOPWA Housing Stability Codes

Stable Permanent Housing/Ongoing Participation

3 = Private Housing in the private rental or home ownership market (without known subsidy, including permanent placement with families or other self-sufficient arrangements) with reasonable expectation that additional support is not needed.

4 = Other HOPWA-funded housing subsidy assistance (not STRMU), e.g. TBRA or Facility-Based Assistance.

5 = Other subsidized house or apartment (non-HOPWA sources, e.g., Section 8, HOME, public housing).

6 = Institutional setting with greater support and continued residence expected (e.g., residential or long-term care facility).

Temporary Housing

2 = Temporary housing - moved in with family/friends or other short-term arrangement, such as Ryan White subsidy, transitional housing for homeless, or temporary placement in institution (e.g., hospital, psychiatric hospital or other psychiatric facility, substance abuse treatment facility or detox center).

Unstable Arrangements

1 = Emergency shelter or no housing destination such as places not meant for habitation (e.g., a vehicle, an abandoned building, bus/train/subway station, or anywhere outside).

7 = Jail /prison.

8 = Disconnected or disappeared from project support, unknown destination or no assessments of housing needs were undertaken.

Life Event

9 = Death, i.e., remained in housing until death. This characteristic is not factored into the housing stability equation.

Tenant-based Rental Assistance: Stable Housing is the sum of the number of households that (i) remain in the housing and (ii) those that left the assistance as reported under: 3, 4, 5, and 6. Temporary Housing is the number of households that accessed assistance, and left their current housing for a non-permanent housing arrangement, as reported under item: 2. Unstable Situations is the sum of numbers reported under items: 1, 7, and 8.

Permanent Facility-Based Housing Assistance: Stable Housing is the sum of the number of households that (i) remain in the housing and (ii) those that left the assistance as shown as items: 3, 4, 5, and 6. Temporary Housing is the number of households that accessed assistance, and left their current housing for a non-permanent housing arrangement, as reported under item 2. Unstable Situations is the sum of numbers reported under items: 1, 7, and 8.

Transitional/Short-Term Facility-Based Housing Assistance: Stable Housing is the sum of the number of households that (i) continue in the residences (ii) those that left the assistance as shown as items: 3, 4, 5, and 6. Other Temporary Housing is the number of households that accessed assistance, and left their current housing for a non-permanent housing arrangement, as reported under item 2. Unstable Situations is the sum of numbers reported under items: 1, 7, and 8.

Tenure Assessment. A baseline of households in transitional/short-term facilities for assessment purposes, indicate the number of households whose tenure exceeded 24 months.

STRMU Assistance: Stable Housing is the sum of the number of households that accessed assistance for some portion of the permitted 21-week period and there is reasonable expectation that additional support is not needed in order to maintain permanent housing living situation (as this is a time-limited form of housing support) as reported under housing status: Maintain Private Housing with subsidy; Other Private with Subsidy; Other HOPWA support; Other Housing Subsidy; and Institution. Temporarily Stable, with Reduced Risk of Homelessness is the sum of the number of households that accessed assistance for some portion of the permitted 21-week period or left their current housing arrangement for a transitional facility or other temporary/non-permanent housing arrangement and there is reasonable expectation additional support will be needed to maintain housing arrangements in the next year, as reported under housing status: Likely to maintain current housing arrangements, with additional STRMU assistance; Transitional Facilities/Short-term; and Temporary/Non-Permanent Housing arrangements. Unstable Situation is the sum of number of households reported under housing status: Emergency Shelter; Jail/Prison; and Disconnected.

