



Shireen McSpadden, Executive Director



London Breed, Mayor

To: Clerk of the San Francisco Board of Supervisors

From: Shireen McSpadden, Executive Director
Department of Homelessness and Supportive Housing

Date: May 4, 2023

Subject: 2022 Emergency Ordinance 61-19 Annual Report

In April 2019, the Board of Supervisors unanimously passed an ordinance to streamline contracting for homeless services and siting for homeless shelters (Emergency Ordinance 61-19). This ordinance made several changes to the Administrative Code to expedite homeless services, including:

- Waive competitive procurement rules for homelessness services (Administrative Code Section 21.B). Eligible services include site-based services like shelter programs, Coordinated Entry access points, and permanent supportive housing, as well as outreach, scattered-site supportive housing, and other homelessness services that are not site-specific.
- Extending operations of navigation centers beyond the current two-year limit to support maintaining shelter capacity.
- Allowing shelters by right in areas where they were previously permitted as a conditional use, including PDR and SALI districts.

The ordinance requires the Department of Homelessness and Supportive Housing (HSH) to submit an annual report on all agreements awarded under this expedited procedure. This memo serves as HSH's required annual report for calendar year 2022. In calendar year 2022, HSH entered into 41 agreements using the authority granted in Ordinance 61-19. These agreements fall into the following service areas:

- Shelter (18)
- Housing (15)
- Coordinated Entry and Problem Solving (6)
- Administration (1)
- Outreach (1)

HSH continues to use this waiver to expand and maintain essential services to meet new and ongoing demands in HSH's homelessness response system. These agreements have allowed HSH to quickly leverage local, state and federal funds to open housing, shelter, and other critical resources for individuals and families experiencing homelessness. HSH implemented 27 new grant agreements in calendar year 2022 under this waiver including:

- Three new Coordinated Entry agreements to serve at least 1,750 youth with expanded Access Point services, including housing navigation and housing problem solving.
- One new housing problem solving agreement to disburse financial assistance to 214 households.
- Thirteen new agreements for site-based and scattered-site permanent supportive housing for up to 947 households, including:
 - Seven agreements for Emergency Housing Vouchers serving 437 households.
 - Four agreements for Flexible Housing Subsidy Pool serving 360 households.
- Eight new shelter agreements to add 907 beds/units of capacity, including 645 non- and semi-congregate shelter beds at four programs.
- One outreach agreement for street ambassador services.
- One agreement for fiscal sponsorship of a community-based provider to support critical programming.
- These 27 new agreements added services with capacity for 3,818 additional households, including 372 families and 1936 youth. Sixteen of these 27 agreements utilize Prop C dollars to facilitate quick implementation of critical resources with this new funding.

In addition to the agreements adding critical capacity, HSH used the authority within the ordinance to continue or extend 14 agreements for existing services in 2022. HSH anticipates reprocurring these agreements as part of its multi-year procurement plan aligned with the new Home by the Bay citywide strategic plan.

See Tables 1 and 2 for specific information on the amount, length, and program objectives of each new and continuing agreement. While the ordinance waives the requirement for a competitive procurement process for homeless service agreements, HSH selected providers based on their previous experience, performance, and ability to start providing services quickly.



Table 1: New 2022 Grants Agreements Under Administrative Code 21.B

	Service Type	Provider Name	Program	Not to Exceed	Term (Years)	Term Start Date	Term End Date	Program Objectives
1	Coordinated Entry	3rd Street Youth Center & Clinic	Youth Access Point	\$1,986,516	2	7/1/2022	6/30/2024	Access Point services for at least 750 youth.
2	Coordinated Entry	Lyric Center For LGBTQQ+ Youth	Youth Access Point	\$2,069,328	2	7/1/2022	6/30/2024	Access Point services for at least 500 youth.
3	Coordinated Entry	San Francisco LGBT Community Center	Youth Access Point	\$2,170,636	2	7/1/2022	6/30/2024	Access Point services for at least 500 youth.
4	Coordinated Entry	Abode Services	Problem Solving - Fiscal Agent	\$4,642,764	1.92	8/1/2022	6/30/2024	Issue problem solving financial assistance to 214 households.
5	Housing	3rd Street Youth Center & Clinic	Emergency Housing Vouchers (EHVs)	\$1,595,825	1.49	1/1/2022	6/30/2023	Support with EHVs for 50 young adults.
6	Housing	Abode Services	Emergency Housing Vouchers (EHVs)	\$5,641,097	2.33	3/1/2022	6/30/2024	Support with EHVs for 51 young adults.
7	Housing	Bay Area Community Services	Emergency Housing Vouchers (EHVs)	\$930,610	1.49	1/1/2022	6/30/2023	Support with EHVs for 39 adults and 10 young adults.



	Service Type	Provider Name	Program	Not to Exceed	Term (Years)	Term Start Date	Term End Date	Program Objectives
8	Housing	Brilliant Corners	Emergency Housing Vouchers (EHVs)	\$3,595,380	2.33	3/1/2022	6/30/2024	Support with EHVs for 125 adults and 25 young adults.
9	Housing	Compass Family Services	Family Flexible Housing Subsidy Pool	\$8,967,977	1.5	10/1/2022	3/31/2024	Housing location and other support services for 165 families.
10	Housing	Compass Family Services	Family Housing Ladder	\$6,066,347	1.75	10/1/2022	6/30/2024	Housing location and other support services for 70 families.
11	Housing	Hamilton Families	Emergency Housing Vouchers (EHVs)	\$2,233,330	2.5	1/1/2022	6/30/2024	Support with EHVs for 71 families.
12	Housing	Providence Foundation of San Francisco	Bayview Flexible Housing Subsidy Pool	\$2,418,117	2	7/1/2022	6/30/2024	Housing location and other support services for 25 adults.
13	Housing	Providence Foundation of San Francisco	Emergency Housing Vouchers (EHVs)	\$1,046,538	1.41	2/1/2022	6/30/2023	Support with EHVs for 30 families.
14	Housing	Regents - University of California San Francisco	Citywide Flexible Housing Subsidy Pool	\$3,021,300	2.5	1/1/2022	6/30/2024	Housing case management and other support services for 120 adults.
15	Housing	San Francisco Network Ministries Housing Corp	Housing for Survivors	\$5,147,056	2	7/1/2022	6/30/2024	Support with EHVs and rapid rehousing for 36 survivors of violence.



	Service Type	Provider Name	Program	Not to Exceed	Term (Years)	Term Start Date	Term End Date	Program Objectives
16	Housing	Tenderloin Housing Clinic Inc (THC)	Garland Hotel	\$6,940,524	2.25	4/1/2022	6/30/2024	Master lease, property management, and support services for continued PSH program relocated from the Baldwin.
17	Housing	Unity Care Group	TAY Flexible Housing Subsidy Pool	\$4,482,840	2.75	10/1/2022	6/30/2025	Housing location and other support services for 50 youth.
18	Outreach	Five Keys Schools and Programs	Street Ambassador Services	\$5,439,942	2.08	6/1/2022	6/30/2024	Services in high-priority areas to respond to neighborhood concerns.
19	Temporary Shelter	Bayview Hunters Point Foundation for Community Improvement	Bayview Safe Parking	\$3,401,682	2.33	3/1/2022	6/30/2024	Services for households in up to 131 vehicles at the Bayview safe parking site, including case management and benefits navigation.
20	Temporary Shelter	Five Keys Schools and Programs	Baldwin SAFE Navigation Center	\$7,985,869	0.66	7/1/2022	2/28/2023	Non-congregate shelter for 180 people.
21	Temporary Shelter	Five Keys Schools and Programs	Ellis Semi-Congregate Shelter	\$7,931,342	0.96	12/15/2022	11/30/2023	Semi-congregate shelter for 112 people.
22	Temporary Shelter	Urban Alchemy	711 Post (Ansonia Hotel)	\$18,736,820	2.28	3/21/2022	6/30/2024	Semi-congregate shelter for 250 people.



	Service Type	Provider Name	Program	Not to Exceed	Term (Years)	Term Start Date	Term End Date	Program Objectives
23	Temporary Shelter	Urban Alchemy	Bayview Safe Parking	\$5,210,141	1.49	1/1/2022	6/30/2023	Operations and support services for up to 131 vehicles.
24	Temporary Shelter	Urban Alchemy	Emergency Pop Up Shelter	\$2,278,523	2.75	10/1/2022	6/30/2025	As needed services for emergency shelter in case of inclement weather or public health emergencies for 45 days a year.
25	Temporary Shelter	Urban Alchemy	Tenderloin Center and Inclement Weather Pop Up	\$4,878,156	0.95	1/18/2022	12/31/2022	Tenderloin Linkage Center services and pop-up emergency shelters for inclement weather throughout 2022.
26	Temporary Shelter	WeHope	Monarch Non-Congregate Shelter	\$5,439,863	1.83	9/1/2022	6/30/2024	Non-congregate shelter for 103 guests.
27	Administration	Felton Institute	Fiscal Sponsorship	\$4,406,892	1.92	8/1/2022	6/30/2024	Administrative, financial, and human resources support for UCHS (Felton is new fiscal sponsor)