End of PART 5

PART 6: Annual Report of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)

1. General information

HUD Grant Number(s)	Operating Year for this report <i>From (mm/dd/yy) To (mm/dd/yy)</i> <input type="checkbox"/> Final Yr <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input checked="" type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10
Grantee Name	Date Facility Began Operations (<i>mm/dd/yy</i>) 12/1/2013

2. Number of Units and Non-HOPWA Expenditures

Facility Name: Rene Cazanave Apartments	Number of Stewardship Units Developed with HOPWA funds	Amount of Non-HOPWA Funds Expended in Support of the Stewardship Units during the Operating Year
Total Stewardship Units (subject to 3- or 10- year use periods)	9	

3. Details of Project Site

Project Sites: Name of HOPWA-funded project	Rene Cazanave Apartments
Site Information: Project Zip Code(s)	94105
Site Information: Congressional District(s)	6
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information; do not list <input checked="" type="checkbox"/> Not confidential; information can be made available to the public
If the site is not confidential: Please provide the contact information, phone, email address/location, if business address is different from facility address	Community Housing Partnership, 20 Jones Street, Suite 200, San Francisco, CA 94102 AssetManagement@chp-sf.org (415) 852-5300

PART 6: Annual Report of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)

1. General information

HUD Grant Number(s)	Operating Year for this report <i>From (mm/dd/yy) To (mm/dd/yy)</i> <input type="checkbox"/> Final Yr <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input checked="" type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10
Grantee Name	Date Facility Began Operations <i>(mm/dd/yy)</i> 11/10/2016

2. Number of Units and Non-HOPWA Expenditures

Facility Name: OpenHouse Senior Community	Number of Stewardship Units Developed with HOPWA funds	Amount of Non-HOPWA Funds Expended in Support of the Stewardship Units during the Operating Year
Total Stewardship Units (subject to 3- or 10- year use periods)	8	109,918

3. Details of Project Site

Project Sites: Name of HOPWA-funded project	OpenHouse Senior Community aka 55 Laguna aka Mercy Housing Richardson Hall
Site Information: Project Zip Code(s)	94102
Site Information: Congressional District(s)	12
Is the address of the project site confidential?	<input type="checkbox"/> <i>Yes, protect information; do not list</i> <input checked="" type="checkbox"/> <i>Not confidential; information can be made available to the public</i>
If the site is not confidential: Please provide the contact information, phone, email address/location, if business address is different from facility address	OpenHouse Senior Community aka 55 Laguna aka Mercy Housing Richardson Hall 55 Laguna Street, San Francisco 94102 415-296-8995

PART 6: Annual Report of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)

1. General information

HUD Grant Number(s)	Operating Year for this report <i>From (mm/dd/yy) To (mm/dd/yy)</i> <input type="checkbox"/> Final Yr <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input checked="" type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10
Grantee Name	Date Facility Began Operations (<i>mm/dd/yy</i>) 4/25/19

2. Number of Units and Non-HOPWA Expenditures

Facility Name: 95 Laguna aka Laguna Senior Housing	Number of Stewardship Units Developed with HOPWA funds	Amount of Non-HOPWA Funds Expended in Support of the Stewardship Units during the Operating Year
Total Stewardship Units (subject to 3- or 10- year use periods)	6	79,898

3. Details of Project Site

Project Sites: Name of HOPWA-funded project	95 Laguna aka Laguna Senior Housing
Site Information: Project Zip Code(s)	94102
Site Information: Congressional District(s)	12
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information; do not list <input checked="" type="checkbox"/> Not confidential; information can be made available to the public
If the site is not confidential: Please provide the contact information, phone, email address/location, if business address is different from facility address	95 Laguna aka Laguna Senior Housing 95 Laguna Street, San Francisco, CA 94102 415-813-3710

PART 6: Annual Report of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)

1. General information

HUD Grant Number(s)	Operating Year for this report <i>From (mm/dd/yy) To (mm/dd/yy)</i> <input type="checkbox"/> Final Yr <input checked="" type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10
Grantee Name	Date Facility Began Operations (mm/dd/yy) 2020

2. Number of Units and Non-HOPWA Expenditures

Facility Name: Baker Supported Living Dolores Street	Number of Stewardship Units Developed with HOPWA funds	Amount of Non-HOPWA Funds Expended in Support of the Stewardship Units during the Operating Year
Total Stewardship Units (subject to 3- or 10- year use periods)	2	

3. Details of Project Site

Project Sites: Name of HOPWA-funded project	Baker Supported Living Dolores Street
Site Information: Project Zip Code(s)	94110
Site Information: Congressional District(s)	
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information; do not list <input checked="" type="checkbox"/> Not confidential; information can be made available to the public
If the site is not confidential: Please provide the contact information, phone, email address/location, if business address is different from facility address	Baker Supported Living Dolores Street 214 Dolores Street, San Francisco, CA 94110 (415)777-0333

End of PART 6

Part 7: Summary Overview of Grant Activities

A. Information on Individuals, Beneficiaries, and Households Receiving HOPWA Housing Subsidy Assistance (TBRA, STRMU, Facility-Based Units, Permanent Housing Placement and Master Leased Units ONLY)

Section 1. HOPWA-Eligible Individuals Who Received HOPWA Housing Subsidy Assistance

a. Total HOPWA Eligible Individuals Living with HIV/AIDS

Individuals Served with Housing Subsidy Assistance	Total
Number of individuals with HIV/AIDS who qualified their household to receive HOPWA housing subsidy assistance.	500

Chart b. Prior Living Situation

In Chart b, report the prior living situations for all Eligible Individuals reported in Chart a. In Row 1, report the total number of individuals who continued to receive HOPWA housing subsidy assistance from the prior operating year into this operating year. In Rows 2 through 17, indicate the prior living arrangements for all new HOPWA housing subsidy assistance recipients during the operating year.

Data Check: The total number of eligible individuals served in Row 18 equals the total number of individuals served through housing subsidy assistance reported in Chart a above.

Category		Total HOPWA Eligible Individuals Receiving Housing Subsidy Assistance
1.	<u>Continuing</u> to receive HOPWA support from the prior operating year	381
New Individuals who received HOPWA Housing Subsidy Assistance support during Operating Year		
2.	Place not meant for human habitation (such as a vehicle, abandoned building, bus/train/subway station/airport, or outside)	3
3.	Emergency shelter (including hotel, motel, or campground paid for with emergency shelter voucher)	2
4.	Transitional housing for homeless persons	9
5.	Total number of new Eligible Individuals who received HOPWA Housing Subsidy Assistance with a Prior Living Situation that meets HUD definition of homelessness (Sum of Rows 2 – 4)	14
6.	Permanent housing for formerly homeless persons (such as Shelter Plus Care, SHP, or SRO Mod Rehab)	2
7.	Psychiatric hospital or other psychiatric facility	0
8.	Substance abuse treatment facility or detox center	8
9.	Hospital (non-psychiatric facility)	0
10.	Foster care home or foster care group home	0
11.	Jail, prison or juvenile detention facility	0
12.	Rented room, apartment, or house	87
13.	House you own	0
14.	Staying or living in someone else's (family and friends) room, apartment, or house	6
15.	Hotel or motel paid for without emergency shelter voucher	0
16.	Other	2
17.	Don't Know or Refused	0

18.	TOTAL Number of HOPWA Eligible Individuals (sum of Rows 1 and 5-17)	500
-----	--	-----

c. Homeless Individual Summary

In Chart c, indicate the number of eligible individuals reported in Chart b, Row 5 as homeless who also are homeless Veterans and/or meet the definition for Chronically Homeless (See Definition section of CAPER). The totals in Chart c do not need to equal the total in Chart b, Row 5.

Category	Number of Homeless Veteran(s)	Number of Chronically Homeless
HOPWA eligible individuals served with HOPWA Housing Subsidy Assistance	1	10

Section 2. Beneficiaries

In Chart a, report the total number of HOPWA eligible individuals living with HIV/AIDS who received HOPWA housing subsidy assistance (*as reported in Part 7A, Section 1, Chart a*), and all associated members of their household who benefitted from receiving HOPWA housing subsidy assistance (resided with HOPWA eligible individuals).