Table 2: Extended 2022 Grant Agreements Under Administrative Code 21.B¹

	Service Type	Provider Name	Program	Not to Exceed	Term (Years)	Term Start Date	Term End Date	Program Objectives
1	Coordinated Entry	Catholic Charities	Bayview Family Access Point	\$2,088,241	2	7/1/2022	6/30/2024	Access point services for families.
2	Coordinated Entry	Compass Family Services	Central City Access Point	\$2,711,986	2	7/1/2022	6/30/2024	Access Point services for families.
3	Housing	Bayview Hunters Point Foundation for Community Improvement	Hope House	\$2,978,450	2.41	2/1/2022	6/30/2024	Fiscal intermediary for the United Council of Human Services (UCHS) Hope House program - provides support services to 85 adults in PSH.
4	Housing	Felton Institute	Hope House	\$1,766,587	1.75	10/1/2022	6/30/2024	Fiscal intermediary for the United Council of Human Services (UCHS) Hope House program - provides support services to 85 adults in PSH.

¹ In certain cases, grant agreement ended prior to term end date.



	Provider Name	Program	Not to Exceed	Term (Years)	Term Start Date	Term End Date	Program Objectives	Service Type
5	Shelter	Bayview Hunters Point Foundation for Community Improvement	Bayview Drop-in Center	\$6,672,732	2.41	2/1/2022	6/30/2024	Fiscal intermediary for the United Council of Human Services (UCHS) Bayview Drop-in Center, which provides services for up to 48 clients at a time.
6	Shelter	Bayview Hunters Point Foundation for Community Improvement	Pier 94 RV Site	\$9,988,252	1.41	2/1/2022	6/30/2023	Fiscal intermediary for the United Council of Human Services (UCHS) trailer site at Pier 94, which provides non-congregate shelter for up to 116 adults.
7	Shelter	Bayview Hunters Point Foundation for Community Improvement	Safe Sleep (Jennings)	\$3,375,151	2.41	2/1/2022	6/30/2024	Fiscal intermediary for the United Council of Human Services (UCHS) Jennings Safe Sleep site, which serves 21 people.
8	Shelter	Central City Hospitality House	Hospitality House Shelter	\$2,418,197	1.92	8/1/2022	6/30/2024	Shelter for 22 adults.
9	Shelter	Community Forward SF (Formerly CATS)	A Woman's Place Shelter	\$1,161,013	2	7/1/2022	6/30/2024	Shelter for 25 adult female-identifying guests.



	Provider Name	Program	Not to Exceed	Term (Years)	Term Start Date	Term End Date	Program Objectives	Service Type
10	Shelter	Felton Institute	UCHS Bayview Drop-In Center	\$4,201,720	1.75	10/1/2022	6/30/2024	Fiscal intermediary for the United Council of Human Services (UCHS) Bayview Drop-in Center, which provides services for up to 48 clients at a time.
11	Shelter	Felton Institute	Pier 94 RV Site	\$8,975,575	1.75	10/1/2022	6/30/2024	Fiscal intermediary for the United Council of Human Services (UCHS) trailer site at Pier 94, which provides non-congregate shelter for up to 116 adults.
12	Shelter	Felton Institute	Safe Sleep at Jennings	\$1,961,801	1.75	10/1/2022	6/30/2024	Fiscal intermediary for the United Council of Human Services (UCHS) Jennings Safe Sleep site, which serves 21 people.
13	Shelter	Homeless Prenatal Program (HPP)	Pregnancy Assistance with Temporary Housing (PATH)	\$1,907,127	2	7/1/2022	6/30/2024	16 hotel rooms serving at least 32 pregnant or recently post-partum women and their minor children annually
14	Shelter	Meals on Wheels	Meals for Navigation Centers	\$6,607,079	1	7/1/2022	6/30/2023	2,126 meals per day over a 12-month period.