Note: See definition of HOPWA Eligible Individual

Note: See definition of Transgender.

Note: See definition of Beneficiaries.

Data Check: The sum of *each* of the Charts b & c on the following two pages equals the total number of beneficiaries served with HOPWA housing subsidy assistance as determined in Chart a, Row 4 below.

a. Total Number of Beneficiaries Served with HOPWA Housing Subsidy Assistance

Individuals and Families Served with HOPWA Housing Subsidy Assistance	Total Number
1. Number of individuals with HIV/AIDS who qualified the household to receive HOPWA housing subsidy assistance (equals the number of HOPWA Eligible Individuals reported in Part 7A, Section 1, Chart a)	500
2. Number of ALL other persons diagnosed as HIV positive who reside with the HOPWA eligible individuals identified in Row 1 and who benefitted from the HOPWA housing subsidy assistance	4
3. Number of ALL other persons NOT diagnosed as HIV positive who reside with the HOPWA eligible individual identified in Row 1 and who benefitted from the HOPWA housing subsidy	89
4. TOTAL number of ALL <u>beneficiaries</u> served with Housing Subsidy Assistance (Sum of Rows 1, 2, & 3)	593

b. Age and Gender

In Chart b, indicate the Age and Gender of all beneficiaries as reported in Chart a directly above. Report the Age and Gender of all HOPWA Eligible Individuals (those reported in Chart a, Row 1) using Rows 1-5 below and the Age and Gender of all other beneficiaries (those reported in Chart a, Rows 2 and 3) using Rows 6-10 below. The number of individuals reported in Row 11, Column E. equals the total number of beneficiaries reported in Part 7, Section 2, Chart a, Row 4.

HOPWA Eligible Individuals (Chart a, Row 1)						
		A.	B.	C.	D.	E.
		Male	Female	Transgender M to F	Transgender F to M	TOTAL (Sum of Columns A-D)
1.	Under 18	0	0	0	0	0
2.	18 to 30 years	22	4	4	0	30
3.	31 to 50 years	91	20	5	0	116
4.	51 years and Older	305	37	11	1	354
5.	Subtotal (Sum of Rows 1-4)	418	61	20	1	500
All Other Beneficiaries (Chart a, Rows 2 and 3)						
		A.	B.	C.	D.	E.
		Male	Female	Transgender M to F	Transgender F to M	TOTAL (Sum of Columns A-D)
6.	Under 18	17	16	0	0	33
7.	18 to 30 years	10	8	0	0	18
8.	31 to 50 years	11	10	0	0	21
9.	51 years and Older	11	10	0	0	21
10.	Subtotal (Sum of Rows 6-9)	49	44	0	0	93
Total Beneficiaries (Chart a, Row 4)						
11.	TOTAL (Sum of Rows 5 & 10)	467	105	20	1	593

c. Race and Ethnicity*

In Chart c, indicate the Race and Ethnicity of all beneficiaries receiving HOPWA Housing Subsidy Assistance as reported in Section 2, Chart a, Row 4. Report the race of all HOPWA eligible individuals in Column [A]. Report the ethnicity of all HOPWA eligible individuals in column [B]. Report the race of all other individuals who benefitted from the HOPWA housing subsidy assistance in column [C]. Report the ethnicity of all other individuals who benefitted from the HOPWA housing subsidy assistance in column [D]. The summed total of columns [A] and [C] equals the total number of beneficiaries reported above in Section 2, Chart a, Row 4.

Category		HOPWA Eligible Individuals		All Other Beneficiaries	
		[A] Race [all individuals reported in Section 2, Chart a, Row 1]	[B] Ethnicity [Also identified as Hispanic or Latino]	[C] Race [total of individuals reported in Section 2, Chart a, Rows 2 & 3]	[D] Ethnicity [Also identified as Hispanic or Latino]
1.	American Indian/Alaskan Native	10	2	0	0
2.	Asian	14	2	5	0
3.	Black/African American	109	1	9	2
4.	Native Hawaiian/Other Pacific Islander	11	1	3	0
5.	White	265	85	69	60
6.	American Indian/Alaskan Native & White	5	2	1	0
7.	Asian & White	0	0	0	0
8.	Black/African American & White	22	0	0	0
9.	American Indian/Alaskan Native & Black/African American	2	0	1	0
10.	Other Multi-Racial	62	51	5	5
11.	Column Totals (Sum of Rows 1-10)	500	144	93	67
Data Check: Sum of Row 11 Column A and Row 11 Column C equals the total number HOPWA Beneficiaries reported in Part 3A, Section 2, Chart a, Row 4.					

*Reference (data requested consistent with Form HUD-27061 Race and Ethnic Data Reporting Form)

Section 3. Households

Household Area Median Income

Report the income(s) for all households served with HOPWA housing subsidy assistance.

Data Check: The total number of households served with HOPWA housing subsidy assistance should equal Part 3C, Row 7, Column b and Part 7A, Section 1, Chart a. (Total HOPWA Eligible Individuals Served with HOPWA Housing Subsidy Assistance).

Note: Refer to <https://www.huduser.gov/portal/datasets/il.html> for information on area median income in your community.

Percentage of Area Median Income		Households Served with HOPWA Housing Subsidy Assistance
1.	0-30% of area median income (extremely low)	481
2.	31-50% of area median income (very low)	16
3.	51-80% of area median income (low)	3
4.	Total (Sum of Rows 1-3)	500

Part 7: Summary Overview of Grant Activities
B. Facility-Based Housing Assistance

Complete one Part 7B for each facility developed or supported through HOPWA funds.

Do not complete this Section for programs originally developed with HOPWA funds but no longer supported with HOPWA funds. If a facility was developed with HOPWA funds (subject to ten years of operation for acquisition, new construction and substantial rehabilitation costs of stewardship units, or three years for non-substantial rehabilitation costs), but HOPWA funds are no longer used to support the facility, the project sponsor should complete Part 6: Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY).

Complete Charts 2a, Project Site Information, and 2b, Type of HOPWA Capital Development Project Units, for all Development Projects, including facilities that were past development projects, but continued to receive HOPWA operating dollars this reporting year.

1. Project Sponsor Agency Name (Required)

Catholic Charities

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Note: If units are scattered-sites, report on them as a group and under type of Facility write "Scattered Sites."

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Leland House
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$490,008	\$37,970	
a.	Purchase/lease of property:		Date (mm/dd/yy): 3/14/1994
b.	Rehabilitation/Construction Dates:		Date started: _____ Date Completed: _____
c.	Operation dates:		Date residents began to occupy: 2/8/1997 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 2/8/1997 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 46 Total Units = 46
f.	Is a waiting list maintained for the facility?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, number of participants on the list at the end of operating year</i>

g.	What is the address of the facility (if different from business address)?	141 Leland Avenue, San Francisco, CA 94134
h.	Is the address of the project site confidential?	<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a, please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible – Mobility Units - Sensory Units
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

Charts 3a, 3b, and 4 are required for each facility. In Charts 3a and 3b, indicate the type and number of housing units in the facility, including master leased units, project-based or other scattered site units leased by the organization, categorized by the number of bedrooms per unit.

Note: The number units may not equal the total number of households served.

Please complete separate charts for each housing facility assisted. Scattered site units may be grouped together.

3a. Check one only

- Permanent Supportive Housing Facility/Units
- Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units:

Type of housing facility operated by the project sponsor	Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units					
	SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a. Single room occupancy dwelling						
b. Community residence	46					
c. Project-based rental assistance units or leased units						
d. Other housing facility <u>Specify:</u>						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs	46	\$490,008
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) <u>Specify:</u>		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a through d minus Row e)	46	\$490,008

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Catholic Charities

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Note: If units are scattered-sites, report on them as a group and under type of Facility write "Scattered Sites."

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Peter Claver Community
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$174,386	\$221,916	
a.	Purchase/lease of property:		Date (mm/dd/yy): 9/30/1994
b.	Rehabilitation/Construction Dates:		Date started: _____ Date Completed: _____
c.	Operation dates:		Date residents began to occupy: 9/30/1994 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 9/30/1994 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 32 beds Total Units = 32 beds
f.	Is a waiting list maintained for the facility?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, number of participants on the list at the end of operating year</i>
g.	What is the address of the facility (if different from business address)?		1340 Golden Gate Avenue, San Francisco, CA 94115
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a, please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible – Mobility Units - Sensory Units
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

Charts 3a, 3b, and 4 are required for each facility. In Charts 3a and 3b, indicate the type and number of housing units in the facility, including master leased units, project-based or other scattered site units leased by the organization, categorized by the number of bedrooms per unit.

Note: The number units may not equal the total number of households served.

Please complete separate charts for each housing facility assisted. Scattered site units may be grouped together.

3a. Check one only

- Permanent Supportive Housing Facility/Units
- Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units:

Type of housing facility operated by the project sponsor		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units				
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm
a.	Single room occupancy dwelling	32				
b.	Community residence					
c.	Project-based rental assistance units or leased units					
d.	Other housing facility <u>Specify:</u>					

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs	32	\$174,386
c.	Project-Based Rental Assistance (PBRA) or other leased units		

d.	Other Activity (if approved in grant agreement) Specify:		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a through d minus Row e)	32	\$174,386

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Dolores Street Community Services

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Richard M. Cohen Residence
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check only one box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$327,094	\$336,450	
a.	Purchase/lease of property:		Date (mm/dd/yy): 3/09/1994
b.	Rehabilitation/Construction Dates:		Date started: Date Completed:
c.	Operation dates:		Date residents began to occupy: 12/15/1994 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 1995 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 10 beds Total Units = 10 beds
f.	Is a waiting list maintained for the facility?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, number of participants on the list at the end of operating year</i>
g.	What is the address of the facility (if different from business address)?		220 Dolores Street, San Francisco, CA 94110
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

- Permanent Supportive Housing Facility/Units
 Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Dolores Street Community Services

Type of housing facility operated by the project sponsor	Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
	SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a. Single room occupancy dwelling	10					
b. Community residence						
c. Project-based rental assistance units or leased units						
d. Other housing facility Specify:						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing	Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a. Leasing Costs		
b. Operating Costs	10	\$327,094
c. Project-Based Rental Assistance (PBRA) or other leased units		
d. Other Activity (if approved in grant agreement) Specify:		
e. Adjustment to eliminate duplication (subtract)		
f. TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	10	\$327,094

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Larkin Street Youth Services

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Assisted Care Facility
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$154,597	\$111,076	
a.	Purchase/lease of property:		Date (mm/dd/yy): 6/7/1996
b.	Rehabilitation/Construction Dates:		Date started: Date Completed:
c.	Operation dates:		Date residents began to occupy: 1/15/1998 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 1/15/1998 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 12 beds Total Units = 12 beds
f.	Is a waiting list maintained for the facility?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, # of participants on the list at the end of operating year</i>
g.	What is the address of the facility (if different from business address)?		129 Hyde Street, San Francisco, CA 94102
h.	Is the address of the project site confidential?		<input type="checkbox"/> Yes, protect information; do not publish list <input checked="" type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				
---	--	--	--	--

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

- Permanent Supportive Housing Facility/Units
- Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Larkin Street Youth Services

Type of housing facility operated by the project sponsor		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units				
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm
a.	Single room occupancy dwelling					
b.	Community residence	12				
c.	Project-based rental assistance units or leased units					
d.	Other housing facility Specify:					

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs	12	\$154,597
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) Specify:		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	12	\$154,597

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Maitri

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Maitri
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation		\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$345,061	\$2,235,745	
a.	Purchase/lease of property:		Date (mm/dd/yy): 7/31/1995
b.	Rehabilitation/Construction Dates: facility operational during rehab		Date started: Date Completed:
c.	Operation dates:		Date residents began to occupy: 12/15/1997 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 1997 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 14 beds Total Units = 15 beds
f.	Is a waiting list maintained for the facility?		<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>If yes, # of participants on the list at the end of operating year 5</i>
g.	What is the address of the facility (if different from business address)?		401 Duboce Avenue, San Francisco, CA 94117
h.	Is the address of the project site confidential?		<input type="checkbox"/> Yes, protect information; do not publish list <input checked="" type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				
---	--	--	--	--

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

- Permanent Supportive Housing Facility/Units
- Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Maitri

Type of housing facility operated by the project sponsor		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units				
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm
a.	Single room occupancy dwelling					
b.	Community residence	14				
c.	Project-based rental assistance units or leased units					
d.	Other housing facility Specify:					

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs	30	\$345,061
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) Specify: Rehab/Cap Improvements		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	30	\$345,061

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Mercy Housing California XVII, LP

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Derek Silva Community
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$108,772	\$1,352,813	
a.	Purchase/lease of property:		Date (mm/dd/yy): 12/15/2001
b.	Rehabilitation/Construction Dates:		Date started: Date Completed:
c.	Operation dates:		Date residents began to occupy: 12/1/2004 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 12/1/2004 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 68 Total Units = 68
f.	Is a waiting list maintained for the facility?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, # of participants on the list at the end of operating year</i>
g.	What is the address of the facility (if different from business address)?		20 Franklin Street, San Francisco, CA 94102
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				
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3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

- Permanent Supportive Housing Facility/Units
- Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.17 under

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Mercy Housing California XVII, LP

Type of housing facility operated by the project sponsor		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units				
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm
a.	Single room occupancy dwelling					
b.	Community residence					
c.	Project-based rental assistance units or leased units	36	27	5		
d.	Other housing facility Specify:					

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs	68	\$108,772
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) Specify: Rehab		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	68	\$108,772

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Rafiki Coalition for Health and Wellness

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Brandy Moore House
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input type="checkbox"/> Permanent housing <input checked="" type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$91,316	\$	
a.	Purchase/lease of property:		Date (mm/dd/yy): 5/24/1996
b.	Rehabilitation/Construction Dates:		Date started: 02/01/1997 Date Completed: 05/31/1998 Date started: 02/01/2010 Date Completed: 06/30/2011
c.	Operation dates:		Date residents began to occupy: 7/01/1998 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 7/01/1998 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 11 beds Total Units = 11 beds
f.	Is a waiting list maintained for the facility?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, # of participants on the list at the end of operating year</i>
g.	What is the address of the facility (if different from business address)?		1761 Turk Street, San Francisco, CA 94115
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				
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3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

- Permanent Supportive Housing Facility/Units
- Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Rafiki Coalition for Health and Wellness

Type of housing facility operated by the project sponsor		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units				
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm
a.	Single room occupancy dwelling					
b.	Community residence	11				
c.	Project-based rental assistance units or leased units					
d.	Other housing facility Specify:					

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs	13	\$91,316
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) Specify:		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	13	\$91,316

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Bernal Heights Housing Corporation

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Positive Match
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input checked="" type="checkbox"/> Rehabilitation	\$44,100	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$	\$232,938	
a.	Purchase/lease of property:		Date (mm/dd/yy): 09/12/98
b.	Rehabilitation/Construction Dates: Current Rehab		Date started: 05/01/17 Date Completed:
c.	Operation dates:		Date residents began to occupy: 09/01/02 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 09/01/02 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 7 Total Units = 7
f.	Is a waiting list maintained for the facility?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, # of participants on the list at the end of operating year</i>
g.	What is the address of the facility (if different from business address)?		1652 Eddy Street, San Francisco, CA 94115
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				
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3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

- Permanent Supportive Housing Facility/Units
- Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Bernal Heights Housing Corp

Type of housing facility operated by the project sponsor		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units				
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm
a.	Single room occupancy dwelling					
b.	Community residence					
c.	Project-based rental assistance units or leased units					
d.	Other housing facility Specify: single building (flats)	7				

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs		
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) Specify: Rehab/Cap Improvements (not completed during year) *		\$44,100
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)		\$44,100

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Bernal Heights Housing Corporation

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year		HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Hazel Betsey
<input type="checkbox"/> New construction		\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input checked="" type="checkbox"/> Rehabilitation		\$53,716	\$	
<input type="checkbox"/> Acquisition		\$	\$	
<input checked="" type="checkbox"/> Operating		\$	\$108,511	
a.	Purchase/lease of property:		Date (mm/dd/yy): 1-1997	
b.	Rehabilitation/Construction Dates: Current Rehab		Date started: 08/02/2017 Date Completed:	
c.	Operation dates:		Date residents began to occupy: 03/1997 <input type="checkbox"/> Not yet occupied	
d.	Date supportive services began:		Date started: 03/1997 <input type="checkbox"/> Not yet providing services	
e.	Number of units in the facility:		HOPWA-funded units = 9 Total Units = 9	
f.	Is a waiting list maintained for the facility?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, # of participants on the list at the end of operating year</i>	
g.	What is the address of the facility (if different from business address)?		3554-17 th Street, San Francisco, CA 94110	
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public	

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				
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3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

- Permanent Supportive Housing Facility/Units
- Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Bernal Heights Housing Corp

Type of housing facility operated by the project sponsor		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units				
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm
a.	Single room occupancy dwelling					
b.	Community residence					
c.	Project-based rental assistance units or leased units					
d.	Other housing facility Specify: PSH		6	3		

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs		
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) Specify: Rehab/Cap Improvements (not completed during year) *		\$53,716
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)		\$53,716

APPENDIX C: Notice of Availability of Draft 2022-2022 CAPER for Public Review and Comment


Microsoft Office Home | CAPER - OneDrive | List of 2021 CDBG | My Apps Portal | CCSF Portal | Approve Expense | CCSF Portal | Create your camp... | MOCHD Department | MOCD Letter Head

sfmohcd.org/sites/default/files/Documents/Public%20Notices/Public%20Notice%20of%20Draft%202021-2022%20CAPER.pdf

Employee Gateway... Home | Mayor's Off... LCPracker © 2003... GMS MOHCD CPD Grants Portal... Low to Moderate In... LMISD by Block Gro... Five Year Performan... Data Resource Hub Login Income Limits | HU... New Ticket Manage... MOHCD Data Team...

MOCD Letter Head 1 / 1 100%

Mayor's Office of Housing and Community Development
City and County of San Francisco



London N. Breed
Mayor

Eric D. Shaw
Director

Notice of Availability of Draft 2021-2022 Consolidated Annual Performance and Evaluation Report

The Mayor's Office of Housing and Community Development (MOHCD), Office of Economic and Workforce Development (OEWD) and Department of Homelessness and Supportive Housing (HSH) will make available the Draft 2021-2022 Consolidated Annual Performance and Evaluation Report (CAPER) for public review and comment from September 9, 2022 through September 23, 2022. The CAPER represents the annual report of the City and County of San Francisco's implementation of the following four federal programs during program year 2021-2022, which covers the period of July 1, 2021 to June 30, 2022:

- Community Development Block Grant (CDBG);
- Emergency Solutions Grant (ESG);
- HOME Investment Partnership (HOME); and,
- Housing Opportunities for Persons With AIDS (HOPWA)

The Draft 2021-2022 CAPER will be available for review beginning Friday, September 9, 2022. The draft document will be available electronically on the MOHCD website at <https://sfmohcd.org/>, OEWD website at <https://opwd.org/>, and HSH website at <http://hsh.sfgov.org/>.

Members of the public who wish to provide feedback on the document may do so by submitting written comments to opwa@sf.gov. The deadline for receiving written comments is 5:00 p.m. on Friday, September 23, 2022.